

Nketoana Local Municipality



Municipal Service Delivery & Budget Implementation Plan 2013/14 Financial Year



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1. Service Delivery Implementation and Performance Indicators and Targets

1.1 Basic Service Delivery and Infrastructure Investment

IDP Priority 1:	Water
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014
Outcomes:	All (100% of) households in formal settlements having access to basic level of water by 2014. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana.
Department:	Technical Services
Vote:	Water
Sub-function:	Water Distribution

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Water Infrastructure	15,331 households in formal urban areas, as defined in the IDP, have access to at least RDP level of potable water	Number of households with access to at least RDP level of water	14,000								15,331		
<i>Ntha/Lindley pipeline, New Water Purification Works</i>	Finalization of the Ntha/Lindley pipeline, New Water Purification Works according to project specification	Number of projects completed according to quality and quantity specifications: New water purification works	New			1							1
<i>Boreholes: Petrus Steyn and Arlington</i>	Petrus Steyn and Arlington boreholes	Number of boreholes drilled in Petrus Steyn and Arlington	New			4							4
<i>Reitz Purification Plant</i>	Construction of a purification plant at Reitz	Number of purification plants constructed at Reitz	New					1					1
<i>Reitz to Mamafubedu Pipeline</i>	Completion of Reitz to Mamafubedu Pipeline according to the requirements of	Number of projects completed according to quality and quantity	New								1		1

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	the contract documentation and project specifications	specifications											

IDP Priority 1:	Water
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014
Outcomes:	All (100% of) households in formal settlements having access to basic level of water by 2014. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana.
Department:	Technical Services
Vote:	Water Distribution
Sub-function:	No Split Total

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Water Planning	Completion and adoption of a legislative compliant Water Services Development Plan	Number of WSDPs developed and approved	Review	1								1	
	Development of a Water and Sanitation Operations and Maintenance Plan	Number of Water Operation and Maintenance Plans developed	New			2				--		2	
Water Quality Management	Improve the blue drop assessment result of the municipality by a minimum of 10%	Percentage assessment score resulting from the blue drop evaluation process	18,79%							80%		80%	

IDP Priority 1:	Water
Strategic Objective:	To ensure that 30 farms have access to water source by 2017
Outcomes:	30 farms have access to water source by 2017
Vote:	Water

Sub-function:	Water Distribution
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IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Providing water to rural farming communities	30 farms provided with clean, potable water	Number of farming communities provided with water	15							30		30	
	<i>Definitions:</i> Farm name: Pantan Plaas : Reitz ward 6 Farm name: Stek Spruit plaas : Reitz Ward 8 Farm name: Senysite plaas : Mamafubedu Ward 2 Farm name: Klagte plaas : Lindley Ward 4												

IDP Priority 1:	Water
Strategic Objective:	To ensure that all (100%) of registered indigents have access to free basic water
Outcomes:	13,983 registered indigents have access to free basic water
Vote:	Water
Sub-function:	Water Distribution

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Free Basic Water	All registered indigents have access to free basic water	Percentage of registered indigents having access to free basic water	100%	100%		100%		100%		100%		100%	100%
		Number of registered indigents = 3,000. Target of Finance is to have 4,645 registered by closing of targeted financial year											

IDP Priority 2:	Sanitation
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017
Outcomes:	100% of households in formal settlements have access to basic level of sanitation
Vote:	Waste Water Management
Sub-function:	Sewerage

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY										
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual		
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Access to sanitation	15,331 households have access to at least RDP level of sanitation	Number of households with access to basic level of sanitation	14,000								15,331		15,331	
Expansion of existing sanitation infrastructure	Upgrading of Reitz WWTW according to the requirements of the contract documentation and project specifications	Number of additional households having access to basic sanitation	New			502							502	
<i>Petsana: Provision for sanitation and toilet structures at 502 stands</i>	<i>Provision for sanitation and toilet structures at 502 stands according to the requirements of the contract documentation and project specifications</i>	Number of toilet structures provided at stands	New			502							502	

IDP Priority 2:	Sanitation
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017
Outcomes:	100% of households in formal settlements have access to basic level of sanitation
Vote:	Waste Water Management
Sub-function:	Not Split Total

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY										
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual		
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Sanitation Planning	Completion and adoption of a legislative compliant Water Services Development Plan	Number of WSDPs developed and approved	Review	1									1	
	Development of	Number of plans	New			2							2	

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Water and Sanitation O&M Plan	developed											
Green Drop	Improvement of the municipality's green drop assessment score	Percentage green drop performance	23,1%							60%		60%	

IDP Priority 2:	Sanitation
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017
Outcomes:	All (100%) of registered indigents (4,645 persons) receiving free basic sanitation on at least RDP level
Vote:	Waste Water Management
Sub-function:	Sewerage

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Access to free basic sanitation	All registered indigents having access to at least RDP level of free basic sanitation	Percentage of registered indigents having access to free basic level of sanitation	100%	100%		100%		100%		100%		100%	

Number of registered indigents = 3,000. Target of Finance is to have 4,645 registered by closing of targeted financial year

IDP Priority 3:	Municipal Roads and Transport
Strategic Objective:	To ensure that internal roads in the Nketoana municipal area are maintained and/or upgraded to facilitate economic and social activity required for the sustainable development of the municipality; considering the capacity limitations facing the Municipality
Outcomes:	<ul style="list-style-type: none"> Upgrading of 3km of internal roads in Ntha during the 2013/14 financial year Upgrading of 3km of internal roads in Mamafubedu during the 2013/14 financial year
Vote:	Road Transport
Sub-function:	Roads

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY										
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual		
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Road and Storm water infrastructure management	Review of the Roads and Infrastructure Master Plan	Number of Plans reviewed	1								1		1	
Upgrading, repair and maintenance of roads	Completion of the <i>Ntha Roads Upgrading Project</i> according to the requirements of the contract documentation and project specifications	Total kilometers upgraded and repaired	New			5km					5km		10km	
<i>Mamafubedu Road Upgrading</i>	Completion of the <i>Mamafubedu Road Upgrading Project</i> according to the requirements of the contract documentation and project specifications	Total kilometers upgraded and repaired	New			3km					5km		8km	

IDP Priority 4:	Urban Planning
Strategic Objective:	To ensure an effective Urban Planning that will promote proper spatial planning to address sustainable development and social cohesion
Outcomes:	<ul style="list-style-type: none"> Review the SDF to ensure credibility by the closing of the 2013/14 financial year Compilation of a housing sector plan by the closing of the 2013/14 financial year
Vote:	Planning and Development
Sub-function:	Not Required

