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# **Service Delivery Predetermined Objectives, Indicators and Targets: 2013/14**

## Basic Service Delivery

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| IDP Priority 1: | Water |
| Strategic Objective: | To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014 |
| Outcomes: | All (100% of) households in formal settlements having access to basic level of water by 2014. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana. |
| Department: | Technical Services |
| Vote: | Water |
| Sub-function: | Water Distribution |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
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| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Water Infrastructure | 15,331 households in formal urban areas, as defined in the IDP, have access to at least RDP level of potable water | Number of households with access to at least RDP level of water | 14,000 |  |  |  |  |  |  | 15,331 |  | 15,331 |  |
| *Ntha/Lindley pipeline, New Water Purification Works* | Finalization of the Ntha/Lindley pipeline, New Water Purification Works according to project specification | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |
| *Boreholes: Petrus Steyn and Arlington* | Petrus Steyn and Arlington boreholes | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |
| *Lindley to Arlington Pipeline* | Completion of Arlington pipeline according to the requirements of the contract documentation and project specifications | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |
| *Reitz to Mamafubedu Pipeline* | Completion of *Reitz to Mamafubedu Pipeline* according to the requirements of the contract documentation and project specifications | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |
| *Mamfubedu to Lindley pipeline* | Completion of *Mamfubedu to Lindley pipeline* according to the requirements of the contract documentation and project specifications | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |
| Water infrastructure expansion | Install 13 Communal taps in Petsana | Number of communal taps installed |  |  |  |  |  |  |  | Ward 9: 3  Ward 6: 2  Ward 8: 8 |  | Ward 9: 3  Ward 6: 2  Ward 8: 8 |  |
| Expansion of water services | Install 8 Communal taps in Mamafubedu ward 2 | Number of communal taps installed |  |  |  |  |  |  |  | 8 |  | 8 |  |
| Install 5 Communal taps in Lindley ward 3 | Number of communal taps installed |  |  |  |  |  |  |  | 3 |  | 3 |  |

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| IDP Priority 1: | Water |
| Strategic Objective: | To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014 |
| Outcomes: | All (100% of) households in formal settlements having access to basic level of water by 2014. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana. |
| Department: | Technical Services |
| Vote: | Water |
| Sub-function: | Water Storage |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
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| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| *Upgrading of Reitz Purification Plant* | Completion of the Reitz Purification Plant according to the requirements of the contract documentation and project specifications | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  |  |  |
| Water Infrastructure Maintenance | Maintenance done on Water purifications infrastructure | Number of water purification plants attended to |  |  |  |  |  |  |  |  |  |  |  |

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| IDP Priority 1: | Water |
| Strategic Objective: | To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014 |
| Outcomes: | All (100% of) households in formal settlements having access to basic level of water by 2014. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana. |
| Department: | Technical Services |
| Vote: | Water Distribution |
| Sub-function: | No Split Total |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
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| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Water Planning | Completion and adoption of a legislative compliant Water Services Development Plan | Number of WSDPs developed and approved | Review | 1 |  |  |  |  |  |  |  | 1 |  |
| Development of a Water and Sanitation Operations and Maintenance Plan | Number of Water Operation and Maintenance Plans developed | New |  |  |  |  |  |  | 1 |  | 1 |  |
| Water Quality Management | Improve the blue drop assessment result of the municipality by a minimum of 10% | Percentage assessment score resulting from the blue drop evaluation process | 18,79% |  |  |  |  |  |  | 30% |  | 30% |  |

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| IDP Priority 1: | Water |
| Strategic Objective: | To ensure that 30 farms have access to water source by 2017 |
| Outcomes: | 30 farms have access to water source by 2017 |
| Vote: | Water |
| Sub-function: | Water Distribution |

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| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Providing water to rural farming communities | 30 farms provided with clean, potable water | Number of farming communities provided with water | 1 |  |  |  |  |  |  | 4 |  | 4 |  |
| *Definitions:*  Farm name: Pantan Plaas : Reitz ward 6  Farm name: Stek Spruit plaas : Reitz Ward 8  Farm name: Senysite plaas : Mamafubedu Ward 2  Farm name: Klagte plaas : Lindley Ward 4 | | | | | | | | | | | | |

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| IDP Priority 1: | Water |
| Strategic Objective: | To ensure that all (100%) of registered indigents have access to free basic water |
| Outcomes: | 13,983 registered indigents have access to free basic water (5000 households) |
| Vote: | Water |
| Sub-function: | Water Distribution |

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| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Free Basic Water | All registered indigents have access to free basic water | Percentage of registered indigents having access to free basic water | 100%  (3,000 registered indigents) | 100% |  | 100% |  | 100% |  | 100% (5,000 households/ registered indigents) |  | 100% (5,000 households/ registered indigents) |  |

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| IDP Priority 2: | Sanitation |
| Strategic Objective: | To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017 |
| Outcomes: | 100% of households in formal settlements have access to basic level of sanitation |
| Vote: | Waste Water Management |
| Sub-function: | Sewerage |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
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| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Access to sanitation | 15,331 households have access to at least RDP level of sanitation | Number of households with access to basic level of sanitation | 14,000 | 15,331 |  | 15,331 |  | 15,331 |  | 15,331 |  | 15,331 |  |
| Expansion of existing sanitation infrastructure | Upgrading of Reitz WWTW according to the requirements of the contract documentation and project specifications | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |
| *Petsana: Provision for sanitation and toilet structures at 502 stands* | *Provision for sanitation and toilet structures at 502 stands* according to the requirements of the contract documentation and project specifications | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |
| *Leratswana Sewer Network* | Completion of the Leratswana Sewer Network according to the requirements of the contrac6t documentation | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |

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| IDP Priority 2: | Sanitation |
| Strategic Objective: | To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017 |
| Outcomes: | 100% of households in formal settlements have access to basic level of sanitation |
| Vote: | Waste Water Management |
| Sub-function: | Not Split Total |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
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| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Sanitation Planning | Completion and adoption of a legislative compliant Water Services Development Plan | Number of WSDPs developed and approved | Review | 1 |  |  |  |  |  |  |  | 1 |  |
| Green Drop | Improvement of the municipality’s green drop assessment score |  |  |  |  |  |  |  |  |  |  |  |  |

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| IDP Priority 2: | Sanitation |
| Strategic Objective: | To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017 |
| Outcomes: | All (100%) of registered indigents (4,645 persons) receiving free basic sanitation on at least RDP level |
| Vote: | Waste Water Management |
| Sub-function: | Sewerage |

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| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Access to free basic sanitation | All registered indigents having access to at least RDP level of free basic sanitation | Percentage of registered indigents having access to free basic level of sanitation | 100% | 100% |  | 100% |  | 100% |  | 100%  4,645 households |  | 100%  4,645 households |  |

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| IDP Priority 3: | Municipal Roads and Transport |
| Strategic Objective: | To ensure that internal roads in the Nketoana municipal area are maintained and/or upgraded to facilitate economic and social activity required for the sustainable development of the municipality; considering the capacity limitations facing the Municipality |
| Outcomes: | * Upgrading of 3km of internal roads in Ntha during the 2013/14 financial year * Upgrading of 3km of internal roads in Mamafubedu during the 2013/14 financial year |
| Vote: | Road Transport |
| Sub-function: | Roads |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
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| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Road and Storm water infrastructure management | Review of the Roads and Infrastructure Master Plan | Number of Plans reviewed | 1 |  |  |  |  |  |  | 1 |  | 1 |  |
| Upgrading, repair and maintenance of roads | Completion of the *Ntha Roads Upgrading Project* according to the requirements of the contract documentation and project specifications | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |
| *Mamafubedu Road Upgrading* | Completion of the *Mamafibedu Road Upgrading Project* according to the requirements of the contract documentation and project specifications | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |

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| IDP Priority 4: | Urban Planning |
| Strategic Objective: | To ensure an effective Urban Planning that will promote proper spatial planning to address sustainable development and social cohesion |
| Outcomes: | * Review the SDF to ensure credibility by the closing of the 2013/14 financial year * Compilation of a housing sector plan by the closing of the 2013/14 financial year |
| Vote: | Planning and Development |
| Sub-function: | Not Required |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | | |
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| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | |
| To ensure an effective Urban Planning that will promote proper spatial planning to address sustainable development and social cohesion | Review of the SDF to ensure credibility and compliance with all relevant requirements | Number of credible SDF’s developed and approved | 1 (Not credible) |  |  |  |  |  |  | 1 |  | 1 (Credible) | |  |
| Compilation of a housing sector plan | Number of housing sector plans approved | 0 |  |  |  |  | 1 |  |  |  | 1 | |  |
| Housing demand database | Number of housing demand databases | New |  |  | 1 per nit = 4 |  |  |  |  |  | 1 per nit = 4 | |  |
| Audit and verification of site allocation | Number of audits and site verifications | New |  |  | 1 per new township establishment (= 3) |  |  |  |  |  | 1 per new township establishment (= 3) | |  |

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| IDP Priority 7: | Refuse Removal |
| Strategic Objective: | To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area by June 2014 |
| Outcomes: | * Two licensed and registered landfill sites * Construction of new landfil site in Petsana (fully licensed) * Rehabilitate Reitz dumping sites to be closed and rehabilitated * Mamafubedu dumping site closed and rehabilitated |
| Vote: | Waste Management |
| Sub-function: | Solid Waste |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
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| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Waste Management | Compilation of a credible Integrated Waste Management Plan | Number of credible IWMPs developed | New |  |  | 1 |  |  |  |  |  | 1 |  |
| Waste Disposal | Purchasing of a waste compactor truck | Number of waste compactor trucks purchased | New |  |  |  |  |  |  | 1 |  | 1 |  |
| *Rehabilitation of Mamfubedu disposal site* | *Rehabilitation of Mamfubedu disposal site* according to the requirements of the contract documentation and project specifications | Number of illegal dumping sites closed and rehabilitated | New |  |  |  |  |  |  | 1 |  | 1 |  |

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| IDP Priority 7: | Refuse Removal |
| Strategic Objective: | To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area by June 2014 |
| Outcomes: | 100% of households in formal areas with access to refuse removal services at basic acceptable national standards |
| Vote: | Waste Management |
| Sub-function: | Solid Waste |

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| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Waste Removal | Weekly refuse removal to households in formal settlements | Frequency of waste disposal at residential and business sites | Weekly at residential sites and bi-weekly at business sites (14,000 sites) | Weekly at residential sites and bi-weekly at business sites (14,000 sites) |  | Weekly at residential sites and bi-weekly at business sites (14,000 sites) |  | Weekly at residential sites and bi-weekly at business sites (14,000 sites) |  | Weekly at residential sites and bi-weekly at business sites (14,000 sites) |  | Weekly at residential sites and bi-weekly at business sites (14,000 sites) |  |

