

## Municipal Service Delivery and Budget Implementation Plan 2014/ 2015 Financial Year



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# SERVICE DELIVERY PERFORMANCE INDICATORS & TARGETS FOR THE PERIOD 1 JULY 2014 – 30 JUNE 2015

## BASIC SERVICE DELIVERY AND INFRASTRUCTURE

### COMMUNITY SERVICES

<b>IDP Priority 4:</b>	Urban Planning
<b>Strategic Objective:</b>	To ensure an effective Urban Planning that will promote proper spatial planning to address sustainable development and social cohesion
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>Review the SDF to ensure credibility that will be approved by Council by the closing of the 2014/15 financial year</li> <li>Compilation of a housing sector plan that will be approved by Council by the closing of the 2014/15 financial year</li> <li>New township establishment[s] according to the SDF</li> <li>Consolidation of erven</li> <li>Housing demand database</li> </ul>
<b>Vote:</b>	Planning and Development
<b>Sub-function:</b>	Not Required

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
To ensure an effective Urban Planning that will promote proper spatial planning to	Review of the SDF to ensure compliance with SPLUMA	Number of credible SDF's developed and approved	1 (Not credible)							1		1 (Credible)	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
address sustainable development and social cohesion	Compilation of a housing sector plan that complies with the Housing Code	Number of housing sector plans approved	0					1	Mashalaba has been appointed to develop the municipal Housing sector plan. First Draft is available & awaiting the second draft that will be taken for public participation then finally be tabled to council for approval			1	
	New Township establishment at Port Arlington  (Division of farm Port Arlington and the establishment of a new township on the division)  Performance Level Agreement:	Number of township establishments established								1		1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	<ul style="list-style-type: none"> <li>Township approval</li> <li>Survey – General approval</li> <li>Environmental Impact Assessment</li> <li>Opening of Township Register</li> </ul>												
	Subdivision of erf 799 In Ntha Lindley to accommodate church and crèches sites	Number of church sites and number of crèche sites								3 Church sites 3 Crèches sites		3 Church sites 3 Crèches sites	
	Subdivision of Townland for medicinal herbs plantation in Reitz	Number of portions of land subdivided								1		1	
	Consolidation of 14 erven in Mamafubedu <i>Explanation:</i> When sites were allocated to beneficiaries, each was	Number of erven consolidated (new numbers will be allocated)	Currently 28 erven; there should only be 14					28, consolidated into 14				28, consolidated into 14	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	allocated two sites, with different number, which must now be consolidated into one. (28 sites were allocated, which must now be consolidated into 14)												
	Allocate 800 sites in extension 6 Petsana Reitz, according to the Municipal Housing data-base	Number of sites allocated	800							800		800	
	Housing demand database in all four towns	Number of housing demand databases  (Database= Lists of beneficiaries who are applying for housing subsidies)	New			1 per nit = 4	Section has developed Housing demand database both soft & hard copy are available					1 per nit = 4	
	Audit of site allocation allocated to beneficiaries that	Number of audits reports per new township	New							1 report per new township		1 per new township established	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	were on the database of the new township establishments  <b>Standard:</b>  The audit dealt with the question whether sites were correctly allocated to registered beneficiaries	establishment								establishment (= 3)		hment (= 3)	

<b>IDP Priority 7:</b>	Refuse Removal
<b>Strategic Objective:</b>	To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area by June 2014
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>Licensed and registered landfill sites</li> <li>Improving internal capacity for efficiency waste removal</li> <li>Mamafubedu dumping site closed and rehabilitated</li> </ul>
<b>Vote:</b>	Waste Management
<b>Sub-function:</b>	Solid Waste

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Waste Disposal	Purchasing of a waste compactor truck	Number of waste compactor trucks	New							1		1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		purchased											
Rehabilitation of Mamfubedu disposal site	Rehabilitation of Mamfubedu disposal site according to the requirements of the contract documentation and project specifications	Number of illegal dumping sites closed and rehabilitated	New							1		1	

<b>IDP Priority 7:</b>	Refuse Removal
<b>Strategic Objective:</b>	To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area by June 2014
<b>Outcomes:</b>	100% of households in formal areas with access to refuse removal services at basic acceptable national standards
<b>Vote:</b>	Waste Management
<b>Sub-function:</b>	Solid Waste

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Waste Removal	Weekly refuse removal to households in formal settlements <b>Standard:</b> Weekly at all residential sites and bi-weekly at business sites	Frequency of waste disposal at residential and business sites	Weekly at residential sites and bi-weekly at business sites (14,000 sites)	Weekly at residential sites and bi-weekly at business sites		Weekly at residential sites and bi-weekly at business sites		Weekly at residential sites and bi-weekly at business sites		Weekly at residential sites and bi-weekly at business sites		Weekly at residential sites and bi-weekly at business sites	



	(14,000 sites in all)			(14,000 sites)		(14,000 sites)		(14,000 sites)		(14,000 sites)		(14,000 sites)	
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<b>IDP Priority 7:</b>	Refuse Removal
<b>Strategic Objective:</b>	To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area by June 2014
<b>Outcomes:</b>	Refuse bins distributed to all households in urban areas
<b>Vote:</b>	Waste Management
<b>Sub-function:</b>	Solid Waste

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Waste Management	90 liters refuse bins distributed to households in urban areas	Units of refuse bins distributed	14,000							2,000 (16,000 in total)		2,000 (16,000 in total)	

<b>IDP Priority 8:</b>	Cemeteries and Parks
<b>Strategic Objective:</b>	To ensure effective management of graveyards and cemeteries in the Nketoana municipal area
<b>Outcomes:</b>	6 operational cemeteries
<b>Vote:</b>	Community and Social Services
<b>Sub-function:</b>	Cemeteries and Crematoriums

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Cemetery operations and maintenance	Routine operation and maintenance of parks and cemeteries	Frequency of maintenance at parks, according to operational	Daily	Daily, according to schedule		Daily, according to schedule		Daily, according to schedule		Daily, according to schedule		Daily, according to schedule	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	<b>Standard:</b> Daily maintenance of parks according to operational schedules. Not all parks are serviced daily, but the maintenance is done according to the maintenance schedule	schdule											
Purchase of TLB	Purchasing of 1 TLBs	Number of TLBs purchased	New							1		1	

<b>IDP Priority 8:</b>	Cemeteries and Parks
<b>Strategic Objective:</b>	To ensure effective management of graveyards and cemeteries in the Nketoana municipal area
<b>Outcomes:</b>	Cemeteries well maintained and operational
<b>Vote:</b>	Environmental Protection
<b>Sub-function:</b>	Biodiversity and landscape

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Greening	Upgrading of parks: • Planting of trees	Number of parks upgraded	0					1 Petsana 1 Ntha 1 Leratswana				1 Petsana 1 Ntha 1 Leratswana	

Programme or	Key	Units of	Base-	2014/15 FY									
	<ul style="list-style-type: none"> <li>Grassing</li> <li>Installation of beans, boulders and seating</li> <li>Playground equipment</li> <li>Outdoor gym equipment</li> </ul>												
Computerisation of graves records	Procure software, install and implement	Number of programs procured	New								1	1	

<b>IDP Priority 10:</b>	Sport and Recreational Facilities
<b>Strategic Objective:</b>	To ensure access to quality sport and recreational in the Nketoana municipal area
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>Upgrade Mamafubedu sport facility</li> <li>Ntha-sport facility in 2014/15</li> <li>Upgrading of Piekniekdraai in Lindley to cater for caravans</li> </ul>
<b>Vote:</b>	Sport and Recreation

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Community halls and recreational facilities	Upgrading of Mamafubedu Sports Complex according to the requirements of the contract documentation and project specifications	Construction of a Pavillion; Laying of turf; paving of parking area; ablution block	1 <sup>st</sup> phase construction completed							1 (Second phase construction)		1	
Upgrading of	Upgrading of	Provision	New							1		1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Lindley Picnic Draai	Lindley Picnic Draai according to the requirements of the contract documentation and project specifications	made to cater for caravans											

<b>IDP Priority:</b>	Traffic & Fire
<b>Strategic Objective:</b>	To ensure access to quality Law enforcement and safety in the Nketoana municipal area
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>Road safety, prevention of loss of lives on Nketoana roads</li> <li>Effective law enforcement</li> </ul>
<b>Vote:</b>	Traffic & Fire

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Traffic law enforcement and fire	Provision of safe traffic environment.	Value of traffic fines collected	New	R50,000		R50,000		R50,000		R50,000		R200,000	
Traffic law enforcement and fire	Speed humps constructed in all 4 units	Number of speed humps constructed	New			20 in Reitz 10 Mamafubedu 10 Lindley 6						20 in Reitz 10 Mamafubedu 10 Lindley 6	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
						Arlington						Arlington	
Traffic law enforcement and fire	Development of Disaster Management Plan	Number of Disaster Management plans developed	New							1		1	

<b>IDP Priority:</b>	Tourism
<b>Strategic Objective:</b>	To ensure responsible tourism in the Nketoana municipal area
<b>Outcomes:</b>	Tourism Promotion
<b>Vote:</b>	Tourism

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Implementation of responsible tourism in Nketoana Local Municipality	Development of a database for places of attraction in the municipality	Number of database developed	New	1								1	
Implementation of responsible tourism in Nketoana Local Municipality	Put Tourism signage at strategic areas <i>Explanation:</i> Clearly defined municipal borders	Number of Tourism signage erected	New							14		14	
Implementation of	Conduct a local	Number of	New	1								1	



Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
responsible tourism in Nketoana Local	community awareness campaign about local township tourism	local community awareness campaign conducted											
Implementation of responsible tourism in Nketoana Local	Provide training interventions for Tourism section employees	Number of training interventions provided	New			2						2	
Implementation of responsible tourism in Nketoana Local	Hosting of the Nketoana Golf Day	Number of Golf Day hosted				1							