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY										
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual		
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Urban Planning	Review of the SDF to ensure credibility and compliance with all relevant requirements	Number of credible SDF's developed and approved	1 (Not credible)								1		1	

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Compilation of a housing sector plan	Number of housing sector plans approved	0	1								1	
	Housing demand database	Number of housing demand database	New					1 per unit = 4				1 (4)	
	Audit and verification of site allocations	Number of audits and site verifications	New			1 per township establishment = 3						1 per township establishment = 3	

IDP Priority 7:	Refuse Removal
Strategic Objective:	To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area by June 2014
Outcomes:	<ul style="list-style-type: none"> • Two licensed and registered landfill sites • Construction of new landfill site in Petsana (fully licensed) • Rehabilitate Reitz dumping sites to be closed and rehabilitated • Mamafubedu dumping site closed and rehabilitated
Vote:	Waste Management
Sub-function:	Solid Waste

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Waste Management	Compilation of a credible Integrated Waste Management Plan	Number of credible IWMPs developed	New	1								1	
Waste Disposal	Purchasing of a waste compactor truck	Number of waste compactor trucks purchased	New	1								1	
	Rehabilitation of Mamafubedu disposal site	Number of dumping illegal sites closed and rehabilitated	New	1								1	

IDP Priority 7:	Refuse Removal
Strategic Objective:	To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area by June 2014
Outcomes:	100% of households in formal areas with access to refuse removal services at basic acceptable national standards

Vote:	Waste Management
Sub-function:	Solid Waste

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Waste Removal	Weekly refuse removal to households in formal settlements	Compliance with the waste removal schedule	100%	100%		100%		100%		100%		100%	
Weekly removal at residential sites and bi-weekly at business sites (14,000 sites in total)													

IDP Priority 7:	Refuse Removal
Strategic Objective:	To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area by June 2014
Outcomes:	Refuse bins distributed to all households in urban areas
Vote:	Waste Management
Sub-function:	Solid Waste

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Waste Management	15,331 refuse bins distributed to households in urban areas	Number of refuse bins distributed	14,000							15,331		15,331	

IDP Priority 8:	Electricity Reticulation
Strategic Objective:	To ensure that 100% of households in the Nketoana municipal area have access to electricity by 2014
Outcomes:	<ul style="list-style-type: none"> 100% of households in formal areas with access to electricity (2013/14: 1,001 to be connected in Lindley) 11 high mast lights constructed Alternative energy solutions (long-term strategy): 2013/14 Feasibility study to explore alternative sources of energy
Vote:	Electricity
Sub-function:	Electricity Distribution

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Expansion of access to electricity <i>Connection of 1,001 sites in Ntha</i>	<i>Connection of 1,001 sites in Ntha according to the requirements of the contract documentation and project specifications</i>	Connection of 1,001 sites in Ntha according to the requirements of the contract documentation and project specifications	New							1,001		1,001	

IDP Priority 8:	Electricity Reticulation
Strategic Objective:	To ensure that 100% of households in the Nketoana municipal area have access to electricity by 2014
Outcomes:	<ul style="list-style-type: none"> 100% of households in formal areas with access to electricity (2013/14: 1,001 to be connected in Lindley) 11 high mast lights constructed Alternative energy solutions (long-term strategy): 2013/14 Feasibility study to explore alternative sources of energy
Vote:	Electricity
Sub-function:	Street Lighting

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Street and high mast lighting	<i>Construction of 4 high mast lights in Petsana according to the requirements of the contract documentation and project specifications</i>	Number of high mast lights constructed	New							4		4	
<i>3 high mast lights in Ntha</i>	<i>Construction of 3 high mast lights in Ntha according to the requirements of the contract documentation and project specifications</i>	Number of high mast lights constructed	New							3		3	
<i>3 high mast lights in Mamafubedu</i>	<i>Construction of 3 high mast lights in Mamafubedu</i>	Number of high mast lights constructed	New							3		3	

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	according to the requirements of the contract documentation and project specifications												
<i>1 high mast light in Arlington</i>	<i>Construction of 2 high mast lights in Arlington according to the requirements of the contract documentation and project specifications</i>	Number of high mast lights constructed	New							2		2	

IDP Priority 8:	Cemeteries and Parks
Strategic Objective:	To ensure effective management of graveyards and cemeteries in the Nketoana municipal area
Outcomes:	6 operational cemeteries
Vote:	Community and Social Services
Sub-function:	Cemeteries and Crematoriums

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Cemetery operations and maintenance	Routine operation and maintenance of parks and cemeteries	Routine operation and maintenance of parks according to operational schedules	Daily	Daily, according to schedule (8 facilities)		Daily, according to schedule (8 facilities)		Daily, according to schedule (8 facilities)		Daily, according to schedule (8 facilities)		Daily, according to schedule (8 facilities)	
<i>Purchase of TLBs</i>	Purchasing of 2 TLBs	Number of TLBs purchased	New	2								2	
<i>Greening</i>	Plant of trees	Number of trees planted	New			1,000						1,000	

IDP Priority 10:	Sport and Recreational Facilities
Strategic Objective:	To ensure access to quality sport and recreational in the Nketoana municipal area
Outcomes:	<ul style="list-style-type: none"> Upgrade Mamafubedu sport facility Ntha-sport facility in 2014/15 Upgrading of Piekniekdraai in Lindley to cater for caravans
Vote:	Sport and Recreation

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY										
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual		
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Community halls and recreational facilities	<i>Upgrading of Mamafubedu Sports Complex</i> according to the requirements of the contract documentation and project specifications	Number of projects finalized according to activities scheduled for 2013/14	New								1		1	
		Activities scheduled for 2013/14: Construction of a guardhouse, upgrading of tennis and basket courts and fencing of sport complex												

IDP Priority 11:	Traffic Management
Strategic Objective:	To ensure effective traffic management and parking in the Nketoana municipal area
Vote:	Public Safety
Sub-function:	Police

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY										
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual		
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Effective traffic control	Road Traffic control	Number of traffic awareness campaigns	New			1					1		2	
	Revenue collection through traffic policing	Amount of revenue collected through traffic fines	R200,000								R200,000		R200,000	

1.2 Local Economic Development

IDP Priority 5:	Local Economic Development
Strategic Objective:	To create employment opportunities in the Nketoana municipal area
Outcomes:	<ul style="list-style-type: none"> 800 employment opportunities created through targeted IDP and LED projects – including learnerships - by the closing of the 2013/14 financial year 200 employment opportunities created through EPWP initiatives by the closing of the 2013/14 financial year
GFS Function:	Planning and Development