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| IDP Priority 7: | Refuse Removal |
| Strategic Objective: | To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area by June 2014 |
| Outcomes: | Refuse bins distributed to all households in urban areas |
| Vote: | Waste Management |
| Sub-function: | Solid Waste |

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| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Waste Management | 15,331 refuse bins distributed to households in urban areas | Number of refuse bins distributed | 14,000 |  |  |  |  |  |  | 15,331 |  |  |  |

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| IDP Priority 8: | Electricity Reticulation |
| Strategic Objective: | To ensure that 100% of households in the Nketoana municipal area have access to electricity by 2014 |
| Outcomes: | * 100% of households in formal areas with access to electricity (2013/14: 1,001 to be connected in Lindley) * 11 high mast lights constructed * Alternative energy solutions (long-term strategy): 2013/14 Feasibility study to explore alternative sources of energy |
| Vote: | Electricity |
| Sub-function: | Electricity Distribution |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Expansion of access to electricity | *Upgrade of electricity supply in Lindley and Ntha* according to the requirements of the contract documentation and project specifications | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |
| *Connection of 1,001 sites in Ntha* | *Connection of 1,001 sites in Ntha* according to the requirements of the contract documentation and project specifications | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |

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| IDP Priority 8: | Electricity Reticulation |
| Strategic Objective: | To ensure that 100% of households in the Nketoana municipal area have access to electricity by 2014 |
| Outcomes: | * 100% of households in formal areas with access to electricity (2013/14: 1,001 to be connected in Lindley) * 11 high mast lights constructed * Alternative energy solutions (long-term strategy): 2013/14 Feasibility study to explore alternative sources of energy |
| Vote: | Electricity |
| Sub-function: | Street Lighting |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
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| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Street and high mast lighting | *Construction of 4 high mast lights in Petsana* according to the requirements of the contract documentation and project specifications | Number of high mast lights constructed | New |  |  |  |  |  |  | 4 |  | 4 |  |
| *3 high mast lights in Ntha* | *Construction of 3 high mast lights in Ntha* according to the requirements of the contract documentation and project specifications | Number of high mast lights constructed | New |  |  |  |  |  |  | 3 |  | 3 |  |
| *3 high mast lights in Mamafubedu* | *Construction of 3 high mast lights in Mamafubedu* according to the requirements of the contract documentation and project specifications | Number of high mast lights constructed | New |  |  |  |  |  |  | 3 |  | 3 |  |
| *1 high mast light in Arlington* | *Construction of 3 high mast lights in Arlington* according to the requirements of the contract documentation and project specifications | Number of high mast lights constructed | New |  |  |  |  |  |  | 3 |  | 3 |  |
| Alternative energy solutions | Identify viable alternative energy solutions, given the unique circumstances of the Nketoana municipality | Not yet formulated. Compilation of a Energy master plan with a section on alternative energy solutions. | New |  |  |  |  |  |  | 1 |  | 1 |  |

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| IDP Priority 8: | Cemeteries and Parks |
| Strategic Objective: | To ensure effective management of graveyards and cemeteries in the Nketoana municipal area |
| Outcomes: | 6 operational cemeteries |
| Vote: | Community and Social Services |
| Sub-function: | Cemeteries and Crematoriums |

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| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Cemetery operations and maintenance | Routine operation and maintenance of parks and cemeteries | Daily maintenance of parks according to operational schedules | Daily | Daily, according to schedule |  | Daily, according to schedule |  | Daily, according to schedule |  | Daily, according to schedule |  | Daily, according to schedule |  |
| *Purchase of TLBs* | Purchasing of 2 TLBs | Number of TLBs purchased | New |  |  | 2 |  |  |  |  |  | 2 |  |

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| IDP Priority 8: | Cemeteries and Parks |
| Strategic Objective: | To ensure effective management of graveyards and cemeteries in the Nketoana municipal area |
| Outcomes: | 6 operational cemeteries |
| Vote: | Environmental Protection |
| Sub-function: | Biodiversity and landscape |

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| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| *Greening* | Plant of trees | Number of trees planted | 1000 |  |  | 1000 |  |  |  |  |  | 1000 |  |
| *Automation of graves records* | Procure software, install and implement | Number of programs procured | New |  |  | 1 |  |  |  |  |  | 1 |  |

|  |  |
| --- | --- |
| IDP Priority 10: | Sport and Recreational Facilities |
| Strategic Objective: | To ensure access to quality sport and recreational in the Nketoana municipal area |
| Outcomes: | * Upgrade Mamafubedu sport facility * Ntha-sport facility in 2014/15 * Upgrading of Piekniekdraai in Lindley to cater for caravans |
| Vote: | Sport and Recreation |

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Community halls and recreational facilities | *Upgrading of Mamafubedu Sports Complex* according to the requirements of the contract documentation and project specifications | Construction of a guardhouse; upgrading of tennis and basketball courts, fencing | New |  |  |  |  |  |  | 1 |  | 1 |  |
| *Upgrading of Lindley Picnic Draai* | *Upgrading of Lindley Picnic Draai* according to the requirements of the contract documentation and project specifications | Provision made to cater for caravans | New |  |  |  |  |  |  | 1 |  | 1 |  |