## TECHNICAL SERVICES

<b>IDP Priority 1:</b>	Water
<b>Strategic Objective:</b>	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014
<b>Outcomes:</b>	All (100% of) households in formal settlements having access to basic level of water by 2014. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana.
<b>Department:</b>	Technical Services
<b>Vote:</b>	Water
<b>Sub-function:</b>	Water Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Water Infrastructure	15,331 households in formal urban areas, as defined in the IDP, have access to at least RDP level of potable water	Number of households with access to at least RDP level of water	14,000							15,331		15,331	
Water	Ntha / Lindley New Water Purification Works	1 Project				1						1	
	Boreholes: Petrus Steyn and Arlington (RBIG)	Number of boreholes to be provided								x		x	
	Supply of Water in Farms in JoJo Tanks on request	30 farms provided with clean, potable water								30		30	
	Upgrading of Reitz Purification Plant, RBIG	Capacity 1 Project				1						1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Reitz to Mamafubedu Pipeline, 49km Phase 1 : 5km	5 km of 49 km				5km						5km	
Water infrastructure expansion	Install 13 Communal taps in Petsana	Number of communal taps installed								Ward 9: 3 Ward 6: 2 Ward 8: 8		Ward 9: 3 Ward 6: 2 Ward 8: 8	
Expansion of water services	Install 8 Communal taps in Mamafubedu ward 2	Number of communal taps installed								8		8	
	Install 5 Communal taps in Lindley ward 3	Number of communal taps installed								3		3	

<b>IDP Priority 1:</b>	Water
<b>Strategic Objective:</b>	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014
<b>Outcomes:</b>	All (100% of) households in formal settlements having access to basic level of water by 2014. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana.
<b>Department:</b>	Technical Services
<b>Vote:</b>	Water
<b>Sub-function:</b>	Water Storage

Programme or Project	Key Performance	Units of Measure	Base-line	2013/14 FY				
				Quarter 1	Quarter 2	Quarter 3	Quarter 4	Annual

	Indicator		(2012/13 Annual Report)	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
<i>Upgrading of Reitz Purification Plant</i>	Completion of the Reitz Purification Plant according to the requirements of the contract documentation and project specifications	Number of projects completed according to quality and quantity specifications	New							1		1	
Water Infrastructure Maintenance	Maintenance done on Water purifications infrastructure	Number of water purification plants attended to	New							1		1	

<b>IDP Priority 1:</b>	Water
<b>Strategic Objective:</b>	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014
<b>Outcomes:</b>	All (100% of) households in formal settlements having access to basic level of water by 2014. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana.
<b>Department:</b>	Technical Services
<b>Vote:</b>	Water Distribution
<b>Sub-function:</b>	No Split Total

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Water Planning	Completion and adoption of a legislative compliant Water Services Development Plan	Number of WSDPs developed and approved	Review	1								1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Development of a Water and Sanitation Operations and Maintenance Plan	Number of Water Operation and Maintenance Plans developed	New							1		1	
Water Quality Management	Improve the blue drop assessment result of the municipality by a minimum of 10%	Percentage assessment score resulting from the blue drop evaluation process	18,79%							30%		30%	

IDP Priority 1:	Water
Strategic Objective:	To ensure that 30 farms have access to water source by 2017
Outcomes:	30 farms have access to water source by 2017
Vote:	Water
Sub-function:	Water Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Providing water to rural farming communities	30 farms provided with clean, potable water	Number of farming communities provided with water	1							4		4	
	<i>Definitions:</i> Farm name: Pantan Plaas : Reitz ward 6 Farm name: Stek Spruit plaas : Reitz Ward 8 Farm name: Sunnyside plaas : Mamafubedu Ward 2 Farm name: Klagte plaas : Lindley Ward 4												



<b>IDP Priority 1:</b>	Water
<b>Strategic Objective:</b>	To ensure that all (100%) of registered indigents have access to free basic water
<b>Outcomes:</b>	13,983 registered indigents have access to free basic water (5000 households)
<b>Vote:</b>	Water
<b>Sub-function:</b>	Water Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Free Basic Water	All registered indigents have access to free basic water	Percentage of registered indigents having access to free basic water	100% (3,000 registered indigents)	100%		100%		100%		100% (5,000 households/ registered indigents)		100% (5,000 households/ registered indigents)	

<b>IDP Priority 2:</b>	Sanitation
<b>Strategic Objective:</b>	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017
<b>Outcomes:</b>	100% of households in formal settlements have access to basic level of sanitation
<b>Vote:</b>	Waste Water Management
<b>Sub-function:</b>	Sewerage

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Access to sanitation	15,331 households have access to at least RDP level of sanitation	Number of households with access to basic level of sanitation	14,000	15,331		15,331		15,331		15,331		15,331	
Expansion of existing	Refurbishment of Reitz Waste	1 Project								1		1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
sanitation infrastructure Sanitation	Water Treatment Works	(Repair according to quality and quantity specifications)											
	Petsana: Provision for Sanitation and Toilet brick Structures at 502 stands	502 stands served with sanitation and toilet structures								502		502	

<b>IDP Priority 2:</b>	Sanitation
<b>Strategic Objective:</b>	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017
<b>Outcomes:</b>	100% of households in formal settlements have access to basic level of sanitation
<b>Vote:</b>	Waste Water Management
<b>Sub-function:</b>	Not Split Total

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Sanitation Planning	Completion and adoption of a legislative compliant Water Services Development Plan	Number of WSDPs developed and approved	Review	1								1	
Green Drop	Improvement of the												

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	municipality's green drop assessment score template												

<b>IDP Priority 2:</b>	Sanitation
<b>Strategic Objective:</b>	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017
<b>Outcomes:</b>	All (100%) of registered indigents (4,645 persons) receiving free basic sanitation on at least RDP level
<b>Vote:</b>	Waste Water Management
<b>Sub-function:</b>	Sewerage

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Access to free basic sanitation	All registered indigents having access to at least RDP level of free basic sanitation	Percentage of registered indigents having access to free basic level of sanitation	100%	100%		100%		100%		100% 4,645 households		100% 4,645 households	

<b>IDP Priority 3:</b>	Municipal Roads and Transport
<b>Strategic Objective:</b>	To ensure that internal roads in the Nketoana municipal area are maintained and/or upgraded to facilitate economic and social activity required for the sustainable development of the municipality; considering the capacity limitations facing the Municipality

<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>Upgrading of 3km of internal roads in Ntha during the 2013/14 financial year</li> <li>Upgrading of 3km of internal roads in Mamafubedu during the 2013/14 financial year</li> </ul>
<b>Vote:</b>	Road Transport
<b>Sub-function:</b>	Roads

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Road and Storm water infrastructure management	Review of the Roads and Infrastructure Master Plan	Number of Plans reviewed	1							1		1	
	Repair potholes on demand	XXXXXXXXXX											
Roads	Upgrading of Roads in Petsana by paving 3 km. Phase 1 : 1km for the 2014/2015 financial year	1 km								1km		1km	

<b>IDP Priority 8:</b>	Electricity Reticulation
<b>Strategic Objective:</b>	To ensure that 100% of households in the Nketoana municipal area have access to electricity by 2014
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>100% of households in formal areas with access to electricity (2013/14: 1,001 to be connected in Lindley)</li> </ul>

	<ul style="list-style-type: none"> <li>11 high mast lights constructed</li> <li>Alternative energy solutions (long-term strategy): 2013/14 Feasibility study to explore alternative sources of energy</li> </ul>
<b>Vote:</b>	Electricity
<b>Sub-function:</b>	Electricity Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
<i>Connection of 627 sites in Ntha</i>	<i>Connection of 627 sites in Ntha in the new extension according to the requirements of the contract documentation and project specifications</i>	627 site connections to the electricity grid completed according to quality and quantity specifications	New							627		627	

<b>IDP Priority 8:</b>	Electricity Reticulation
<b>Strategic Objective:</b>	To ensure that 100% of households in the Nketoana municipal area have access to electricity by 2014
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>100% of households in formal areas with access to electricity (2013/14: 1,001 to be connected in Lindley)</li> <li>11 high mast lights constructed</li> <li>Alternative energy solutions (long-term strategy): 2013/14 Feasibility study to explore alternative sources of energy</li> </ul>
<b>Vote:</b>	Electricity
<b>Sub-function:</b>	Street Lighting

Programme or Project	Key Performance	Units of Measure	Base-line	2013/14 FY				
				Quarter 1	Quarter 2	Quarter 3	Quarter 4	Annual



	Indicator		(2012/13 Annual Report)	Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
<i>Electricity</i>	Connection of 627 sites in Ntha	627 sites in Ntha connected	New (Project)							627		627	
	Petsana: 4 Highmast Lights	4 high mast lights constructed	New (Project)					4				4	
	Ntha: 3 Highmast Lights	3 high mast lights constructed	New (Project)					3				3	
	Mamafubedu: 3 Highmast Lights	3 high mast lights constructed	New (Project)					3				3	
	Arlington: 1 Highmast Lights	1 high mast lights constructed	New (Project)					1				1	
Alternative energy solutions	Identify viable alternative energy solutions, given the unique circumstances of the Nketoana municipality	Compilation of an Energy Master Plan that will include alternative energy solutions	New							1		1	

## LOCAL ECONOMIC DEVELOPMENT

### COMMUNITY SERVICES

<b>IDP Priority 5:</b>	Local Economic Development
<b>Strategic Objective:</b>	To create employment opportunities in the Nketoana municipal area
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>800 employment opportunities created through targeted IDP and LED projects – including learnerships - by the closing of the 2014/15 financial year</li> <li>200 employment opportunities created through EPWP initiatives by the closing of the 2014/15 financial year</li> </ul>
<b>GFS Function:</b>	Planning and Development

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Job creation	Create at least 800 employment opportunities created through targeted IDP and LED projects – including learnerships	Number of job opportunities created								500		500	
	Create a minimum of 200 job opportunities through EPWP initiatives	Number of job opportunities created								100		100	

<b>IDP Priority 5:</b>	Local Economic Development
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<b>Strategic Objective:</b>	To create an environment conducive for investment and increased economic activity in the Nketoana municipal area
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>Review of the LED Strategy by the closing of the 2014/15 financial year;</li> <li>Compilation and approval of 1 Tourism Strategy before the closing of the 2014/15 financial year</li> <li>Train all 4 business forums in the areas of Nketoana during the scope of the 2014/15 financial year</li> </ul>
<b>GFS Function:</b>	Planning and Development