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY										
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual		
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Job creation	Create at least 800 employment opportunities created through targeted IDP and LED projects – including learnerships	Number of job opportunities created									800		800	
	Create a minimum of 200 job opportunities through EPWP initiatives	Number of job opportunities created									200		200	

IDP Priority 5:	Local Economic Development
Strategic Objective:	To create an environment conducive for investment and increased economic activity in the Nketoana municipal area
Outcomes:	<ul style="list-style-type: none"> Review of the LED Strategy by the closing of the 2013/14 financial year; Compilation and approval of 1 Tourism Strategy before the closing of the 2013/14 financial year Train all 4 business forums in the areas of Nketoana during the scope of the 2013/14 financial year
GFS Function:	Planning and Development

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Planning for economic development (LED Strategy)	Finalization and approval of a credible LED Strategy	Number of credible LED Strategies approved	New	1								1	
	Finalization and approval of a credible Tourism Strategy	Number of credible Tourism Strategies approved	New	1								1	
BBBEE and SMME development	Training of 4 business forums	Number of business forums trained	New					4 (1 per unit)				4	
Establishment of cooperatives	Establishment of cooperatives that target women and the youth for job creation	Number of cooperatives established	New					10				10	
To create an environment conducive for investment and increased economic activity in the Nketoana municipal area	Support the centenary celebrations in Mamafubedu	Number of marketing campaigns	New	1								1	
		Construction of a monument	New	1								1	
	Support fir the Bielie Mielie festivals	Promoting upcoming artists at the festival: No of events	New	1								1	

1.3 Financial Viability & Management

IDP Priority 6:	Institution Building
Strategic Objective:	To monitor, evaluate and improve the financial viability of the Nketoana local municipality as measured in terms of the key indicators of the Municipal Planning and Performance Management Regulations, 2001
Outcomes:	<ul style="list-style-type: none"> • 100% of the municipality's capital budget actually spent on capital projects by the closing of the 2013/14 financial year; • Not exceeding the operating budget • No unauthorized, fruitless, irregular, wasteful or fruitless expenditure by the closing of the 2013/14 financial year • 2% of a municipality's budget actually spent on implementing its workplace skills plan (Target of 2% of the operating budget include formal skills training to staff and Councilors, learnerships and bursaries to members of the public); and • financial viability as expressed by the following ratios: <ol style="list-style-type: none"> 1. Debt coverage 2. Outstanding service debtors to revenue 3. Cost coverage
Vote:	Finance and Admin
Sun-function:	Finance

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY										
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual		
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Revenue Enhancement	Review of the Revenue Enhancement Strategy	Number of Revenue Enhancement Strategies reviewed	1								1		1	
	Financial Viability, as measured in terms of Regulation 10 of the Planning and Performance Management Regulations, 2001	Debt coverage												
		Outstanding service debtors to revenue												
		Cost coverage												
	Upgrading of the Indigent Register	Number of indigents registered	3,200								4,000		4,000	
	Credit control and debt collection policy	Number of policies	New								1		1	
Merger between the financial system and the	Number of merger processes	New			1							1		

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	prepaid electricity system	finalised											
	Operation Patala campaign	Number of awareness campaigns about payments	New	1		1						2	
	To improve revenue collection in comparison with billings	Date on which billings are done monthly	25 th of each month	25 th of each month		25 th of each month		25 th of each month		25 th of each month		25 th of each month	
		Amount collected	R5m per month billing, with a 75% collection rate	R3m per month collected		R3m per month collected		R3m per month collected		R3m per month collected		R3m per month collected	
	Collection of grants	Percentage of grant money allocated actually received on time	100%	100%		100%		100%		100%		100%	
	Revenue reports	Number of reports submitted	4	3		3		3		3		3 (1 per month)	
Budget and Treasury Management	Monthly budget reports compiled and submitted in terms of section 71 of the MFMA	Number of monthly budget reports	1 per month	3 (1 per month)		3 (1 per month)		3 (1 per month)		3 (1 per month)		3 (1 per month)	
	Timely compilation and approval of the annual budget	Annual budget approved by May	1							1		1	
	Timely compilation and approval of the annual adjustment budget	Annual adjustment budget approved by February	1						1			1	
	100% of the municipality's capital budget actually spent on capital projects	Percentage of the capital budget spent	100%							100%		100%	
	No over-expenditure on the operating budget	Percentage of the operating budget spent	Over-expenditure							90-100%		90-100%	
	No unauthorized, irregular, fruitless or wasteful expenditure	Amount of unauthorized, irregular, fruitless or wasteful	R21,430,022							R0		R0	

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		expenditure											
	2% of a municipality's budget actually spent on implementing its workplace skills plan	Percentage of municipality's budget actually spent on implementing its workplace skills plan	1%							2%		2%	
	Investment reconciliation reports	Number of reports	12	1 per month = 3		1 per month = 3		1 per month = 3		1 per month = 3		12	
Supply Chain and Asset Management	Supply Chain Management reports	Number of SCM reports to Council	12	1 per month = 3		1 per month = 3		1 per month = 3		1 per month = 3		12	
	Annual stock takes	Monthly reconciliations	12	1 per month = 3		1 per month = 3		1 per month = 3		1 per month = 3		12	
		Annual stock reconciliation	1						1			1	
	Bid Committees: Adjudication, Evaluation and Specification	Period lapsing after closing of a bid to the awarding of the tender	60 days	60 days		60 days		60 days		60 days		60 days	
	Contract Register	Monthly update of the Register	12	3		3		3		3		12	
	Pay all creditors within 30 days	Percentage of creditors paid within 30 days	100%	100%		100%		100%		100%		100%	
	Verification of moveable and immoveable assets	Number of verifications	1							1		1	
	Asset Register	Number of asset registers developed	1								1		1
Number of updates of the asset register		12	1 per month = 3		1 per month = 3		1 per month = 3		1 per month = 3		12		
Financial Management	Review of key financial management policies reviewed	Number of financial management policies reviewed	8							8		8	
	Reconcile the VAT Control Account	Number of reconciliations	12	1 per month = 3		1 per month = 3		1 per month = 3		1 per month = 3		12	

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Submission of VAT returns to SARS	Number of returns before the 25 th of each month for the previous month	12	1 per month = 3		1 per month = 3		1 per month = 3		1 per month = 3		12	
	Expenditure Management	Clearance and reconciliation of the salary suspense account	12	1 per month = 3		1 per month = 3		1 per month = 3		1 per month = 3		12	
	Suspense Accounts	Monthly clearance of Suspense Accounts	12	1 per month = 3		1 per month = 3		1 per month = 3		1 per month = 3		12	
	Salary and expenditure reports	Salary and creditors' reports	12 each	3 each		3 each		3 each		3 each		12 each	
	Bank reconciliations	Number of bank reconciliations	12	1 per month = 3		1 per month = 3		1 per month = 3		1 per month = 3		12	
	Reconciliation of loans	Number of reconciliations	12	1 per month = 3		1 per month = 3		1 per month = 3		1 per month = 3		12	