## 1.2 Local Economic Development

|  |  |
| --- | --- |
| IDP Priority 5: | Local Economic Development |
| Strategic Objective: | To create employment opportunities in the Nketoana municipal area |
| Outcomes: | * 800 employment opportunities created through targeted IDP and LED projects – including learnerships - by the closing of the 2013/14 financial year * 200 employment opportunities created through EPWP initiatives by the closing of the 2013/14 financial year |
| GFS Function: | Planning and Development |

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Job creation | Create at least 800 employment opportunities created through targeted IDP and LED projects – including learnerships | Number of job opportunities created |  |  |  |  |  |  |  | 800 |  | 800 |  |
| Create a minimum of 200 job opportunities through EPWP initiatives | Number of job opportunities created |  |  |  |  |  |  |  | 200 |  | 200 |  |

|  |  |
| --- | --- |
| IDP Priority 5: | Local Economic Development |
| Strategic Objective: | To create an environment conducive for investment and increased economic activity in the Nketoana municipal area |
| Outcomes: | * Review of the LED Strategy by the closing of the 2013/14 financial year; * Compilation and approval of 1 Tourism Strategy before the closing of the 2013/14 financial year * Train all 4 business forums in the areas of Nketoana during the scope of the 2013/14 financial year |
| GFS Function: | Planning and Development |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Planning for economic development (LED Strategy) | Finalization and approval of a credible LED Strategy | Number of credible LED Strategies approved | New | 1 |  |  |  |  |  |  |  | 1 |  |
| Finalization and approval of a credible Tourism Strategy | Number of credible Tourism Strategies approved | New | 1 |  |  |  |  |  |  |  | 1 |  |
| Support for centenary celebrations | Number of marketing campaigns | New |  |  |  |  | 1 |  |  |  | 1 |  |
| Support for the Bielie Millie fees | Promoting upcoming artists at the feast | New |  |  |  |  | 1 |  |  |  | 1 |  |
| BBBEE and SMME development | Training of 4 business forums | Number of business forums trained | New | 1 |  | 1 |  | 1 |  | 1 |  | 4 |  |
| Establishment of cooperatives | Establishment of cooperatives that target women and the youth for job creation | Number of cooperatives established | New |  |  |  |  |  |  | 10 |  | 10 |  |