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2014/15 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Planning for economic development (LED Strategy)	Support for LED projects in all four units	Number of credible LED projects supported	New							4		4	
	Finalization Tourism Database	Number of credible Tourism Database developed	New							1		1	
	Support for centenary celebrations	Number of marketing campaigns	New					1				1	
	Support for the Biele Millie fees	Promoting upcoming artists at the feast	New					1				1	
BBBEE and SMME development	Training of 4 business forums	Number of business forums trained	New	1		1		1		1		4	
Establishment of cooperatives	Establishment of cooperatives that target women and the youth for job creation (2 per unit (2x Reitz, 2x Mamafubedu, 2x Arlington, 2x Lindley))	Number of cooperative s established	New					(2 per unit (2x Reitz, 2x Mamafubedu, 2x Arlington, 2x Lindley)=8		10		10	

# MUNICIPAL INSTITUTIONAL MANAGEMENT AND ORGANISATIONAL DEVELOPMENT

## CORPROATE SERVICES

<b>IDP Priority 6:</b>	Institution Building
<b>Strategic Objective:</b>	To facilitate institutional transformation and development in the Nketoana local municipality
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan;</li> <li>Annual review of the organizational structure; and</li> <li>Skills development targets in the municipal Skills Development Plan</li> <li>Compilation of an HR Strategy and an Integrated Institutional Plan</li> <li>Wellness center for employees</li> </ul>
<b>Vote:</b>	Finance and Admin
<b>Sun-function:</b>	Human Resources and Other Admin

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Human Resource Management	Number of people from employment equity target groups employed in the three highest levels of management	Compliance with the targets in the Employment Equity Plan											
	An HR Strategy developed	Number of HR Strategies developed	New							1		1	
Human Resource Development	368 officials and councilors to be trained	Number of people trained	145							175		175	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	1 employee satisfaction survey conducted	Number of employee satisfaction surveys conducted	0					1				1	
	1 Review of the Skills Development Plan	Number of Skills Development Plans reviewed annually	1					1				1	
	Establish proper archives	Number of files record systems properly established	0					1				1	
	Manage records effectively and efficiently	System migration from manual to electronic recordkeeping	New							1		1	
	Employee medical surveillance programme	Number of employee medical surveillance programmes conducted	New			1				1		2	
Organisational Development	Annual review of the organizational structure	Number of organisational structures reviewed	1							1		1	
Employee wellness	<i>Employee wellness center renovated and equipped</i> according to the requirements of the contract documentation and project specifications	Number of projects completed according to quality and quantity specifications	New			1						1	
<i>Upgrading of municipal offices</i>	<i>Upgrading of municipal offices in Leratswana</i>	Number of projects completed according to quality and quantity specifications	New							1		1	



## MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT

### FINANCIAL SERVICES

<b>IDP Priority 6:</b>	Institution Building
<b>Strategic Objective:</b>	To monitor, evaluate and improve the financial viability of the Nketoana local municipality as measured in terms of the key indicators of the Municipal Planning and Performance Management Regulations, 2001
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>100% of the municipality's capital budget actually spent on capital projects by the closing of the 2013/14 financial year;</li> <li>Not exceeding the operating budget</li> <li>No unauthorized, fruitless, irregular, wasteful or fruitless expenditure by the closing of the 2013/14 financial year</li> <li>2% of a municipality's budget actually spent on implementing its workplace skills plan (Target of 2% of the operating budget include formal skills training to staff and Councilors, learnerships and bursaries to members of the public); and</li> <li>financial viability as expressed by the following ratios: <ol style="list-style-type: none"> <li>Debt coverage</li> <li>Outstanding service debtors to revenue</li> <li>Cost coverage</li> </ol> </li> </ul>
<b>Vote:</b>	Finance and Admin
<b>Sun-function:</b>	Finance

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Revenue Enhancement	Review of the Revenue Enhancement	Number of Revenue Enhancement	1							1		1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Strategy	Strategies reviewed											
	Value of debtors outstanding by the closing of the financial year	Amount of arrears at the closing of the FY	R450 Million							R250 million		R250 million	
	Update of indigent register	Number of updates	1							1		4,000	
	Review of the credit control and debt collection policy	Number of policies reviewed	1							1		1	
	Financial Viability, as measured in terms of Regulation 10 of the Planning and Performance Management Regulations, 2001	Debt coverage											
		Outstanding service debtors to revenue											
		Cost coverage											
	Merging between the Financial System and the prepaid electricity system	Number of merging processes finalized	Status quo							1		1	
	Ensure regular billings (before or on the 25 <sup>th</sup> of each month) (according to Revenue Collection policy)	Date on which billings are done each month	25 <sup>th</sup> of each month	25 <sup>th</sup> of each month		25 <sup>th</sup> of each month		25 <sup>th</sup> of each month		25 <sup>th</sup> of each month		25 <sup>th</sup> of each month	
	Amount of revenue collected per month	Amount collected	R5 million per	R3million per month		R3million per month		R3million per month		R3million per month collected		R3million per month collected	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
			month billing (75% collection)	collected		collected		collected					
	Collection of grants in terms of the allocation in DoRA	Percentage of grants received	100%	100%		100%		100%		100%		100%	
	Revenue Report	Number of revenue reports	12	3		3		3		3		12	
Budget and Treasury Management	Monthly budget reports compiled and submitted in terms of section 71 of the MFMA	Number of monthly budget reports	1 per month	3		3		3		3		12	
	Timely compilation and approval of the annual budget	Annual budget approved by May	1							1		1	
	Timely compilation and approval of the annual adjustment budget	Annual adjustment budget approved by February	1							1		1	
	100% of the municipality's capital budget actually spent on capital projects	Percentage of the capital budget spent	100%							100%		100%	
	No over-expenditure on the operating budget	Percentage of the operating budget spent	Over-expenditure							90-100%		90-100%	
	No unauthorized, irregular, fruitless	Amount of unauthorized,	R21,430,022							R0		R0	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	or wasteful expenditure	irregular, fruitless or wasteful expenditure											
	2% of a municipality's budget actually spent on implementing its workplace skills plan	Percentage of municipality's budget actually spent on implementing its workplace skills plan	1%							2%		2%	
	Investment reconciliation report	Number of reports	12	3		3		3		3		12	
Supply Chain and Asset Management	Supply Chain Management reports	Number of SCM reports to Council	12	3		3		3		3		12	
	Annual stock-takes	Number of monthly reconciliations	12	3		3		3		3		12	
		Annual stock-takes	1	1								1	
	Pay all creditors within 30 days	Percentage of creditors paid within 30 days	100%	100%		100%		100%		100%		100%	
	Committees: Bid Adjudication, Bid, Evaluation, Bid Specification	Period lapsed after closing of a bid to awarding of the tender	60 days	60 days		60 days		60 days		60 days		60 days	
	Verification of moveable and immoveable assets	Number of verifications	1							1		1	
Asset Registers	Update of asset	Regularity of	12	3		3		3		3 (monthly)		12 (monthly)	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	register	updates on the Asset Register	(monthly)	(monthly)		(monthly)		(monthly)					
Financial Management	Review of key financial management policies	Number of financial management policies reviewed	8							8		8	
	Reconcile the VAT Control Account	Number of reconciliations	12	3		3		3		3		12	
	Submission of VAT returns to SARS	Number of returns before or on the 25 <sup>th</sup> of each month for the previous month	12	3		3		3		3		12	
	Expenditure	Clearance and reconciliation of the salary suspense account	12	3		3		3		3		12	
	Suspense Accounts	Monthly Clearance of Suspense Accounts	New	3		3		3		3		12	
	Salary and expenditure reports	Salary reports Creditors reports	12 Salary reports 12 creditors reports	3 salary, 3 creditors		3 salary, 3 creditors		3 salary, 3 creditors		3 salary, 3 creditors		3 salary, 3 creditors	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Period of payment of creditors	Payment of creditor within 30 days	30 days	30 days		30 days		30 days		30 days		30 days	
	Bank reconciliation	Number of bank reconciliations	12	3		3		3		3		12	
	Reconciliation of loans	Number of reconciliations	12	3		3		3		3		12	

## GOOD GOVERNANCE AND PUBLIC PARTICIPATION

### OFFICE OF THE MUNICIPAL MANAGER

<b>IDP Priority 6:</b>	Institution Building
<b>Strategic Objective:</b>	To ensure good governance and public participation in the Nketoana local municipality
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>To ensure that the communities of Nketoana have access to structures and processes that promote engagement of the population in decisions that affect their access to basic services.</li> <li>A proper functioning Council that determine the policy framework for development for the municipality;</li> <li>Involving all sections of the Nketoana communities in the affairs of the municipality;</li> <li>Arrangements to facilitate adequate accountability, communication and oversight by Council over the affairs of Management.</li> <li>Mainstreaming of HIV/Aids, and attempts to create awareness in this regard, is an important element of the municipality's agenda.</li> </ul>

	<ul style="list-style-type: none"> <li>Promote the interests of transversal groups</li> <li>Consolidated attempts to improve the Auditor-General's opinion regarding the municipality's annual report; and</li> <li>Compliance with legislation impacting on local government.</li> </ul>
<b>Vote:</b>	<p>Executive and Council</p> <p>Finance and Admin</p>

Key Performance Area	IDP Priority	Function	Key Performance Indicator			Baseline	Annual Target	Targets			
			Objective	Indicator	Unit of measurement			July- Sept 2013	Oct-Dec 2013	Jan-March 2014	April-June 2014
Good Governance and Public Participation	Internal Audit	Audit Committee		Audit Committee established	Number of fully functional Audit Committees	1 (quarterly meetings)	1 Committee, 12 meetings	1 Committee, 3 meetings	1 Committee, 3 meetings	1 Committee, 3 meetings	1 Committee, 3 meetings
	Institution Building	Oversight and Accountability	To ensure good governance and public participation in the Nketoana local municipality	Evaluation of the performance of Directors	Number of evaluations performed	0	10		5		5
				Annual report compiled according to Treasury requirement	Number of annual reports compiled	1			1		
		Council and Governance	To ensure good governance and public participation in the Nketoana	Monthly ward committee meetings in all wards	Number of ward committee meetings per month per ward	1	1	1 = 27	1 = 27	1 = 27	1 = 27