1.4 Institutional Transformation and Organisational Development

IDP Priority 6:	Institution Building
Strategic Objective:	To facilitate institutional transformation and development in the Nketoana local municipality
Outcomes:	<ul style="list-style-type: none"> The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan; Annual review of the organizational structure; and Skills development targets in the municipal Skills Development Plan Compilation of an HR Strategy and an Integrated Institutional Plan Wellness center for employees
Vote:	Finance and Admin
Sun-function:	Human Resources and Other Admin

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Human Resource Management	Number of people from employment equity target groups employed in the three highest levels of management	Number of posts on the three highest levels of management filled by women	2	1		1						2	
	An HR Strategy developed	Number of HR Strategies developed	New							1		1	
Human Resource Development	368 officials and councilors to be trained	Number of people trained	162							368		368	
	Employee Wellness Center	Number of employee Wellness Centers	New			1						1	
	1 Review of the Skills Development Plan	Number of Skills Development Plans reviewed annually	1	1								1	
	Establish proper archives	Number of files properly archived	New					1				1	
	Manage records effectively and efficiently	System migration from manual to electronic recordkeeping	New								1	1	
Organisational Development	Annual review of the organizational structure	Number of organisational structures reviewed	1							1		1	
Employee	<i>Employee wellness</i>	Number of additional	New							1		1	

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
wellness	<i>center renovated and equipped</i> according to the requirements of the contract documentation and project specifications	buildings obtained											
	Employee medical surveillance programme	Number of employee medical surveillance programmes conducted	New			1				1		2	
	<i>Employee satisfaction</i>	Number of employee satisfaction survey	New					1				1	
<i>Upgrading of municipal offices</i>	<i>Upgrading of municipal offices in Leratswana</i>	Number of projects completed according to quality and quantity specifications	New							1		1	
Labour Relations	Conduct Local Labour Forum meetings as scheduled	Number of LLF meetings conducted	2			1				1		2	
	Report and complete 4 disciplinary cases	Number of workshops on disciplinary procedures conducted	New	1		1		1		1		4	
Fleet Management	Branding of newly acquired vehicles to reflect corporate identity	Number of new acquired vehicles branded	All	All		All		All		All		All	
	Regular servicing of municipal vehicles	Percentage of vehicles in the municipal fleet serviced according to scheduled requirements	100%	100%		100%		100%		100%		100%	

1.5 Good Governance & Public Participation

IDP Priority 6:	Institution Building
Strategic Objective:	To ensure good governance and public participation in the Nketoana local municipality
Outcomes:	<ul style="list-style-type: none"> Monthly ward committee meetings with duly recorded minutes that are submitted to Council at regular intervals for consideration Target transversal groups for support (medium term outcome, not yet refined) An organizational and individual Performance Management and Monitoring and Evaluation Systems that facilitate quarterly, mid-year and annual performance and financial reports. Own audit committee Audit arrangements (including an operational internal audit unit and audit committee) to manage risks facing the municipality and ensure adequate internal controls to prevent fraud and irregularities. By-laws and policies to enable the effective governance of the municipality Ten by-laws 1 Communication Strategy A fully functional Complaints Management System (Customer Care Charter and Protocol-Batho Pele) Compilation of a Business Continuity and Disaster Recovery Plan (medium term, 2nd outer year)
Vote:	Executive and Council

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Council and Governance	Monthly ward committee meetings in all wards	Number of ward committee meetings per month per ward	1	1 = 27		1 = 27		1 = 27		1 = 27		108	
	Section 79 committee meetings	Number of meetings	12	1 per month = 3		1 per month = 3		1 per month = 3		1 per month = 3		12	
	Compliance with timeframes in respect of the delivery of notices for meetings	Hours before a meeting for Agendas to be delivered; in...	48 hours	48 hours		48 hours		48 hours		48 hours		48 hours	
		100% of instances of Council and all formal management meetings	100%	100%		100%		100%		100%		100%	
Oversight and	Annual report compiled	Number of annual reports compiled	1			1						1	

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Accountability	according to Treasury requirements												
	Mid-Year Budget and Performance Report compiled	Number of mid-year budget and performance reports compiled	1			1							1
	Evaluation of the performance of Directors	Number of evaluations performed	5			5				5			5
	Review of the IDP	Number of reviews performed	1							1			1
	IDP / Budget Engagements	Number of community engagements	1 per unit							1 per unit			1 per unit
	Review of the top-layer (Municipal) SDBIP	Number of SDBIPs reviewed	1	1						1			1
	Review of Departmental SDBIPs and Performance Contracts of Senior Managers	Number of Departmental SDBIP / Performance Contracts reviewed	5	5									5
	Monthly ward committee meetings in all wards	Number of ward committee meetings	27	27			27			27			27
	Ward Plans	Number of ward plans finalised	New							9			9
	Risk Management	Establishment of a risk committee	New	1 Risk Committee 1 meeting			1 meeting			1 meeting			1 Risk Committee 4 meeting
	MTAS Outcomes	Number of MTAS outcomes reports	4	1			1			1			4
Environmental Management	Environmental Management Plans	Number of Environmental Management Plans	New	1								1	
Policies and by-laws	Policies and by-laws finalized	Number of policies and by-laws finalized	13						5			5	
Special interests groups	Youth development	Number of LED summits for the	New						1			1	

IDP Alignment Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2012/13 Annual Report)	2013/14 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		youth											
	Women development	Celebration of woman month	1							1		1	
Customer Interface	A fully functional Complaints Management System	Number of operational Complaints Management Systems	0								1	1	
Communications	Publication of an annual newsletter	Number of newsletters annually published	1 per quarter	1		1		1		1		1	
Information Technology	Upgrade of IT server (replacement of software server)	Number of IT servers upgraded	New	1								1	
	IT Strategy	Number of IT Strategies	New	1								1	
	IT Steering Committee	Number of IT Steering Committee meetings	4	1		1		1		1		4	
	Fire prevention and access control at server rooms	Number of safety measures implemented	New					1				1	
	Upgrading of IT links between towns	Number of IT links between towns upgraded	New	1								1	
	Installation of CCTV (Access control and CCTV)	Number of CCTV systems installed	New			1						1	