## 1.3 Municipal Financial Viability & Management

|  |  |
| --- | --- |
| IDP Priority 6: | Institution Building |
| Strategic Objective: | To monitor, evaluate and improve the financial viability of the Nketoana local municipality as measured in terms of the key indicators of the Municipal Planning and Performance Management Regulations, 2001 |
| Outcomes: | * 100% of the municipality’s capital budget actually spent on capital projects by the closing of the 2013/14 financial year; * Not exceeding the operating budget * No unauthorized, fruitless, irregular, wasteful or fruitless expenditure by the closing of the 2013/14 financial year * 2% of a municipality’s budget actually spent on implementing its workplace skills plan (Target of 2% of the operating budget include formal skills training to staff and Councilors, learnerships and bursaries to members of the public); and * financial viability as expressed by the following ratios:  1. Debt coverage 2. Outstanding service debtors to revenue 3. Cost coverage |
| Vote: | Finance and Admin |
| Sun-function: | Finance |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Revenue Enhancement | Review of the Revenue Enhancement Strategy | Number of Revenue Enhancement Strategies reviewed | 1 |  |  |  |  |  |  | 1 |  | 1 |  |
| Revenue arrears, R254 million | Amount of arrears at the closing of the FY | R544 million |  |  |  |  |  |  |  |  |  |  |
| Indigent register Update of indigent register | Number of registered indigents | 3,200 |  |  |  |  |  |  | 4,000 |  | 4,000 |  |
| Review of the credit control and debt collection policy | Number of policies reviewed | 1 |  |  |  |  |  |  | 1 |  | 1 |  |
| Financial Viability, as measured in terms of Regulation 10 of the Planning and Performance Management Regulations, 2001 | Debt coverage |  |  |  |  |  |  |  |  |  |  |  |
| Outstanding service debtors to revenue |  |  |  |  |  |  |  |  |  |  |  |
| Cost coverage |  |  |  |  |  |  |  |  |  |  |  |
| Merging between the Financial System and the prepaid electricity system | Number of merging processes finalized | New |  |  |  |  |  |  | 1 |  | 1 |  |
| To improve revenue collection Improve billings | Date on which billings are done each month | 25th of each month | 25th of each month |  | 25th of each month |  | 25th of each month |  | 25th of each month |  | 25th of each month |  |
| Amount of revenue collected per month | Amount collected | R5 million per month billing  (75% collection) | R3million per month collected |  | R3million per month collected |  | R3million per month collected |  | R3million per month collected |  | R3million per month collected |  |
| Collection of grants | Percentage of grants received | 100% | 100% |  | 100% |  | 100% |  | 100% |  | 100% |  |
| Revenue Report | Number of revenue reports | 12 | 3 |  | 3 |  | 3 |  | 3 |  | 12 |  |
| Budget and Treasury Management | Monthly budget reports compiled and submitted in terms of section 71 of the MFMA | Number of monthly budget reports | 1 per month | 3 |  | 3 |  | 3 |  | 3 |  | 12 |  |
| Timely compilation and approval of the annual budget | Annual budget approved by May | 1 |  |  |  |  |  |  | 1 |  | 1 |  |
| Timely compilation and approval of the annual adjustment budget | Annual adjustment budget approved by February | 1 |  |  |  |  |  |  | 1 |  | 1 |  |
| 100% of the municipality’s capital budget actually spent on capital projects | Percentage of the capital budget spent | 100% |  |  |  |  |  |  | 100% |  | 100% |  |
| No over-expenditure on the operating budget | Percentage of the operating budget spent | Over-expenditure |  |  |  |  |  |  | 90-100% |  | 90-100% |  |
| No unauthorized, irregular, fruitless or wasteful expenditure | Amount of unauthorized, irregular, fruitless or wasteful expenditure | R21,430,022 |  |  |  |  |  |  | R0 |  | R0 |  |
| 2% of a municipality’s budget actually spent on implementing its workplace skills plan | Percentage of municipality’s budget actually spent on implementing its workplace skills plan | 1% |  |  |  |  |  |  | 2% |  | 2% |  |
|  | Investment reconciliation report | Number of reports | 12 | 3 |  | 3 |  | 3 |  | 3 |  | 12 |  |
| Supply Chain and Asset Management | Supply Chain Management reports | Number of SCM reports to Council | 12 | 3 |  | 3 |  | 3 |  | 3 |  | 12 |  |
| Annual stock-takes | Number of monthly reconciliations | 12 | 3 |  | 3 |  | 3 |  | 3 |  | 12 |  |
| Annual stock-takes | 1 | 1 |  |  |  |  |  |  |  | 1 |  |
| Pay all creditors within 30 days | Percentage of creditors paid within 30 days | 100% | 100% |  | 100% |  | 100% |  | 100% |  | 100% |  |
| Committees:  Bid Adjudication, Bid, Evaluation, Bid Specification | Period lapsed after closing of a bid to awarding of the tender | 60 days | 60 days |  | 60 days |  | 60 days |  | 60 days |  | 60 days |  |
| Contract Register | Number of asset registers developed and updated monthly | 1 asset register, 12 dates | 1 asset register, 3 dates |  | 1 asset register, 3dates |  | 1 asset register, 3 dates |  | 1 asset register, 3 dates |  | 1 asset register, 12 dates |  |
| Asset Registers | Verification of moveable and immoveable assets | Number of verifications | 1 |  |  |  |  |  |  | 1 |  | 1 |  |
| Update of Asset Register | Number of asset registers developed | 1 |  |  |  |  |  |  | 1 |  | 1 |  |
| Regularity of updates on the Asset Register | 12 (monthly) | 3 (monthly) |  | 3 (monthly) |  | 3 (monthly) |  | 3 (monthly) |  | 12 (monthly) |  |
| Financial Management | Review of key financial management policies | Number of financial management policies reviewed | 8 |  |  |  |  |  |  | 8 |  | 8 |  |
| Reconcile the VAT Control Account | Number of reconciliations | 12 | 3 |  | 3 |  | 3 |  | 3 |  | 12 |  |
| Submission of VAT returns to SARS | Number of returns before or on the 25th of each month for the previous month | 12 | 3 |  | 3 |  | 3 |  | 3 |  | 12 |  |
| Expenditure | Clearance and reconciliation of the salary suspense account | 12 | 3 |  | 3 |  | 3 |  | 3 |  | 12 |  |
| Suspense Accounts | Monthly Clearance of Suspense Accounts | New | 3 |  | 3 |  | 3 |  | 3 |  | 12 |  |
| Salary and expenditure reports | Salary reports  Creditors reports | 12 Salary reports  12 creditors reports | 3 salary, 3 creditors |  | 3 salary, 3 creditors |  | 3 salary, 3 creditors |  | 3 salary, 3 creditors |  | 3 salary, 3 creditors |  |
| Period of payment of creditors | Payment of creditor within 30 days | 30 days | 30 days |  | 30 days |  | 30 days |  | 30 days |  | 30 days |  |
| Bank reconciliation | Number of bank reconciliations | 12 | 3 |  | 3 |  | 3 |  | 3 |  | 12 |  |
| Reconciliation of loans | Number of reconciliations | 12 | 3 |  | 3 |  | 3 |  | 3 |  | 12 |  |

## 1.4 Municipal Institutional Development and Transformation

|  |  |
| --- | --- |
| IDP Priority 6: | Institution Building |
| Strategic Objective: | To facilitate institutional transformation and development in the Nketoana local municipality |
| Outcomes: | * The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality’s approved employment equity plan; * Annual review of the organizational structure; and * Skills development targets in the municipal Skills Development Plan * Compilation of an HR Strategy and an Integrated Institutional Plan * Wellness center for employees |
| Vote: | Finance and Admin |
| Sun-function: | Human Resources and Other Admin |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Human Resource Management | Number of people from employment equity target groups employed in the three highest levels of management | Compliance with the targets in the Employment Equity Plan |  |  |  |  |  |  |  |  |  |  |  |
| An HR Strategy developed | Number of HR Strategies developed | New |  |  |  |  |  |  | 1 |  | 1 |  |
| Human Resource Development | 368 officials and councilors to be trained | Number of people trained | 162 |  |  |  |  |  |  | 368 |  | 368 |  |
| 1 employee satisfaction survey conducted | Number of employee satisfaction surveys conducted | 0 |  |  |  |  | 1 |  |  |  | 1 |  |
| 1 Review of the Skills Development Plan | Number of Skills Development Plans reviewed annually | 1 |  |  |  |  | 1 |  |  |  | 1 |  |
| Establish proper archives | Number of files record systems properly established | 0 |  |  |  |  | 1 |  |  |  | 1 |  |
| Manage records effectively and efficiently | System migration from manual to electronic recordkeeping | New |  |  |  |  |  |  | 1 |  | 1 |  |
| Employee medical surveillance programme | Number of employee medical surveillance programmes conducted | New |  |  | 1 |  |  |  | 1 |  | 2 |  |
| Organisational Development | Annual review of the organizational structure | Number of organisational structures reviewed | 1 |  |  |  |  |  |  | 1 |  | 1 |  |
| Employee wellness | *Employee wellness center renovated and equipped* according to the requirements of the contract documentation and project specifications | Number of projects completed according to quality and quantity specifications | New |  |  | 1 |  |  |  |  |  | 1 |  |
| *Upgrading of municipal offices* | *Upgrading of municipal offices in Leratswana* | Number of projects completed according to quality and quantity specifications | New |  |  |  |  |  |  | 1 |  | 1 |  |