Key Performance Area	IDP Priority	Function	Key Performance Indicator			Baseline	Annual Target	Targets			
			Objective	Indicator	Unit of measurement			July- Sept 2013	Oct-Dec 2013	Jan-March 2014	April-June 2014
			local municipality								
		Ward plans		Compilation of ward plans	Number of ward plans	New	9				9
		Community engagements		Number of IDP and Budget road shows	Number of road shows	2	2				2
		Risk Management		Establishment of a risk committee	Number of risk committees and number of meetings	New	1 Risk Committee 1 meeting per quarter	1 Risk Committee, 3 meeting	3 meetings	3 meetings	3 meetings
		MTAS / Outcome		MTAS / Outcome	Number of MTAS / Outcome reports	4	4	1	1	1	1
		IDP Review	To review the IDP annually	IDPs reviewed	Number of IDPs reviewed	1	1			1	
		Compilation of SDBIPs	To compile a Municipal and Departmental SDBIPs	SDBIPs compiled	Number of Municipal SDBIPs compiled	1					1
					Number of Departmental SDBIPs compiled	5					4
		Review of Performance Agreements and Plans of Individual Section 57 and	To review the Performance Plans of Individual Section 57 and 56	Review of Performance Agreements and Plans of senior managers	Number of Performance Agreements / Plans reviewed	5					5



Key Performance Area	IDP Priority	Function	Key Performance Indicator			Baseline	Annual Target	Targets			
			Objective	Indicator	Unit of measurement			July- Sept 2013	Oct-Dec 2013	Jan-March 2014	April-June 2014
		56 Managers	Managers								

## CORPORATE SERVICES

<b>IDP Priority 6:</b>	Institution Building
<b>Strategic Objective:</b>	To ensure good governance and public participation in the Nketoana local municipality
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>• Monthly ward committee meetings with duly recorded minutes that are submitted to Council at regular intervals for consideration</li> <li>• Target transversal groups for support (medium term outcome, not yet refined)</li> <li>• An organizational and individual Performance Management and Monitoring and Evaluation Systems that facilitate quarterly, mid-year and annual performance and financial reports.</li> <li>• Own audit committee</li> <li>• Audit arrangements (including an operational internal audit unit and audit committee) to manage risks facing the municipality and ensure adequate internal controls to prevent fraud and irregularities.</li> <li>• By-laws and policies to enable the effective governance of the municipality</li> <li>• Ten by-laws</li> <li>• 1 Communication Strategy</li> </ul>

	<ul style="list-style-type: none"> <li>• A fully functional Complaints Management System (Customer Care Charter and Protocol-Batho Pele)</li> <li>• Compilation of a Business Continuity and Disaster Recovery Plan (medium term, 2<sup>nd</sup> outer year)</li> </ul>
<b>Vote:</b>	Executive and Council

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Council and Governance	Effective management of ward committees	Number of ward committee meetings per month per ward	1	1 = 27		1 = 27		1 = 27		1 = 27		108	
		Number of ward plans compiled	0							9 (one per ward)		9 (one per ward)	
	Promulgate 10 by-laws	Number of by-laws promulgated								10		10	
	13 Policies approved	Number of policies	13							13 Reviewed		13	
	Effective administrative management and internal controls	Number of departmental meetings conducted as scheduled (section 79 meetings)	12	3		3		3		3		12	
	Compliance with timeframes in respect of the delivery of notices for meetings	Hours before a meeting for Agendas to be delivered; in...	48 hours	48 hours		48 hours		48 hours		48 hours		48 hours	
		100% of instances of Council and all formal management meetings	100%	100%		100%		100%		100%		100%	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Office space	Additional office space for personnel	Number of additional buildings obtained	New							1		1	
Fencing of municipal land	Number of municipal farms to be fenced  (Ntha and Brandhoek farm – 1,5kms; Langspruit border in the east of Reitz: 2kms)	Number of farms and kms of fencing	New			Ntha and Brandhoek farm – 1,5kms				Langspruit border in the east of Reitz: 2kms		Ntha and Brandhoek farm – 1,5kms; Langspruit border in the east of Reitz: 2kms	
Fleet Management	Installation of tracking system in all municipal vehicles	Number of vehicles equipped with tracking systems	New							20		20	

<b>IDP Priority 6:</b>	Institution Building
<b>Strategic Objective:</b>	To ensure good governance and public participation in the Nketoana local municipality
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>Monthly ward committee meetings with duly recorded minutes that are submitted to Council at regular intervals for consideration</li> <li>Target transversal groups for support (medium term outcome, not yet refined)</li> <li>By-laws and policies to enable the effective governance of the municipality</li> <li>A fully functional Complaints Management System (Customer Care Charter and Protocol-Batho Pele)</li> <li>Compilation of a Business Continuity and Disaster Recovery Plan (medium term, 2<sup>nd</sup> outer year)</li> </ul>
<b>Vote:</b>	Executive and Council

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Effective management of ward committees	Number of ward committee meetings per month per ward	1	1 = 27		1 = 27		1 = 27		1 = 27		108	
		Number of ward plans compiled	0							9 (one per ward)		9 (one per ward)	
	Promulgate 10 by-laws	Number of by-laws promulgated								10		10	
	13 Policies approved	Number of policies	13							13 Reviewed		13	
	Effective administrative management and internal controls	Number of departmental meetings conducted as scheduled (section 79 meetings)	12	3		3		3		3		12	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Compliance with timeframes in respect of the delivery of notices for meetings	Hours before a meeting for Agendas to be delivered; in...	48 hours	48 hours		48 hours		48 hours		48 hours		48 hours	
		100% of instances of Council and all formal management meetings	100%	100%		100%		100%		100%		100%	
Transversal Groups	LED Summits for the youth	Number of LED Summits for the youth	New							1		1	
	Women development	Celebration of women month	1	1								1 (collaboration with Province)	

## FINANCIAL SERVICES

<b>IDP Priority 6:</b>	Institution Building
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<b>Strategic Objective:</b>	To ensure good governance and public participation in the Nketoana local municipality
<b>Outcomes:</b>	<ul style="list-style-type: none"> <li>• Own audit committee</li> <li>• Audit arrangements (including an operational internal audit unit and audit committee) to manage risks facing the municipality and ensure adequate internal controls to prevent fraud and irregularities.</li> <li>• By-laws and policies to enable the effective governance of the municipality</li> </ul>
<b>Vote:</b>	Executive and Council

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Council and Governance	Effective administrative management and internal controls	Number of departmental meetings conducted as scheduled (section 79 meetings)	12	3		3		3		3		12	
Oversight and Accountability	Audit Committee	Number of fully functional Audit Committees	1	1		1		1		1		1	
		Number of meetings of the Audit Committee	--	1		1		1		1		4	

# BUDGET ESTIMATES FOR THE PERIOD 1 JULY 2014 – 30 JUNE 2015

## Budget Summary

Description  R thousands	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Financial Performance</b>										
Property rates	10 682	11 008	16 194	19 102	22 000	–	13 579	23 320	24 603	25 956
Service charges	55 896	74 594	76 525	90 928	106 324	–	49 468	116 698	123 116	129 888
Investment revenue	1 273	963	1 501	1 389	400	–	179	425	448	473
Transfers recognised – operational	85 041	93 690	117 791	81 559	81 558	–	76 751	82 649	80 443	77 909
Other own revenue	13 028	36 886	20 598	8 661	38 925	–	9 922	20 249	20 409	21 531
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>165 919</b>	<b>217 140</b>	<b>232 610</b>	<b>201 639</b>	<b>249 207</b>	<b>–</b>	<b>149 899</b>	<b>243 341</b>	<b>249 019</b>	<b>255 757</b>
Employee costs	38 540	46 121	57 013	53 446	61 004	–	25 393	60 352	64 215	68 324
Remuneration of councillors	4 681	4 827	4 925	5 385	5 669	–	2 184	6 243	6 618	7 015
Depreciation & asset impairment	61 271	63 963	65 992	67 517	68 517	–	35 375	70 995	74 900	79 020
Finance charges	1 018	1 419	2 254	1 080	2 413	–	1 167	2 800	2 968	3 146
Materials and bulk purchases	30 862	27 902	37 842	33 830	46 144	–	18 077	47 554	50 224	53 044
Transfers and grants	–	–	–	–	–	–	–	17 903	18 887	19 926
Other expenditure	83 386	77 684	100 625	45 721	143 802	–	22 601	74 987	75 644	74 943
<b>Total Expenditure</b>	<b>219 758</b>	<b>221 916</b>	<b>268 651</b>	<b>206 979</b>	<b>327 549</b>	<b>–</b>	<b>104 798</b>	<b>280 834</b>	<b>293 456</b>	<b>305 418</b>
<b>Surplus/(Deficit)</b>	<b>(53 838)</b>	<b>(4 776)</b>	<b>(36 042)</b>	<b>(5 340)</b>	<b>(78 342)</b>	<b>–</b>	<b>45 101</b>	<b>(37 493)</b>	<b>(44 436)</b>	<b>(49 661)</b>
Transfers recognised – capital	–	–	–	46 297	49 297	–	22 934	61 022	70 474	87 069
Contributions recognised - capital & contributed assets	–	–	–	5 000	5 000	–	–	–	–	–
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(53 838)</b>	<b>(4 776)</b>	<b>(36 042)</b>	<b>45 957</b>	<b>(24 045)</b>	<b>–</b>	<b>68 035</b>	<b>23 529</b>	<b>26 037</b>	<b>37 408</b>
<b>Surplus/(Deficit) for the year</b>	<b>(53 838)</b>	<b>(4 776)</b>	<b>(36 042)</b>	<b>45 957</b>	<b>(24 045)</b>	<b>–</b>	<b>68 035</b>	<b>23 529</b>	<b>26 037</b>	<b>37 408</b>
<b>Capital expenditure &amp; funds sources</b>										
<b>Capital expenditure</b>	<b>63 638</b>	<b>46 426</b>	<b>52 049</b>	<b>68 697</b>	<b>55 293</b>	<b>–</b>	<b>5 280</b>	<b>61 022</b>	<b>70 474</b>	<b>87 069</b>
Transfers recognised – capital	17 945	27 745	42 018	51 297	49 297	–	4 922	56 872	59 837	75 794
Public contributions & donations	–	–	–	–	–	–	–	–	–	–
Borrowing	–	–	–	–	–	–	–	–	–	–

Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
R thousands										
Internally generated funds	–	–	10 030	17 400	5 996	–	358	4 150	10 637	11 275
<b>Total sources of capital funds</b>	<b>17 945</b>	<b>27 745</b>	<b>52 048</b>	<b>68 697</b>	<b>55 293</b>	<b>–</b>	<b>5 280</b>	<b>61 022</b>	<b>70 474</b>	<b>87 069</b>
<b><u>Financial position</u></b>										
Total current assets	<b>56 691</b>	60 046	87 300	202 251	202 251	–	125 789	189 045	163 945	173 618
Total non current assets	<b>661 915</b>	625 267	605 162	1 120 181	663 964	–	603 428	592 900	625 615	662 470
Total current liabilities	<b>31 313</b>	37 764	54 071	35 654	36 904	–	45 623	28 677	30 391	32 207
Total non current liabilities	<b>19 506</b>	19 610	27 342	20 195	28 463	–	26 537	28 169	29 831	31 591
Community wealth/Equity	<b>666 615</b>	650 559	611 049	1 322 908	622 390	–	657 057	725 100	729 338	772 289
<b><u>Cash flows</u></b>										
Net cash from (used) operating	<b>41 304</b>	31 151	13 713	56 892	51 958	–	56 624	25 246	26 403	40 448
Net cash from (used) investing	<b>(25 118)</b>	(24 096)	(40 488)	(62 840)	(55 293)	–	(33 612)	(56 740)	(59 837)	(75 794)
Net cash from (used) financing	<b>(239)</b>	(195)	(743)	(365)	(588)	–	(1 348)	(1 429)	(1 515)	(1 606)
<b>Cash/cash equivalents at the year end</b>	<b>15 948</b>	22 808	(4 710)	8 737	4 814	–	30 401	(21 649)	(56 598)	(93 549)
<b><u>Cash backing/surplus reconciliation</u></b>										
Cash and investments available	<b>13 809</b>	–	(10 390)	47 923	47 923	–	11 274	13 456	14 250	15 091
Application of cash and investments	<b>(2 872)</b>	4 265	(14 175)	(126 676)	(84 048)	–	(5 621)	(65 558)	(58 498)	(62 294)
<b>Balance - surplus (shortfall)</b>	<b>16 681</b>	(4 265)	3 785	174 599	131 971	–	16 895	79 014	72 748	77 384
<b><u>Asset management</u></b>										
Asset register summary (WDV)	<b>654 882</b>	625 266	595 503	–	629 335	–	669 127	669 127	700 391	735 411
Depreciation & asset impairment	<b>61 271</b>	63 963	65 992	67 517	68 517	–	70 995	70 995	74 900	79 020
Renewal of Existing Assets	–	–	–	–	–	–	–	–	–	–
Repairs and Maintenance	<b>8 742</b>	8 660	9 007	11 680	11 914	–	10 831	10 831	12 954	16 034
<b><u>Free services</u></b>										
Cost of Free Basic Services provided	–	–	12 735	21 535	12 781	–	13 513	13 513	14 383	15 310
Revenue cost of free services provided	–	–	–	28 963	28 963	–	30 287	30 287	31 692	33 185
<b><u>Households below minimum service level</u></b>										
Water:	–	–	1	1	1	–	1	1	1	0
Sanitation/sewerage:	3	3	2	3	3	–	2	2	1	–
Energy:	–	–	17	–	–	–	–	–	–	–
Refuse:	–	–	5	2	2	–	0	0	0	0



## Budgeted Financial Performance

Standard Classification Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue - Standard</b>									
<b>Municipal governance and administration</b>	<b>109 583</b>	<b>142 176</b>	<b>150 830</b>	<b>69 372</b>	<b>72 574</b>	<b>–</b>	<b>80 680</b>	<b>78 911</b>	<b>76 293</b>
Executive and council	–	–	–	21 871	21 871	–	17 375	18 331	19 339
Mayor and Council				8 189	8 189		8 086	8 531	9 000
Municipal Manager				13 682	13 682		9 289	9 800	10 339
Budget and treasury office	105 300	121 347	128 751	38 251	41 453		42 596	40 422	37 195
Corporate services	4 283	20 829	22 079	9 250	9 250	–	20 708	20 157	19 758
Human Resources				2 400	2 400				
Other Admin	4 283	20 829	22 079	6 850	6 850		20 708	20 157	19 758
<b>Community and public safety</b>	<b>439</b>	<b>520</b>	<b>2 711</b>	<b>13 120</b>	<b>11 808</b>	<b>–</b>	<b>13 212</b>	<b>13 939</b>	<b>14 706</b>
Community and social services	238	324	551	10 336	10 524	–	8 611	9 085	9 585
Libraries and Archives				856	856				
Community halls and Facilities	238	324	–						
Cemeteries & Crematoriums			551	5 040	5 228		7 184	7 579	7 996
Other Community				4 440	4 440		1 428	1 506	1 589
Sport and recreation			2 044	928	853		505	533	562
Public safety	202	196	116	1 856	431	–	4 096	4 321	4 559
Police	202	196	–	1 856	431		4 096	4 321	4 559
Fire			116	–					
<b>Economic and environmental services</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>40 801</b>	<b>40 301</b>	<b>–</b>	<b>22 602</b>	<b>23 846</b>	<b>25 157</b>
Planning and development	–	–	–	2 800	2 300	–	4 525	4 774	5 037
Economic Development/Planning				1 500	1 000		2 677	2 824	2 980
Town Planning/Building enforcement				1 300	1 300		1 848	1 950	2 057
Road transport	–	–	–	38 001	38 001	–	18 077	19 071	20 120
Roads				33 361	33 361		18 077	19 071	20 120
Other				4 640	4 640				
<b>Trading services</b>	<b>55 896</b>	<b>74 594</b>	<b>79 069</b>	<b>75 846</b>	<b>106 324</b>	<b>–</b>	<b>126 847</b>	<b>132 323</b>	<b>139 601</b>
Electricity	15 509	25 656	27 195	25 287	34 000	–	49 710	52 444	55 328
Electricity Distribution	15 509	25 656	27 195	25 287	34 000				
Electricity Generation							49 710	52 444	55 328

Standard Classification Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Water	21 716	26 188	27 759	24 086	37 000	–	39 236	39 894	42 088
<i>Water Distribution</i>	21 716	26 188	27 759	24 086	37 000				
<i>Water Storage</i>							39 236	39 894	42 088
Waste water management	9 215	11 144	11 813	12 708	17 000	–	18 432	19 446	20 516
<i>Sewerage</i>	9 215	11 144	11 813	12 708	17 000		18 432	19 446	20 516
Waste management	9 456	11 605	12 301	13 765	18 324	–	19 469	20 540	21 669
<i>Solid Waste</i>	9 456	11 605	12 301	13 765	18 324		19 469	20 540	21 669
<b>Other</b>	–	–	–	500	500	–	–	–	–
Tourism				500	500				
<b>Total Revenue - Standard</b>	<b>165 919</b>	<b>217 289</b>	<b>232 609</b>	<b>199 639</b>	<b>231 507</b>	<b>–</b>	<b>243 342</b>	<b>249 019</b>	<b>255 757</b>
<b>Expenditure - Standard</b>									
<b>Municipal governance and administration</b>	<b>54 430</b>	<b>56 198</b>	<b>68 382</b>	<b>50 839</b>	<b>77 811</b>	<b>–</b>	<b>64 670</b>	<b>68 259</b>	<b>72 050</b>
Executive and council	11 796	16 305	17 872	18 389	18 389	–	15 110	15 974	16 889
<i>Mayor and Council</i>	6 980	8 061	8 545	9 689	9 689		8 027	8 468	8 935
<i>Municipal Manager</i>	4 816	8 244	9 327	8 700	8 700		7 083	7 506	7 954
Budget and treasury office	30 809	26 249	32 597	22 400	45 296		30 141	31 799	33 548
Corporate services	11 825	13 644	17 913	10 050	14 126	–	19 419	20 487	21 613
<i>Human Resources</i>				2 760	2 760				
<i>Other Admin</i>	11 825	13 644	17 913	7 290	11 366		19 419	20 487	21 613
<b>Community and public safety</b>	<b>7 962</b>	<b>16 289</b>	<b>23 553</b>	<b>14 502</b>	<b>14 942</b>	<b>–</b>	<b>11 718</b>	<b>12 316</b>	<b>12 966</b>
Community and social services	7 162	14 602	19 013	10 336	10 902	–	8 117	8 517	8 958
<i>Libraries and Archives</i>	–	–	–	856	856				
<i>Cemeteries &amp; Crematoriums</i>	6 542	8 882	12 950	5 040	5 606		6 184	6 524	6 883
<i>Other Community</i>	620	5 721	6 064	4 440	4 440		1 933	1 993	2 075
Sport and recreation	–	238	2 114	928	882		505	533	562
Public safety	800	1 449	2 426	3 238	3 158	–	3 096	3 266	3 446
<i>Police</i>	150	1 234	2 198	1 856	1 776		3 096	3 266	3 446
<i>Fire</i>	650	214	227	1 382	1 382				
<b>Economic and environmental services</b>	<b>52 729</b>	<b>48 290</b>	<b>56 062</b>	<b>42 148</b>	<b>60 447</b>	<b>–</b>	<b>63 736</b>	<b>67 259</b>	<b>68 958</b>
Planning and development	4 874	452	479	2 050	3 350	–	3 754	3 960	4 178
<i>Economic Development/Planning</i>	4 874	452	479	750	1 550		1 905	2 010	2 121
<i>Town Planning/Building enforcement</i>		–		1 300	1 800		1 848	1 950	2 057
Road transport	47 855	47 838	55 583	40 098	57 097	–	59 983	63 299	64 780

Standard Classification Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Roads	47 855	47 838	55 583	35 458	52 457		57 593	60 777	62 120
Public Buses									
Vehicle Licensing and Testing									
Other				4 640	4 640		2 390	2 521	2 660
<b>Trading services</b>	<b>104 635</b>	<b>100 990</b>	<b>120 655</b>	<b>98 990</b>	<b>173 849</b>	–	<b>139 940</b>	<b>144 808</b>	<b>150 586</b>
Electricity	30 818	30 425	35 595	48 131	48 131	–	58 515	58 904	61 671
Electricity Distribution	30 818	30 425	35 595	48 131	48 131		58 515	58 904	61 671
Water	34 801	36 558	44 319	18 949	46 897	–	33 559	35 405	35 639
Water Distribution	34 801	36 558	44 319	18 949	46 897		33 559	35 405	35 639
Waste water management	22 809	23 479	24 225	18 145	45 292	–	28 707	30 286	31 952
Sewerage	22 809	23 479	24 225	18 145	45 292		28 707	30 286	31 952
Waste management	16 207	10 528	16 516	13 765	33 529	–	19 159	20 213	21 324
Solid Waste	16 207	10 528	16 516	13 765	33 529		19 159	20 213	21 324
<b>Other</b>	–	–	–	500	500	–	771	814	859
Tourism				500	500		771	814	859
<b>Total Expenditure - Standard</b>	<b>219 756</b>	<b>221 766</b>	<b>268 653</b>	<b>206 979</b>	<b>327 549</b>	–	<b>280 836</b>	<b>293 456</b>	<b>305 418</b>
<b>Surplus/(Deficit) for the year</b>	<b>(53 836)</b>	<b>(4 477)</b>	<b>(36 043)</b>	<b>(7 340)</b>	<b>(96 042)</b>	–	<b>(37 494)</b>	<b>(44 437)</b>	<b>(49 662)</b>