2. Budget Implementation Plan

2.1 Funded Capital Projects

Project	Wards	Settlement	Source of funding	Total Cost for MTREF period	MTREF Allocation			Stage / Starting date
					2013/14	2014/15	2015/16	
Finance and Administration				700,000	700,000	0	0	
Servers, UPS and Equipment	Institutional	Institutional	Own Revenue	500,000	500,000			
Equipment	Institutional	Institutional	Own Revenue	200,000	200,000			
Institutional				1,000,000	1,000,000	0	0	
Leratswana: Upgrading of municipal offices	Ward 5	Leratswana	Own Revenue	500,000	500,000	0	0	July 2013
Employee wellness center: Renovation, equipment, etc.	Institutional	Institutional	Own Revenue	500,000	500,000	0	0	July 2013
Roads and Transport				27,044,502	9,911,295	15,575,643	1,557,564	
Ntha Upgrading of Roads	Wards 3 and 4	Ntha	MIG	22,544,502	5,411,295	15,575,643	1,557,564	July 2013
Mamafubedu Road Upgrading	Wards 1, 2 and 4	Mamafubedu	MIG	4,500,000	4,500,000	0	0	Already commenced
Waste Water				23,967,756	6,082,340	4,895,833	12,989,583	
Upgrading of Reitz WWTW	Wards 6-9	Reitz/Petsana	MIG	5,600,000	5,600,000			Ongoing (Design)
Leratswana Sewer Network	Ward 5	Leratswana	MIG	12,500,000			12,500,000	3rd outer year
Petsana: Provision for Sanitation and Toilet Structures at 502 stands	Wards 6-9	Petsana	MIG	5,867,756	482,340	4,895,833	489,583	July 2013

Water				69,471,164	29,471,164	17,500,000	22,500,000	
Ntha / Lindley pipeline, New Water Purification Works	Wards 3-5	Lindley, will also feed Ward 5	MIG	7,814,450	7,814,450			In progress
Boreholes: Petrus Steyn and Arlington (RBIG)	Wards 1, 2 and 5	Petrus Steyn, Mamafubedu and Arlington/Leratswana	RBIG	2,000,000	2,000,000			July 2013
Supply of Water in Farms	Wards 2, 5, 6 and 7	Mamafubedu, Lerakstwana and Petsana	Own Revenue	4,500,000	1,500,000	1,500,000	1,500,000	July 2013
Upgrading of Reitz Purification Plant, RBIG	All wards to benefit	All areas to benefit	RBIG	3,800,000	3,800,000			Already started
Lindley to Arlington Pipeline	Ward 5	Arlington/Leratswana	MIG	4,356,714	4,356,714			July 2013
Reitz to Mamafubedu Pipeline	Wards 1, 2, 4, 3 and 5	Petrus Steyn, Mamafubedu, Lindley, Ntha, Arlington and Leratswana	RBIG	37,000,000	10,000,000	16,000,000	11,000,000	July 2013
Mamafubedu to Lindley Pipeline	Ward 2	Mamafubedu	RBIG	10,000,000			10,000,000	3rd outer year

Electricity				21,034,838	10,114,500	6,340,797	4,579,541	
Upgrade Electricity Supply	Wards 3 and 4	Lindley and Ntha	Own Revenue	3,000,000	1,000,000	2,000,000		July 2013
Connection of 1,001 sites in Ntha	Ward 3	Ntha	INEP	5,000,000	5,000,000			July 2013
Petsana: 4 Highmast Lights	Wards 6, 7, 8 and 9	Reitz and Petsana	Own Revenue	4,846,286	1,529,750	1,613,886	1,702,650	July 2013
Ntha: 3 Highmast Lights	Wards 3 and 4	Lindley and Ntha	Own Revenue	2,272,741	717,400	756,857	798,484	Already commenced
Mamafubedu: 3 Highmast Lights	Wards 1 and 2	Petrus Steyn and Mamafubedu	Own Revenue	3,776,761	1,192,150	1,257,718	1,326,893	Already commenced
Arlington: 1 Highmast Lights	Ward 5	Arlington and Leratswana	Own Revenue	2,139,050	675,200	712,336	751,514	Already commenced

Waste Management				7,000,000	3,500,000	3,500,000	0	
Waste Compactor Truck	Wards 1, 2, 6, 7, 8 and 9	Petrus Steyn, Mamafubedu, Arlington, Leratswana, Reitz and Petsana	Own Revenue	1,500,000	1,500,000	0	0	July 2013
Rehabilitation of Mamafubedu Disposal Site	Wards 1 and 2	Petrus Steyn and Mamafubedu	Own Revenue	2,000,000	2,000,000			July 2013
Mamafubedu Transfer Station	Wards 1 and 2	Petrus Steyn and Mamafubedu	MIG	3,500,000	0	3,500,000	0	2nd outer year

Sports				16,271,925	7,500,000	4,771,925	4,000,000	
Upgrading of Mamafubedu Sports Complex	Wards 1 and 2	Petrus Steyn and Mamafubedu	MIG	9,000,000	7,500,000	1,500,000		Already commenced
Ntha Sport Facilities	Wards 3 and 4	Lindley and Ntha	MIG	4,000,000			4,000,000	July 2013
Petsana Upgrading of Sport Facilities	Wards 6,7,8 and 9	Reitz and Petsana	MIG	3,271,925		3,271,925		2nd outer year

Parks and Cemetry				7,800,000	800,000	0	7,000,000	
Upgrading of Lindley Picnic Draai	Wards 3 and 4	Lindley and Ntha	Environmental Affairs	3,000,000			3,000,000	3rd outer year
Mamafubedu Cemetry	Wards 1 and 2	Petrus Steyn and Mamafebedu	MIG	4,000,000			4,000,000	3rd outer year
Purchase 2x TLB	All wards	All settlements	Own Revenue	800,000	800,000			July 2013

TOTAL CAPITAL PROJECT BUDGET				174,290,185	69,079,299	52,584,198	52,626,688	
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2.2 Cash Flows: Operating Budget: Revenue By Source and Expenditure By Type