## 1.5 Good Governance & Public Participation

|  |  |
| --- | --- |
| IDP Priority 6: | Institution Building |
| Strategic Objective: | To ensure good governance and public participation in the Nketoana local municipality |
| Outcomes: | * Monthly ward committee meetings with duly recorded minutes that are submitted to Council at regular intervals for consideration * Target transversal groups for support (medium term outcome, not yet refined) * An organizational and individual Performance Management and Monitoring and Evaluation Systems that facilitate quarterly, mid-year and annual performance and financial reports. * Own audit committee * Audit arrangements (including an operational internal audit unit and audit committee) to manage risks facing the municipality and ensure adequate internal controls to prevent fraud and irregularities. * By-laws and policies to enable the effective governance of the municipality * Ten by-laws * 1 Communication Strategy * A fully functional Complaints Management System (Customer Care Charter and Protocol-Batho Pele) * Compilation of a Business Continuity and Disaster Recovery Plan (medium term, 2nd outer year) |
| Vote: | Executive and Council |

| **Programme or Project** | **Key Performance Indicator** | **Units of Measure** | **Base-line (2012/13 Annual Report)** | **2013/14 FY** | | | | | | | | | |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Quarter 1** | | **Quarter 2** | | **Quarter 3** | | **Quarter 4** | | **Annual** | |
| **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** | **Target** | **Actual** |
| Council and Governance | Effective management of ward committees | Number of ward committee meetings per month per ward | 1 | 1 = 27 |  | 1 = 27 |  | 1 = 27 |  | 1 = 27 |  | 108 |  |
| Number of ward plans compiled | 0 |  |  |  |  |  |  | 9 (one per ward) |  | 9 (one per ward) |  |
| Promulgate 10 by-laws | Number of by-laws promulgated |  |  |  |  |  |  |  | 10 |  | 10 |  |
| 13 Policies approved | Number of policies | 13 |  |  |  |  |  |  | 13 Reviewed |  | 13 |  |
| Effective administrative management and internal controls | Number of departmental meetings conducted as scheduled (section 79 meetings) | 12 | 3 |  | 3 |  | 3 |  | 3 |  | 12 |  |
| Compliance with timeframes in respect of the delivery of notices for meetings | Hours before a meeting for Agendas to be delivered; in… | 48 hours | 48 hours |  | 48 hours |  | 48 hours |  | 48 hours |  | 48 hours |  |
| 100% of instances of Council and all formal management meetings | 100% | 100% |  | 100% |  | 100% |  | 100% |  | 100% |  |
| Oversight and Accountability | Audit Committee | Number of fully functional Audit Committees | 1 | 1 |  | 1 |  | 1 |  | 1 |  | 1 |  |
| Number of meetings of the Audit Committee | -- | 1 |  | 1 |  | 1 |  | 1 |  | 4 |  |
| Annual report compiled according to Treasury requirements | Number of annual reports compiled | 1 |  |  | 1 |  |  |  |  |  | 1 |  |
| Mid-Year Budget and Performance Report compiled | Number of mid-year budget and performance reports compiled | 1 |  |  | 1 |  |  |  |  |  | 1 |  |
| Evaluation of the performance of Directors | Number of evaluations performed | 0 |  |  | 1 (all section 56 and 57 posts) |  |  |  | 1 all section 56 and 57 posts) |  | 2 all section 56 and 57 posts) |  |
| Transversal Groups | LED Summits for the youth | Number of LED Summits for the youth | New |  |  |  |  |  |  | 1 |  | 1 |  |
| Women development | Celebration of women month | 1 | 1 |  |  |  |  |  |  |  | 1 (collaboration with Province) |  |
| Customer Interface | A fully functional Complaints Management System | Number of operational Complaints Management Systems | 0 |  |  |  |  |  |  | 1 |  | 1 |  |
| Communication | Publication of an annual newsletter | Number of newsletters annually published | 1 | 1 |  | 1 |  | 1 |  | 1 |  | 4 |  |
| Upgrading of the municipal website | Number of regulatory compliant web-sites | 0 |  |  |  |  |  |  | 1 |  | 1 |  |
|  | IDP and budget Roadshows | Number of IDP and budget roadshows performed | 2 |  |  |  |  |  |  | 2 |  | 2 |  |
| Information Technology | Upgrade of IT server (Replacement of software server) | Number of IT server upgraded | New | 1 |  |  |  |  |  |  |  | 1 |  |
| IT Strategy | Number of IT Strategies | New | 1 |  |  |  |  |  |  |  | 1 |  |
| IT Steering Committee | Number of IT Steering Committee meetings | 4 | 1 |  | 1 |  | 1 |  | 1 |  | 4 |  |
| Upgrading of IT links between towns | Number of upgrades | New |  |  |  |  |  |  | 1 |  | 1 |  |
| Fire prevention and access control at the server rooms | Number of safety measures implemented | New |  |  |  |  | 1 |  |  |  | 1 |  |
| Installation of CCTV  (Access control and CCTV) | Number of CCTV systems installed | New | 1 |  | 1 |  |  |  |  |  | 1 |  |
| Risk Management | Establishment of a risk committee | Number of risk committees and number of meetings | New | 1 Risk Committee, 3 meeting |  | 3 meetings |  | 3 meetings |  | 3 meetings |  | 1 Risk Committee, 12 meeting |  |
| MTAS / Outcome | MTAS / Outcome | Number of MTAS / Outcome reports | 4 | 1 |  | 1 |  | 1 |  | 1 |  | 4 |  |
| Office space | Additional office space for personnel | Number of additional buildings obtained | New |  |  |  |  |  |  | 1 |  | 1 |  |
| Environmental Management | Compilation of a credible Environmental Management Plan | Number of IEMPs compiled | New | 1 |  |  |  |  |  |  |  | 1 |  |