## Budgeted Revenue & Expenditure by Vote

Vote Description	2010/11	2011/12	2012/13	Current Year 2013/14			2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue by Vote</b>									
Vote 1 - EXECUTIVE AND COUNCIL	–	–	–	21 871	21 871	–	17 375	18 331	19 339
Vote 2 - FINANCE AND ADMIN	109 584	142 176	150 830	47 501	50 703	–	63 305	60 580	56 954
Vote 3 - COMMUNITY AND SOCIAL SERVICES	439	520	2 711	13 120	11 808	–	13 212	13 939	14 706
Vote 4 - SOLID WASTE MANAGEMENT	9 456	11 605	12 301	13 765	18 324	–	19 469	20 540	21 669
Vote 5 - LOCAL ECONOMIC DEVELOPMENT	–	–	–	2 000	1 500	–	2 677	2 824	2 980
Vote 6 - ROADS AND TRANSPORT	–	–	–	38 001	38 001	–	18 077	19 071	20 120
Vote 7 - WATER	21 716	26 188	27 759	24 086	37 000	–	39 236	39 894	42 088
Vote 8 - ELECTRICITY	15 509	25 656	27 195	25 287	34 000	–	49 710	52 444	55 328
Vote 9 - WASTE WATER	9 215	11 144	11 813	12 708	17 000	–	18 432	19 446	20 516
Vote 10 - HOUSING	–	–	–	1 300	1 300	–	1 848	1 950	2 057
<b>Total Revenue by Vote</b>	<b>165 919</b>	<b>217 289</b>	<b>232 609</b>	<b>199 639</b>	<b>231 507</b>	<b>–</b>	<b>243 342</b>	<b>249 019</b>	<b>255 757</b>
<b>Expenditure by Vote to be appropriated</b>									
Vote 1 - EXECUTIVE AND COUNCIL	11 798	16 305	17 872	18 389	18 389	–	15 110	15 974	16 889
Vote 2 - FINANCE AND ADMIN	42 634	39 893	50 510	32 450	59 422	–	49 560	52 285	55 161
Vote 3 - COMMUNITY AND SOCIAL SERVICES	7 962	16 289	23 553	14 502	14 942	–	11 718	12 316	12 966
Vote 4 - SOLID WASTE MANAGEMENT	16 207	10 528	16 516	13 765	33 529	–	19 159	20 213	21 324
Vote 5 - LOCAL ECONOMIC DEVELOPMENT	4 874	452	479	1 250	2 050	–	2 676	2 824	2 979
Vote 6 - ROADS AND TRANSPORT	47 855	47 838	55 583	40 098	57 097	–	59 983	63 299	64 780
Vote 7 - WATER	34 801	36 558	44 319	18 949	46 897	–	33 559	35 405	35 639
Vote 8 - ELECTRICITY	30 818	30 425	35 595	48 131	48 131	–	58 515	58 904	61 671
Vote 9 - WASTE WATER	22 809	23 479	24 225	18 145	45 292	–	28 707	30 286	31 952
Vote 10 - HOUSING	–	–	–	1 300	1 800	–	1 848	1 950	2 057
<b>Total Expenditure by Vote</b>	<b>219 758</b>	<b>221 766</b>	<b>268 653</b>	<b>206 979</b>	<b>327 549</b>	<b>–</b>	<b>280 835</b>	<b>293 456</b>	<b>305 418</b>
<b>Surplus/(Deficit) for the year</b>	<b>(53 838)</b>	<b>(4 477)</b>	<b>(36 043)</b>	<b>(7 340)</b>	<b>(96 042)</b>	<b>–</b>	<b>(37 493)</b>	<b>(44 437)</b>	<b>(49 661)</b>

## Capital Expenditure by Vote

Vote Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Single-year expenditure to be appropriated</b>										
Vote 2 - FINANCE AND ADMIN	3 215	1 640	650	700	1 500	–	167	835	460	910
Vote 3 - COMMUNITY AND SOCIAL SERVICES	3 794	–	3 783	8 300	5 534	–	73	10 280	–	2 559
Vote 4 - SOLID WASTE MANAGEMENT	–	6 389	7 806	4 117	4 134	–	–	2 164	2 000	16 588
Vote 5 - LOCAL ECONOMIC DEVELOPMENT	–	–	–	–	–	–	–	15	–	–
Vote 6 - ROADS AND TRANSPORT	21 053	–	9 284	9 911	15 268	–	1 108	9 463	4 130	4 625
Vote 7 - WATER	4 300	4 190	22 426	29 471	21 810	–	2 448	25 378	41 594	35 515
Vote 8 - ELECTRICITY	5 250	1 905	4 900	10 115	5 096	–	36	6 100	9 300	8 642
Vote 9 - WASTE WATER	4 100	9 860	3 200	6 083	1 950	–	1 448	6 787	12 990	18 230
<b>Capital single-year expenditure sub-total</b>	<b>41 712</b>	<b>23 985</b>	<b>52 049</b>	<b>68 697</b>	<b>55 292</b>	<b>–</b>	<b>5 280</b>	<b>61 022</b>	<b>70 473</b>	<b>87 069</b>
<b>Total Capital Expenditure - Vote</b>	<b>41 712</b>	<b>23 985</b>	<b>52 049</b>	<b>68 697</b>	<b>55 292</b>	<b>–</b>	<b>5 280</b>	<b>61 022</b>	<b>70 473</b>	<b>87 069</b>
<b>Capital Expenditure - Standard</b>										
<b>Governance and administration</b>	<b>3 214</b>	<b>3 129</b>	<b>650</b>	<b>700</b>	<b>1 500</b>	<b>–</b>	<b>167</b>	<b>850</b>	<b>460</b>	<b>910</b>
Executive and council	2 100	1 579						15	–	–
Budget and treasury office	1 114	1 550	650	700	1 500		134	835	460	910
Corporate services							33	–		
<b>Community and public safety</b>	<b>6 294</b>	<b>1 300</b>	<b>3 783</b>	<b>8 300</b>	<b>5 534</b>	<b>–</b>	<b>73</b>	<b>5 280</b>	<b>–</b>	<b>–</b>
Community and social services	2 500			800	400		73	–		
Sport and recreation	3 794	1 300	3 783	7 500	5 134			5 280	–	–
<b>Economic and environmental services</b>	<b>39 139</b>	<b>4 574</b>	<b>9 284</b>	<b>9 911</b>	<b>15 268</b>	<b>–</b>	<b>1 108</b>	<b>13 135</b>	<b>2 888</b>	<b>5 895</b>
Planning and development	–	300						–		
Road transport	39 139	2 974	9 284	9 911	15 268		1 108	8 135	2 888	3 335
Environmental protection	–	1 300						5 000	–	2 559
<b>Trading services</b>	<b>14 991</b>	<b>37 423</b>	<b>38 332</b>	<b>49 786</b>	<b>32 991</b>	<b>–</b>	<b>3 932</b>	<b>40 429</b>	<b>65 884</b>	<b>78 975</b>
Electricity	3 300	3 955	4 900	10 115	5 096		36	6 100	9 300	8 642
Water	11 691	15 234	22 426	29 471	21 810		2 448	25 378	41 594	35 515
Waste water management	–	7 622	3 200	6 082	1 951		1 448	6 787	12 990	18 231
Waste management	–	10 612	7 806	4 117	4 134			2 164	2 000	16 588
<b>Other</b>								<b>1 329</b>	<b>1 242</b>	<b>1 290</b>
<b>Total Capital Expenditure - Standard</b>	<b>63 638</b>	<b>46 426</b>	<b>52 049</b>	<b>68 697</b>	<b>55 293</b>	<b>–</b>	<b>5 280</b>	<b>61 022</b>	<b>70 474</b>	<b>87 069</b>
<b>Funded by:</b>										

Vote Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
National Government	17 945	27 745	42 018	51 297	49 297		4 922	51 872	59 837	75 794
Provincial Government								5 000		
Transfers recognised - capital	17 945	27 745	42 018	51 297	49 297	–	4 922	56 872	59 837	75 794
Internally generated funds			10 030	17 400	5 996		358	4 150	10 637	11 275
Total Capital Funding	17 945	27 745	52 048	68 697	55 293	–	5 280	61 022	70 474	87 069

## Projected Cash Flows

Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue By Source</b>															
Property rates	726 <sup>2</sup>	1 904	1 786	1 890	868 <sup>1</sup>	1 989	1 900	2 315	315 <sup>2</sup>	2 005	1 315	1 310	23 320	24 603	25 956
Service charges - electricity revenue	375 <sup>3</sup>	3 375	3 375	3 375	375 <sup>3</sup>	3 375	3 375	3 375	375 <sup>3</sup>	3 375	3 375	3 375	40 500	42 728	45 078
Service charges - water revenue	268 <sup>3</sup>	3 268	3 268	3 268	268 <sup>3</sup>	3 268	3 268	3 268	268 <sup>3</sup>	3 268	3 268	3 268	39 220	41 377	43 653
Service charges - sanitation revenue	502 <sup>1</sup>	1 502	1 502	1 502	502 <sup>1</sup>	1 502	1 502	1 502	502 <sup>1</sup>	1 502	1 502	1 502	18 020	19 011	20 057
Service charges - refuse revenue	580 <sup>1</sup>	1 580	1 580	1 580	580 <sup>1</sup>	1 580	1 580	1 580	580 <sup>1</sup>	1 580	1 580	1 580	18 958	20 001	21 101
Rental of facilities and equipment	34	34	34	34	34	34	34	34	34	34	34	34	403	425	449
Interest earned - external investments	35	35	35	35	35	35	35	35	35	35	35	35	425	448	473
Interest earned - outstanding debtors	564 <sup>1</sup>	1 564	1 564	1 564	564 <sup>1</sup>	1 564	1 564	1 564	564 <sup>1</sup>	1 564	1 564	1 564	18 762	19 794	20 883
Fines	0	0	0	0	0	0	0	0	0	0	0	180	180	190	200
Transfers recognised - operational	550 <sup>27</sup>				550 <sup>27</sup>				550 <sup>27</sup>			(0)	82 649	80 443	77 909
Other revenue	75	75	75	75	75	75	75	75	75	75	75	76	904	–	–
Total Revenue (excluding capital transfers and contributions)	41 709	13 336	13 219	13 323	40 850	13 422	13 333	13 747	41 297	13 437	12 747	12 922	243 341	249 019	255 757
<b>Expenditure By Type</b>															
Employee related costs	029 <sup>5</sup>	5 029	5 029	5 029	029 <sup>5</sup>	5 029	5 029	5 029	029 <sup>5</sup>	5 029	5 029	5 029	60 352	64 215	68 324
Remuneration of councillors	520	520	520	520	520	520	520	520	520	520	520	521	6 243	6 618	7 015
Debt impairment	752 <sup>2</sup>	2 752	2 752	2 752	752 <sup>2</sup>	2 752	2 752	2 752	752 <sup>2</sup>	2 752	2 752	2 752	33 020	31 369	28 233

Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Depreciation & asset impairment	916 <sup>5</sup>	5 916	5 916	5 916	916 <sup>5</sup>	5 916	5 916	5 916	916 <sup>5</sup>	5 916	5 916	5 917	70 995	74 900	79 020
Finance charges	233 <sup>3</sup>	233	233	233	233 <sup>3</sup>	233	233	233	233 <sup>3</sup>	233	233	233	2 800	2 968	3 146
Bulk purchases	060	3 060	3 060	3 060	060	3 060	3 060	3 060	060	3 060	3 060	3 060	36 723	38 742	40 873
Other materials	903	903	903	903	903	903	903	903	903	903	903	902	10 832	11 482	12 170
Contracted services	822	822	822	822	822	822	822	822	822	822	822	1 050	10 091	10 646	11 231
Transfers and grants												17 903	17 903	18 887	19 926
Other expenditure	972 <sup>1</sup>	1 972	1 972	1 972	972 <sup>1</sup>	1 972	1 972	1 972	972 <sup>1</sup>	1 972	1 972	10 189	31 876	33 629	35 479
<b>Total Expenditure</b>	<b>21 207</b>	<b>21 207</b>	<b>21 207</b>	<b>21 207</b>	<b>21 207</b>	<b>21 207</b>	<b>21 207</b>	<b>21 207</b>	<b>21 207</b>	<b>21 207</b>	<b>21 207</b>	<b>47 556</b>	<b>280 834</b>	<b>293 456</b>	<b>305 418</b>
<b>Surplus/(Deficit)</b>	<b>502<sup>20</sup></b>	<b>871<sup>(7)</sup></b>	<b>989<sup>(7)</sup></b>	<b>884<sup>(7)</sup></b>	<b>643<sup>19</sup></b>	<b>785<sup>(7)</sup></b>	<b>874<sup>(7)</sup></b>	<b>460<sup>(7)</sup></b>	<b>090<sup>20</sup></b>	<b>770<sup>(7)</sup></b>	<b>460<sup>(8)</sup></b>	<b>634<sup>(34)</sup></b>	<b>493<sup>(37)</sup></b>	<b>436<sup>(44)</sup></b>	<b>661<sup>(49)</sup></b>
Transfers recognised - capital	084 <sup>5</sup>	5 084	5 084	5 084	084 <sup>5</sup>	5 084	5 084	5 084	084 <sup>5</sup>	5 084	5 084	5 104	61 022	70 474	87 069
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>585<sup>25</sup></b>	<b>787<sup>(2)</sup></b>	<b>905<sup>(2)</sup></b>	<b>801<sup>(2)</sup></b>	<b>726<sup>24</sup></b>	<b>702<sup>(2)</sup></b>	<b>791<sup>(2)</sup></b>	<b>376<sup>(2)</sup></b>	<b>173<sup>25</sup></b>	<b>686<sup>(2)</sup></b>	<b>376<sup>(3)</sup></b>	<b>530<sup>(29)</sup></b>	<b>23 529</b>	<b>26 037</b>	<b>37 408</b>
<b>Surplus/(Deficit)</b>	<b>585<sup>25</sup></b>	<b>787<sup>(2)</sup></b>	<b>905<sup>(2)</sup></b>	<b>801<sup>(2)</sup></b>	<b>726<sup>24</sup></b>	<b>702<sup>(2)</sup></b>	<b>791<sup>(2)</sup></b>	<b>376<sup>(2)</sup></b>	<b>173<sup>25</sup></b>	<b>686<sup>(2)</sup></b>	<b>376<sup>(3)</sup></b>	<b>530<sup>(29)</sup></b>	<b>23 529</b>	<b>26 037</b>	<b>37 408</b>

Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Revenue by Vote</b>															
Vote 1 - EXECUTIVE AND COUNCIL	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	375 <sup>17</sup>	331 <sup>18</sup>	339 <sup>19</sup>
Vote 2 - FINANCE AND ADMIN	275 <sup>5</sup>	275 <sup>5</sup>	275 <sup>5</sup>	275 <sup>5</sup>	275 <sup>5</sup>	275 <sup>5</sup>	275 <sup>5</sup>	275 <sup>5</sup>	275 <sup>5</sup>	275 <sup>5</sup>	275 <sup>5</sup>	275 <sup>5</sup>	305 <sup>63</sup>	580 <sup>60</sup>	954 <sup>56</sup>
Vote 3 - COMMUNITY AND SOCIAL SERVICES	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	212 <sup>13</sup>	939 <sup>13</sup>	706 <sup>14</sup>
Vote 4 - SOLID WASTE MANAGEMENT	622 <sup>1</sup>	622 <sup>1</sup>	622 <sup>1</sup>	622 <sup>1</sup>	622 <sup>1</sup>	622 <sup>1</sup>	622 <sup>1</sup>	622 <sup>1</sup>	622 <sup>1</sup>	622 <sup>1</sup>	622 <sup>1</sup>	622 <sup>1</sup>	469 <sup>19</sup>	540 <sup>20</sup>	669 <sup>21</sup>
Vote 5 - LOCAL ECONOMIC DEVELOPMENT	223 <sup>1</sup>	223 <sup>1</sup>	223 <sup>1</sup>	223 <sup>1</sup>	223 <sup>1</sup>	223 <sup>1</sup>	223 <sup>1</sup>	223 <sup>1</sup>	223 <sup>1</sup>	223 <sup>1</sup>	223 <sup>1</sup>	223 <sup>1</sup>	677 <sup>2</sup>	824 <sup>2</sup>	980 <sup>2</sup>
Vote 6 - ROADS AND TRANSPORT	506 <sup>1</sup>	506 <sup>1</sup>	506 <sup>1</sup>	506 <sup>1</sup>	506 <sup>1</sup>	506 <sup>1</sup>	506 <sup>1</sup>	506 <sup>1</sup>	506 <sup>1</sup>	506 <sup>1</sup>	506 <sup>1</sup>	506 <sup>1</sup>	077 <sup>18</sup>	071 <sup>19</sup>	120 <sup>20</sup>
Vote 7 - WATER	270 <sup>3</sup>	270 <sup>3</sup>	270 <sup>3</sup>	270 <sup>3</sup>	270 <sup>3</sup>	270 <sup>3</sup>	270 <sup>3</sup>	270 <sup>3</sup>	270 <sup>3</sup>	270 <sup>3</sup>	270 <sup>3</sup>	269 <sup>3</sup>	236 <sup>39</sup>	894 <sup>39</sup>	088 <sup>42</sup>
Vote 8 - ELECTRICITY	4 <sup>4</sup>	4 <sup>4</sup>	4 <sup>4</sup>	4 <sup>4</sup>	4 <sup>4</sup>	4 <sup>4</sup>	4 <sup>4</sup>	4 <sup>4</sup>	4 <sup>4</sup>	4 <sup>4</sup>	4 <sup>4</sup>	4 <sup>4</sup>	49 <sup>49</sup>	52 <sup>52</sup>	55 <sup>55</sup>