R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14
Revenue By Source														
Property rates	3,331,135	465,276	2,367,693	508,731	357,801	309,579	281,665	734,170	522,186	405,198	1,182,530	3,724,084	13,636	14,190
Service charges - electricity revenue	3,974,400	6,529,700	7,705,000	2,326,335	1,197,412	1,292,485	1,140,455	1,725,805	1,156,521	2,925,485	2,824,400	2,332,314	30,548	35,130
Service charges - water revenue	3,736,730	2,713,241	2,643,228	1,895,078	1,893,926	1,897,069	2,667,147	3,666,783	1,844,690	2,837,799	3,109,228	2,814,127	30,278	31,719
Service charges - sanitation revenue	1,272,030	1,346,150	1,482,400	1,296,010	981,872	1,940,200	818,470	958,110	967,920	1,226,250	1,284,020	758,926	13,149	14,332
Service charges - refuse revenue	867,900	869,000	966,900	979,000	1,078,000	1,426,059	1,295,800	1,980,000	1,723,700	1,964,600	1,815,990	2,145,468	15,557	17,112
Rental of facilities and equipment	36,475	20,745	24,606	45,341	13,387	92,150	24,593	81,418	47,870	93,068	46,506	57,840	557	584
Interest earned - external investments	173,864	173,864	173,864	173,864	173,864	173,864	173,864	173,864	173,864	173,864	173,864	167,447	1,946	2,080
Interest earned - outstanding debtors	1,388,689	1,400,359	1,186,945	835,972	955,734	1,063,000	1,314,428	1,259,262	954,790	1,426,881	1,342,753	886,431	13,211	14,015
Fines	11,019	0	12,221	8,268	14,924	9,624	30,708	25,758	18,992	35,204	28,090	33,093	215	228
Transfers recognised - operational	29,891,554	0	0	0	28,527,447	0	0	0	27,470,000	0	0	-1	81,223	85,889
Other revenue	0	0	0	0	0	0	0	0	0	0	0	3,479,000	3,313	3,479
Total Revenue (excluding capital transfers and contributions)	45,452,406	13,281,838	16,333,252	8,335,749	36,033,417	8,395,887	8,334,659	10,676,055	35,378,472	11,216,388	12,015,274	13,305,878	203,633	218,759
Expenditure By Type														
Employee related costs	4,215,403	7,006,253	4,603,097	4,995,513	4,693,020	4,711,588	4,809,109	4,412,549	4,266,090	3,745,000	4,480,090	4,375,425	52,629	56,313
Remuneration of councillors	343,502	369,150	344,540	369,150	334,209	1,425,240	341,105	384,273	404,481	374,869	368,080	376,745	5,080	5,435
Debt impairment	0	10,000,000	0	0	0	0	0	0	0	0	0	0	10,000	10,000
Depreciation & asset impairment	64,226,400	0	0	0	0	0	0	0	0	0	0	166	61,168	64,227
Finance charges	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	1,080	1,080
Bulk purchases	10,167,400	1,482,584	5,052,960	912,456	590,092	2,226,910	2,589,956	1,698,096	1,145,964	377,000	479,080	120	23,037	26,723
Contracted services	544,727	1,416,449	426,228	434,673	531,180	259,537	514,641	280,756	684,868	418,838	452,092	1,341,531	9,227	7,306
Other expenditure	5,013,149	3,569,676	3,034,563	5,147,067	1,962,560	878,505	3,567,492	1,976,829	1,684,954	2,062,449	3,034,563	1,445,648	30,407	33,377
	84,600,581	23,934,113	13,551,388	11,948,860	8,201,061	9,591,780	11,912,302	8,842,505	8,276,357	7,068,157	8,903,905	7,629,634	192,628	204,461

2.3 Cash Flows: Operating Budget: Revenue and Expenditure By Vote

R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2012/13	Budget Year +1 2013/14
Revenue by Vote														
Vote 1 - EXECUTIVE AND COUNCIL													-	-
Vote 2 - FINANCE AND ADMIN	30,488	2,081	3,836	1,553	29,096	1,577	1,804	2,217	28,018	2,046	2,766	13,862	110,653	119,343
Vote 3 - WASTE MANAGEMENT	836	837	932	943	1,039	1,374	1,249	1,908	1,661	1,893	1,750	2,068	15,557	16,490
Vote 4 - COMMUNITY AND PUBLIC SAFETY	59	26	46	67	35	127	69	133	83	160	93	3,615	3,448	4,512
Vote 5 - ECONOMIC AND ENVIRONMENTAL SERVICES													-	-
Vote 6 - ROADS AND STORM WATER													-	-
Vote 7 - WATER SERVICES	3,781	2,745	2,675	1,918	1,916	1,920	2,699	3,710	1,867	2,871	3,146	2,847	30,278	32,095
Vote 8 - ELECTRICITY	3,663	6,019	7,102	2,144	1,104	1,191	1,051	1,591	1,066	2,697	2,603	2,150	30,548	32,381
Vote 9 - SEWERAGE	1,237	1,309	1,442	1,260	955	1,887	796	932	941	1,193	1,249	738	13,149	13,938
Total Revenue by Vote	40,062	13,152	16,172	7,951	34,092	8,133	7,726	10,568	33,585	10,939	11,697	24,683	203,633	218,759
Expenditure by Vote to be appropriated														
Vote 1 - EXECUTIVE AND COUNCIL	1,027	849	708	1,081	474	1,412	821	4,006	2,887	1,771	495	800	15,407	16,331
Vote 2 - FINANCE AND ADMIN	5,796	19,917	4,585	5,987	4,808	3,309	4,701	2,372	2,480	3,063	3,084	2,139	58,720	62,243
Vote 3 - WASTE MANAGEMENT	1,308	943	834	721	363	424	613	670	689	963	486	646	8,171	8,661
Vote 4 - COMMUNITY AND PUBLIC SAFETY	594	613	657	602	580	626	671	636	635	624	484	497	6,810	7,219
Vote 5 - ECONOMIC AND ENVIRONMENTAL SERVICES	1,070	1,070	1,092	1,070	1,188	1,335	1,263	1,339	973	1,080	1,166	951	12,567	13,596
Vote 6 - ROADS AND STORM WATER	3,781	1,887	2,733	2,721	3,317	3,189	1,685	1,909	2,497	2,311	2,727	2,301	29,300	31,058
Vote 7 - WATER SERVICES	3,412	1,309	1,530	1,190	1,070	1,314	1,694	1,260	1,309	1,391	1,249	1,632	17,321	18,360
Vote 8 - ELECTRICITY	8,131	1,981	3,720	2,320	1,640	3,526	2,000	1,331	2,363	1,230	1,774	1,676	29,898	31,692
Vote 9 - SEWERAGE	1,275	1,275	1,275	1,275	1,275	1,275	1,275	1,275	1,275	1,275	1,275	1,275	14,435	15,301
Total Expenditure by Vote	24,880	28,134	16,143	15,987	13,858	15,457	13,865	13,936	14,235	12,911	11,997	11,225	192,628	192,628