# **Budget Implementation Plan**

## 2.1 Funded Capital Projects

|  |  |  |  | **Total Cost for MTREF period** | **MTREF Allocation** | | |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Project** | **Wards** | **Settlement** | **Source of funding** | **2013/14** | **2014/15** | **2015/16** | **Stage / Starting date** |
|  |  |  |  |  |  |  |  |  |
| **Finance and Administration** |  |  |  | **700,000** | **700,000** | **0** | **0** |  |
|  |  |  |  |  |  |  |  |  |
| Servers, UPS and Equipment | Institutional | Institutional | Own Revenue | 500,000 | 500,000 |  |  |  |
| Equipment | Institutional | Institutional | Own Revenue | 200,000 | 200,000 |  |  |  |
|  |  |  |  |  |  |  |  |  |
| **Institutional** |  |  |  | **1,000,000** | **1,000,000** | **0** | **0** |  |
|  |  |  |  |  |  |  |  |  |
| Leratswana: Upgrading of municipal offices | Ward 5 | Leratswana | Own Revenue | 500,000 | 500,000 | 0 | 0 | July 2013 |
| Employee wellness center: Renovation, equipment, etc. | Institutional | Institutional | Own Revenue | 500,000 | 500,000 | 0 | 0 | July 2013 |
|  |  |  |  |  |  |  |  |  |
| **Roads and Transport** |  |  |  | **27,044,502** | **9,911,295** | **15,575,643** | **1,557,564** |  |
|  |  |  |  |  |  |  |  |  |
| Ntha Upgrading of Roads | Wards 3 and 4 | Ntha | MIG | 22,544,502 | 5,411,295 | 15,575,643 | 1,557,564 | July 2013 |
| Mamafubedu Road Upgrading | Wards 1, 2 and 4 | Mamafebedu | MIG | 4,500,000 | 4,500,000 | 0 | 0 | Already commenced |
|  |  |  |  |  |  |  |  |  |
| **Waste Water** |  |  |  | **23,967,756** | **6,082,340** | **4,895,833** | **12,989,583** |  |
|  |  |  |  |  |  |  |  |  |
| Upgrading of Reitz WWTW | Wards 6-9 | Reitz/Petsana | MIG | 5,600,000 | 5,600,000 |  |  | Ongoing (Design) |
| Leratswana Sewer Network | Ward 5 | Leratswana | MIG | 12,500,000 |  |  | 12,500,000 | 3rd outer year |
| Petsana: Provision for Sanitation and Toilet Structures at 502 stands | Wards 6-9 | Petsana | MIG | 5,867,756 | 482,340 | 4,895,833 | 489,583 | July 2013 |

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  |  |  |  |  |  |  |  |
| **Water** |  |  |  | **69,471,164** | **29,471,164** | **17,500,000** | **22,500,000** |  |
|  |  |  |  |  |  |  |  |  |
| Ntha / Lindley pipeline, New Water Purification Works | Wards 3-5 | Lindley, will also feed Ward 5 | MIG | 7,814,450 | 7,814,450 |  |  | In progress |
| Boreholes: Petrus Steyn and Arlington (RBIG) | Wards 1, 2 and 5 | Petrus Steyn, Mamafebedu and Arlington/Leratswana | RBIG | 2,000,000 | 2,000,000 |  |  | July 2013 |
| Supply of Water in Farms | Wards 2, 5, 6 and 7 | Mamafubedu, Lerakstwana and Petsana | Own Revenue | 4,500,000 | 1,500,000 | 1,500,000 | 1,500,000 | July 2013 |
| Upgrading of Reitz Purification Plant, RBIG | All wards to benefit | All areas to benefit | RBIG | 3,800,000 | 3,800,000 |  |  | Already started |
| Lindley to Arlington Pipeline | Ward 5 | Arlington/Leratswana | MIG | 4,356,714 | 4,356,714 |  |  | July 2013 |
| Reitz to Mamafubedu Pipeline | Wards 1, 2, 4, 3 and 5 | Petrus Steyn, Mamafubedu, Lindley, Ntha, Arlington and Leratswana | RBIG | 37,000,000 | 10,000,000 | 16,000,000 | 11,000,000 | July 2013 |
| Mamafubedu to Lindley Pipeline | Ward 2 | Mamafubedu | RBIG | 10,000,000 |  |  | 10,000,000 | 3rd outer year |
|  |  |  |  |  |  |  |  |  |
| **Electricity** |  |  |  | **21,034,838** | **10,114,500** | **6,340,797** | **4,579,541** |  |
|  |  |  |  |  |  |  |  |  |
| Upgrade Electricity Supply | Wards 3 and 4 | Lindley and Ntha | Own Revenue | 3,000,000 | 1,000,000 | 2,000,000 |  | July 2013 |
| Connection of 1,001 sites in Ntha | Ward 3 | Ntha | INEP | 5,000,000 | 5,000,000 |  |  | July 2013 |
| Petsana: 4 Highmast Lights | Wards 6, 7, 8 and 9 | Reitz and Petsana | Own Revenue | 4,846,286 | 1,529,750 | 1,613,886 | 1,702,650 | July 2013 |
| Ntha: 3 Highmast Lights | Wards 3 and 4 | Lindley and Ntha | Own Revenue | 2,272,741 | 717,400 | 756,857 | 798,484 | Already commenced |
| Mamafubedu: 3 Highmast Lights | Wards 1 and 2 | Petrus Steyn and Mamafubedu | Own Revenue | 3,776,761 | 1,192,150 | 1,257,718 | 1,326,893 | Already commenced |
| Arlington: 1 Highmast Lights | Ward 5 | Arlington and Leratswana | Own Revenue | 2,139,050 | 675,200 | 712,336 | 751,514 | Already commenced |