Description	Budget Year 2014/15												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
	143	143	143	143	143	143	143	143	143	143	143	143	710	444	328
Vote 9 - WASTE WATER	536 <sup>1</sup>	536 <sup>1</sup>	536 <sup>1</sup>	536 <sup>1</sup>	536 <sup>1</sup>	536 <sup>1</sup>	536 <sup>1</sup>	536 <sup>1</sup>	536 <sup>1</sup>	536 <sup>1</sup>	536 <sup>1</sup>	536 <sup>1</sup>	432 <sup>18</sup>	446 <sup>19</sup>	516 <sup>20</sup>
Vote 10 - HOUSING	154	154	154	154	154	154	154	154	154	154	154	154	848 <sup>1</sup>	950 <sup>1</sup>	057 <sup>2</sup>
<b>Total Revenue by Vote</b>	<b>278<sup>20</sup></b>	<b>278<sup>20</sup></b>	<b>278<sup>20</sup></b>	<b>278<sup>20</sup></b>	<b>278<sup>20</sup></b>	<b>278<sup>20</sup></b>	<b>278<sup>20</sup></b>	<b>278<sup>20</sup></b>	<b>278<sup>20</sup></b>	<b>278<sup>20</sup></b>	<b>278<sup>20</sup></b>	<b>279<sup>20</sup></b>	<b>342<sup>243</sup></b>	<b>019<sup>249</sup></b>	<b>757<sup>255</sup></b>
<b>Expenditure by Vote to be appropriated</b>															
Vote 1 - EXECUTIVE AND COUNCIL	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	448 <sup>1</sup>	(817)	110 <sup>15</sup>	974 <sup>15</sup>	889 <sup>16</sup>
Vote 2 - FINANCE AND ADMIN	421 <sup>4</sup>	421 <sup>4</sup>	421 <sup>4</sup>	421 <sup>4</sup>	421 <sup>4</sup>	421 <sup>4</sup>	421 <sup>4</sup>	421 <sup>4</sup>	421 <sup>4</sup>	421 <sup>4</sup>	421 <sup>4</sup>	931	560 <sup>49</sup>	285 <sup>52</sup>	161 <sup>55</sup>
Vote 3 - COMMUNITY AND SOCIAL SERVICES	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	101 <sup>1</sup>	(394)	718 <sup>11</sup>	316 <sup>12</sup>	966 <sup>12</sup>
Vote 4 - SOLID WASTE MANAGEMENT	656 <sup>1</sup>	656 <sup>1</sup>	656 <sup>1</sup>	656 <sup>1</sup>	656 <sup>1</sup>	656 <sup>1</sup>	656 <sup>1</sup>	656 <sup>1</sup>	656 <sup>1</sup>	656 <sup>1</sup>	656 <sup>1</sup>	946	159 <sup>19</sup>	213 <sup>20</sup>	324 <sup>21</sup>
Vote 5 - LOCAL ECONOMIC DEVELOPMENT	223	223	223	223	223	223	223	223	223	223	223	223	676 <sup>2</sup>	824 <sup>2</sup>	979 <sup>2</sup>
Vote 6 - ROADS AND TRANSPORT	061 <sup>5</sup>	061 <sup>5</sup>	061 <sup>5</sup>	061 <sup>5</sup>	061 <sup>5</sup>	061 <sup>5</sup>	061 <sup>5</sup>	061 <sup>5</sup>	061 <sup>5</sup>	061 <sup>5</sup>	061 <sup>5</sup>	317 <sup>4</sup>	983 <sup>59</sup>	299 <sup>63</sup>	780 <sup>64</sup>
Vote 7 - WATER	847 <sup>2</sup>	847 <sup>2</sup>	847 <sup>2</sup>	847 <sup>2</sup>	847 <sup>2</sup>	847 <sup>2</sup>	847 <sup>2</sup>	847 <sup>2</sup>	847 <sup>2</sup>	847 <sup>2</sup>	847 <sup>2</sup>	237 <sup>2</sup>	559 <sup>33</sup>	405 <sup>35</sup>	639 <sup>35</sup>
Vote 8 - ELECTRICITY	436 <sup>5</sup>	436 <sup>5</sup>	436 <sup>5</sup>	436 <sup>5</sup>	436 <sup>5</sup>	436 <sup>5</sup>	436 <sup>5</sup>	436 <sup>5</sup>	436 <sup>5</sup>	436 <sup>5</sup>	436 <sup>5</sup>	(284) <sup>(1)</sup>	515 <sup>58</sup>	904 <sup>58</sup>	671 <sup>61</sup>
Vote 9 - WASTE WATER	510 <sup>2</sup>	510 <sup>2</sup>	510 <sup>2</sup>	510 <sup>2</sup>	510 <sup>2</sup>	510 <sup>2</sup>	510 <sup>2</sup>	510 <sup>2</sup>	510 <sup>2</sup>	510 <sup>2</sup>	510 <sup>2</sup>	100 <sup>1</sup>	707 <sup>28</sup>	286 <sup>30</sup>	952 <sup>31</sup>
Vote 10 - HOUSING	154	154	154	154	154	154	154	154	154	154	154	154	848 <sup>1</sup>	950 <sup>1</sup>	057 <sup>2</sup>
<b>Total Expenditure by Vote</b>	<b>856<sup>24</sup></b>	<b>856<sup>24</sup></b>	<b>856<sup>24</sup></b>	<b>856<sup>24</sup></b>	<b>856<sup>24</sup></b>	<b>856<sup>24</sup></b>	<b>856<sup>24</sup></b>	<b>856<sup>24</sup></b>	<b>856<sup>24</sup></b>	<b>856<sup>24</sup></b>	<b>856<sup>24</sup></b>	<b>415<sup>7</sup></b>	<b>835<sup>280</sup></b>	<b>456<sup>293</sup></b>	<b>418<sup>305</sup></b>
<b>Surplus/(Deficit) before assoc.</b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>865<sup>12</sup></b>	<b>493<sup>(37)</sup></b>	<b>437<sup>(44)</sup></b>	<b>661<sup>(49)</sup></b>
<b>Surplus/(Deficit)</b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>578<sup>(4)</sup></b>	<b>865<sup>12</sup></b>	<b>493<sup>(37)</sup></b>	<b>437<sup>(44)</sup></b>	<b>661<sup>(49)</sup></b>

## Transfers and Grants Receipts

Description	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework
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R thousand	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>Operating Transfers and Grants</b>									
<b>National Government:</b>	<b>63 630</b>	<b>80 709</b>	<b>83 533</b>	<b>81 559</b>	<b>81 559</b>	<b>–</b>	<b>82 649</b>	<b>83 060</b>	<b>80 627</b>
Local Government Equitable Share	62 145	77 933	81 233	78 119	78 119		79 011	80 443	77 909
Finance Management	750	1 450	1 500	1 550	1 550		1 600	1 650	1 700
Municipal Systems Improvement	735	790	800	890	890		934	967	1 018
EPWP Incentive				1 000	1 000		1 104	–	–
<b>Total Operating Transfers and Grants</b>	<b>63 630</b>	<b>80 709</b>	<b>83 533</b>	<b>81 559</b>	<b>81 559</b>	<b>–</b>	<b>82 649</b>	<b>83 060</b>	<b>80 627</b>
<b>Capital Transfers and Grants</b>									
<b>National Government:</b>	<b>23 317</b>	<b>28 044</b>	<b>42 018</b>	<b>46 297</b>	<b>44 297</b>	<b>–</b>	<b>51 872</b>	<b>59 837</b>	<b>75 795</b>
Municipal Infrastructure Grant (MIG)	23 317	28 044	34 018	32 297	32 297		26 572	30 000	45 000
Regional Bulk Infrastructure			8 000	14 000	12 000		20 000	24 837	25 795
Integrated National Electrification Programme							5 300	5 000	5 000
<b>Provincial Government:</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>–</b>	<b>5 000</b>	<b>–</b>	<b>–</b>
Other capital transfers/grants [insert description]							5 000		
<b>Total Capital Transfers and Grants</b>	<b>23 317</b>	<b>28 044</b>	<b>42 018</b>	<b>46 297</b>	<b>44 297</b>	<b>–</b>	<b>56 872</b>	<b>59 837</b>	<b>75 795</b>
<b>TOTAL RECEIPTS OF TRANSFERS &amp; GRANTS</b>	<b>86 947</b>	<b>108 753</b>	<b>125 551</b>	<b>127 856</b>	<b>125 856</b>	<b>–</b>	<b>139 521</b>	<b>142 897</b>	<b>156 422</b>

## Sources of Revenue

Description	2010/11	2011/12	2012/13	Current Year 2013/14	2014/15 Medium Term Revenue & Expenditure Framework
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	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
<b>REVENUE ITEMS:</b>										
<b>Property rates</b>										
Total Property Rates	10 682	11 008	30 212	28 897	24 345		15 218	25 930	27 356	28 861
<i>less Revenue Foregone</i>			14 018	10 295	2 345		1 639	2 610	2 754	2 905
<b>Net Property Rates</b>	<b>10 682</b>	<b>11 008</b>	<b>16 194</b>	<b>18 602</b>	<b>22 000</b>	<b>–</b>	<b>13 579</b>	<b>23 320</b>	<b>24 603</b>	<b>25 956</b>
<b>Service charges - electricity revenue</b>										
Total Service charges - electricity revenue	15 509	25 656	29 514	31 928	34 000		18 137	40 500	42 728	45 078
<b>Net Service charges - electricity revenue</b>	<b>15 509</b>	<b>25 656</b>	<b>29 514</b>	<b>30 008</b>	<b>34 000</b>	<b>–</b>	<b>18 137</b>	<b>40 500</b>	<b>42 728</b>	<b>45 078</b>
<b>Service charges - water revenue</b>										
Total Service charges - water revenue	21 716	26 188	24 247	32 946	37 000		21 647	39 220	41 377	43 653
<i>less Revenue Foregone</i>				3 600						
<b>Net Service charges - water revenue</b>	<b>21 716</b>	<b>26 188</b>	<b>24 247</b>	<b>29 346</b>	<b>37 000</b>	<b>–</b>	<b>21 647</b>	<b>39 220</b>	<b>41 377</b>	<b>43 653</b>
<b>Service charges - sanitation revenue</b>										
Total Service charges - sanitation revenue	9 215	11 144	11 280	15 275	17 000		756	18 020	19 011	20 057
<i>less Revenue Foregone</i>										
<b>Net Service charges - sanitation revenue</b>	<b>9 215</b>	<b>11 144</b>	<b>11 280</b>	<b>15 275</b>	<b>17 000</b>	<b>–</b>	<b>756</b>	<b>18 020</b>	<b>19 011</b>	<b>20 057</b>
<b>Service charges - refuse revenue</b>										
Total refuse removal revenue	9 456	11 605	11 484	16 299	18 324		8 928	18 958	20 001	21 101
Total landfill revenue										
<i>less Revenue Foregone</i>										
<b>Net Service charges - refuse revenue</b>	<b>9 456</b>	<b>11 605</b>	<b>11 484</b>	<b>16 299</b>	<b>18 324</b>	<b>–</b>	<b>8 928</b>	<b>18 958</b>	<b>20 001</b>	<b>21 101</b>
<b>Other Revenue by source</b>										
<i>Other revenue</i>	4 283	2 034	1 607				471	471		
<i>Public donation</i>	–	10 441	2 044	2 511	2 511			–	–	–
<i>Recoveries</i>	–	8 354						–		
Rental of facilities								433		
Discount received	–	8								
Interest received (trading)				2 000	17 700					
Interest received (other)	42	–	–							

Description	2010/11	2011/12	2012/13	Current Year 2013/14				2014/15 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2014/15	Budget Year +1 2015/16	Budget Year +2 2016/17
Total 'Other' Revenue	4 326	20 837	3 651	4 511	20 211	–	471	904	–	–

**Approval of SDBIP 3014/2015**

**SDBIP submitted to Municipal Manager:**

Date:\_\_\_\_\_

\_\_\_\_\_LI Mokgatlhe  
Municipal Manager

\_\_\_\_\_S.Venter  
Manager IDP & PMS

**SDBIP Submitted to the Mayor:**

Date:\_\_\_\_\_

\_\_\_\_\_MD Molapisi  
Mayor of Nketoana

\_\_\_\_\_LI Mokgatlhe  
Municipal Manager