2.4 Projected Cash Flows: Capital Budget

Single-year expenditure to be appropriated	July	August	September	October	November	December	January	February	March	April	May	June	Y2012/13	Y2013/14
Vote 2 - FINANCE AND ADMIN	500	0	57	343	0	0	0	0	0	0	0	0	900	958
Vote 3 - WASTE MANAGEMENT	250	0	400	0	1,500	1,500	1,500	672	0	215	0	-1	6,036	6,425
Vote 6 - ROADS AND STORM WATER	2,500	0	1,500	0	0	1,500	870	0	0	310	0	0	6,680	7,110
Vote 7 - WATER SERVICES	2,345	3,434	0	4,342	1,230	1,350	5,432	3,450	1,350	1,350	1,529	2,235	28,047	29,854
Vote 8 - ELECTRICITY	1,460	0	840	0	620	0	0	0	630	0	0	0	3,550	3,779
Vote 9 - SEWERAGE	1,500	2,800	0	2,891	0	1,600	0	0	1,600	0	1,803	0	12,194	12,980

2.5 Consolidated Project Cash Flows

Vote	July			August			September			October			November			December		
	Reven ue	OPEX	CAP EX	Reven ue	OPEX	CAP EX	Reven ue	OPEX	CAP EX	Reve nue	OPEX	CAP EX	Reven ue	OPEX	CAP EX	Reve nue	OPEX	CAP EX
Vote 1 - EXECUTIVE AND COUNCIL	0	1,027,172		0	849,378	0	0	707,762		0	1,081,200	0	0	473,751	0	0	1,411,920	0
Vote 2 - FINANCE AND ADMIN	30,487,604	5,795,963	500,000	2,081,316	19,917,400	0	3,836,013	4,585,136	57,000	1,552,574	5,986,668	343,000	29,096,296	4,808,160	0	1,576,979	3,309,320	0
Vote 3 - WASTE MANAGEMENT	836,340	1,308,040	250,000	837,400	943,400	0	931,740	834,114	400,000	943,400	720,800	0	1,038,800	363,474	1,500,000	1,374,202	424,000	1,500,000
Vote 4 - COMMUNITY AND PUBLIC SAFETY	59,126	593,600		25,891	612,680	0	45,795	657,200	0	66,795	602,080	0	35,131	579,703	0	126,889	626,248	0
Vote 5 - ECONOMIC AND ENVIRONMENTAL SERVICES	0	1,069,981		0	1,069,982	0	0	1,091,620	0	0	1,069,982	0	0	1,187,907	0	0	1,335,042	0
Vote 6 - ROADS AND STORM WATER	0	3,781,020	2,500,000	0	1,886,800	0	0	2,732,680	1,500,000	0	2,721,020	0	0	3,316,528	0	0	3,189,434	1,500,000
Vote 7 - WATER SERVICES	3,781,020	3,412,140	2,345,000	2,745,400	1,308,570	3,434,000	2,674,557	1,530,022	0	1,917,540	1,190,380	4,342,000	1,916,374	1,069,540	1,230,000	1,919,554	1,314,400	1,350,000
Vote 8 - ELECTRICITY	3,663,360	8,131,260	1,460,000	6,018,680	1,980,557	0	7,102,000	3,720,388	840,000	2,144,274	2,320,340	0	1,103,702	1,639,502	620,000	1,191,334	3,525,560	0
Vote 9 - SEWERAGE	1,237,020	1,275,092	1,500,000	1,309,100	1,275,092	2,800,000	1,441,600	1,275,092	0	1,260,340	1,275,092	2,891	954,848	1,275,092	0	1,886,800	1,275,092	1,600,000
	40,064,469	26,394,268	8,555,000	13,017,787	29,843,859	6,234,000	16,031,705	17,134,014	2,797,000	7,884,923	16,967,562	4,687,891	34,145,151	14,713,658	3,350,000	8,075,758	16,411,016	5,950,000

Vote	January			February			March			April			May			June		
	Revenue	OPEX	CAP EX	Revenue	OPEX	CAP EX	Revenue	OPEX	CAP EX	Revenue	OPEX	CAP EX	Revenue	OPEX	CAP EX	Revenue	OPEX	CAP EX
Vote 1 - EXECUTIVE AND COUNCIL	0	821,277	0	0	4,005,882	0	0	2,887,461	0	0	1,770,566	0	0	495,020	0	0	799,954	0
Vote 2 - FINANCE AND ADMIN	1,803,660	4,701,100	0	2,216,553	2,372,280	0	28,017,764	2,480,400	0	2,046,014	3,063,400	0	2,766,113	3,083,540	0	13,861,995	2,139,472	0
Vote 3 - WASTE MANAGEMENT	1,248,680	612,680	1,500,000	1,908,000	669,920	672,000	1,661,020	689,000	0	1,893,160	963,317	215,000	1,749,954	486,434	0	2,067,724	646,081	0
Vote 4 - COMMUNITY AND PUBLIC SAFETY	68,602	670,980	0	133,412	636,000	0	83,190	634,940	0	159,612	624,340	0	92,719	484,313	0	3,614,720	496,516	0
Vote 5 - ECONOMIC AND ENVIRONMENTAL SERVICES	0	1,262,557	0	0	1,339,371	0	0	972,613	0	0	1,079,719	0	0	1,166,270	0	0	950,977	0
Vote 6 - ROADS AND STORM WATER	0	1,685,400	870,000	0	1,908,954	0	0	2,497,360	0	0	2,310,800	310,000	0	2,726,585	0	0	2,301,419	0
Vote 7 - WATER SERVICES	2,698,760	1,693,880	5,432,000	3,710,244	1,260,340	3,450,000	1,866,554	1,309,100	1,350,000	2,871,434	1,390,720	1,350,000	3,146,080	1,248,680	1,529,000	2,847,163	1,632,488	2,235,000
Vote 8 - ELECTRICITY	1,051,202	1,999,902	0	1,590,742	1,331,360	0	1,066,010	2,362,634	630,000	2,696,534	1,229,600	0	2,603,360	1,774,440	0	2,149,682	1,676,019	0
Vote 9 - SEWERAGE	795,943	1,275,092	0	931,740	1,275,092	0	941,280	1,275,092	1,600,000	1,192,500	1,275,092	0	1,248,680	1,275,092	1,803,000	738,089	1,275,088	0
	7,666,848	14,722,869	7,802,000	10,490,691	14,799,199	4,122,000	33,635,818	15,108,600	3,580,000	10,859,254	13,707,554	1,875,000	11,606,905	12,740,374	3,332,000	25,279,373	11,918,014	2,235,000

2.6 Alignment Between the IDP and Budget Allocations, 2013/14

Vote: Executive & Council

Objective	Strategy	Programmes
To ensure good governance and public participation in the Nketoana local municipality	<i>Good Governance</i>	<ul style="list-style-type: none"> • Council and Governance • Oversight and Accountability
	<i>Transversal Groups</i>	Transversal groups

Overhead management and operating cost for the Programme: Revenue = --; Expenditure = R15,407,000

Vote: Finance and Admin

Objective	Strategy	Programmes	Projects	Project Cost
To monitor, evaluate and improve the financial viability of the Nketoana local municipality as measured in terms of the key indicators of the Municipal Planning and Performance Management Regulations, 2001	Outcome 9 Revenue Enhancement Asset Management Financial Controls	<ul style="list-style-type: none"> • Revenue Enhancement • Budget and Treasury Management • Supply Chain and Asset Management • Financial Management 	Servers, UPS and Equipment	500,000
			Equipment	200,000
To facilitate institutional transformation and development in the Nketoana local municipality	Development and Implementation of skills development programmes	Human Resource Development.		
	Create a caring municipal workforce and develop a culture of discipline within the workforce	<ul style="list-style-type: none"> • Labour Relations. • Human Resource Management. 	Leratswana: Upgrading of municipal offices	500,000
			Employee wellness center: Renovation, equipment, etc	500,000

Overhead management and operating cost for the Programme: Revenue = R110,653,000; Expenditure = R58,720,000

Vote: Water Services

Objective	Strategy	Programmes	Projects	Project Cost
To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014	Maintenance, operation and expansion of water-related infrastructure that enable the municipality to ensure access to the defined level of service	Water operations and maintenance	Upgrading of Reitz Purification Plant, RBIG	3,800,000
	Ensure high quality clean, potable water to consumers	Water Quality Management		
	Expand access to new human settlements in formal urban areas	Water Infrastructure Management	Boreholes: Petrus Steyn and Arlington	2,000,000
			Ntha / Lindley pipeline, New Water Purification Works	7,814,450
			Lindley to Arlington Pipeline	4,356,714
			Reitz to Mamafubedu Pipeline	10,000,000
To ensure that 30 farms have access to water source by 2017	<i>Clean, potable water to rural farming communities.</i>	Providing water to rural farming communities	Supply of Water in Farms	1,500,000
To ensure that all (100%) of	<i>6 kiloliter of free basic water to</i>	Free Basic Services: Water		

Objective	Strategy	Programmes	Projects	Project Cost
registered indigents have access to free basic water	registered indigents			

Overhead management and operating cost for the Programme: Revenue = R30,278,000; Expenditure = R17,321,000

Vote: Sewerage

Objective	Strategy	Programmes	Projects	Project Cost
To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017	Provision of at least RDP standard of sanitation facilities in formal urban areas	Sanitation infrastructure: Operation and maintenance of sanitation	Upgrading of Reitz WWTW	5,600,000
			Petsana: Provision for Sanitation and Toilet Structures at 502 stands	482,340

Overhead management and operating cost for the Programme: Revenue = 13,149; Expenditure = R17,321,000

Vote: Roads and Storm water

Objective	Strategy	Programmes	Projects	Project Cost
To ensure that internal roads in the Nketoana municipal area are maintained and/or upgraded to facilitate economic and social activity required for the sustainable development of the municipality; considering the capacity limitations facing the Municipality	Upgrading of road types	Programme for the upgrading, repair and maintenance of internal roads	Ntha Upgrading of Roads	5,411,295
			Mamafubedu Road Upgrading	4,500,000
	Rehabilitation of roads			
	Storm water infrastructure maintenance, upgrading and expansion	Programme aimed at the maintenance, upgrading and extension of storm water infrastructure		

Overhead management and operating cost for the Programme: Revenue: --; Expenditure = R29,300,00

Vote: Waste Management

Objective	Strategy	Programmes	Projects	Project Cost
To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area by June 2014	Maintain waste management infrastructure and capacity.	Waste Removal	Waste Compactor Truck	1,500,000
	To formalize and legalize all landfill sites under the control of the municipality and to make sure that landfill sites are managed in line with license standards and requirements	Waste Disposal	Rehabilitation of Mamafubedu Disposal Site	2,000,000

Overhead management and operating cost for the Programme: Revenue = R15,557,000; Expenditure = R8,171,000

Vote: Electricity

Objective	Strategy	Programmes	Projects	Project Cost
To ensure that 100% of households in the Nketoana municipal area have access to electricity by 2014	Operations, maintenance and expansion of the electricity network	Operation and Maintenance of electricity infrastructure	Upgrade Electricity Supply	1,000,000
		Expansion of access to electricity	Connection of 1,001 sites in Ntha	5,000,000
		Street and high mast lighting	Petsana: 4 High mast Lights	1,529,750

Objective	Strategy	Programmes	Projects	Project Cost
			Ntha: 3 High mast Lights	717,400
			Mamafubedu: 3 High mast Lights	1,192,150

Overhead management and operating cost for the Programme: Revenue: R30,458,000; Expenditure = R29,898,000

Vote: Economic and Environmental Services

Objective	Strategy	Programmes	Projects	Project Cost
To ensure effective management of graveyards and cemeteries in the Nketoana municipal area	Maintenance and upgrading of cemeteries	Cemeteries	Purchase 2x TLB	800,000
To ensure access to quality sport and recreational in the Nketoana municipal area	Safe and well maintained sport and recreational facilities	Sporting facilities and programmes	Upgrading of Mamafubedu Sports Complex	7,500,000
To create employment opportunities in the Nketoana municipal area	Job creation	EPWP Job creation through LED and IDP projects	None directly funded	--
To create an environment conducive for investment and increased economic activity in the Nketoana municipal area	<ul style="list-style-type: none"> Identify and develop economic development landmarks Develop Reitz as an economic development hub for manufacturing (industrial zones) To create a business environment conducive for investment, with specific reference to ensuring that basic services are available to support such expansion Promotion of targeted economic sectors, such as BBBEs, SMMEs and local purchasing.	<ul style="list-style-type: none"> Planning for economic development (LED Strategy) BBBEE and SMME development Tourism Promotion Establishment of cooperatives 	None funded	--

Overhead management and operating cost for the Programme: Revenue: R--; Expenditure = R12,567,000

Vote: Community and Public Safety

Objective	Strategy	Programmes
To ensure effective traffic management and parking in the Nketoana municipal area	Adequate provision for traffic management and parking	Traffic control
To ensure effective firefighting in the Nketoana municipal area	Firefighting	Upgrading of equipment to render an efficient service regarding Disaster Management

Overhead management and operating cost for the Programme: Revenue = R3,448,000; Expenditure = R6,810,000