|  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  |  |  |  |  |  |  |  |
| **Waste Management** |  |  |  | **7,000,000** | **3,500,000** | **3,500,000** | **0** |  |
|  |  |  |  |  |  |  |  |  |
| Waste Compactor Truck | Wards 1, 2, 6, 7, 8 and 9 | Petrus Steyn, Mamafubedu, Arlington, Leratswana, Reitz and Petsana | Own Revenue | 1,500,000 | 1,500,000 | 0 | 0 | July 2013 |
| Rehabilitation of Mamafubedu Disposal Site | Wards 1 and 2 | Petrus Steyn and Mamafubedu | Own Revenue | 2,000,000 | 2,000,000 |  |  | July 2013 |
| Mamafubedu Transfer Station | Wards 1 and 2 | Petrus Steyn and Mamafubedu | MIG | 3,500,000 | 0 | 3,500,000 | 0 | 2nd outer year |
|  |  |  |  |  |  |  |  |  |
| **Sports** |  |  |  | **16,271,925** | **7,500,000** | **4,771,925** | **4,000,000** |  |
|  |  |  |  |  |  |  |  |  |
| Upgrading of Mamafubedu Sports Complex | Wards 1 and 2 | Petrus Steyn and Mamafubedu | MIG | 9,000,000 | 7,500,000 | 1,500,000 |  | Already commenced |
| Ntha Sport Facilities | Wards 3 and 4 | Lindley and Ntha | MIG | 4,000,000 |  |  | 4,000,000 | July 2013 |
| Petsana Upgrading of Sport Facilities | Wards 6,7,8 and 9 | Reitz and Petsana | MIG | 3,271,925 |  | 3,271,925 |  | 2nd outer year |
|  |  |  |  |  |  |  |  |  |
| **Parks and Cemetry** |  |  |  | **7,800,000** | **800,000** | **0** | **7,000,000** |  |
|  |  |  |  |  |  |  |  |  |
| Upgrading of Lindley Picnic Draai | Wards 3 and 4 | Lindley and Ntha | Environmental Affairs | 3,000,000 |  |  | 3,000,000 | 3rd outer year |
| Mamafubedu Cemetry | Wards 1 and 2 | Petrus Steyn and Mamafebedu | MIG | 4,000,000 |  |  | 4,000,000 | 3rd outer year |
| Purchase 2x TLB | All wards | All settlements | Own Revenue | 800,000 | 800,000 |  |  | July 2013 |
|  |  |  |  |  |  |  |  |  |
| **TOTAL CAPITAL PROJECT BUDGET** | | |  | **174,290,185** | **69,079,299** | **52,584,198** | **52,626,688** |  |

## 2.2 Cash Flows: Operating Budget: Revenue By Source and Expenditure By Type

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **R thousand** | **July** | **August** | **Sept.** | **October** | **November** | **December** | **January** | **February** | **March** | **April** | **May** | **June** | **Budget Year 2012/13** | **Budget Year +1 2013/14** |
| **Revenue By Source** |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Property rates | 3,331,135 | 465,276 | 2,367,693 | 508,731 | 357,801 | 309,579 | 281,665 | 734,170 | 522,186 | 405,198 | 1,182,530 | 3,724,084 | 13,636 | 14,190 |
| Service charges - electricity revenue | 3,974,400 | 6,529,700 | 7,705,000 | 2,326,335 | 1,197,412 | 1,292,485 | 1,140,455 | 1,725,805 | 1,156,521 | 2,925,485 | 2,824,400 | 2,332,314 | 30,548 | 35,130 |
| Service charges - water revenue | 3,736,730 | 2,713,241 | 2,643,228 | 1,895,078 | 1,893,926 | 1,897,069 | 2,667,147 | 3,666,783 | 1,844,690 | 2,837,799 | 3,109,228 | 2,814,127 | 30,278 | 31,719 |
| Service charges - sanitation revenue | 1,272,030 | 1,346,150 | 1,482,400 | 1,296,010 | 981,872 | 1,940,200 | 818,470 | 958,110 | 967,920 | 1,226,250 | 1,284,020 | 758,926 | 13,149 | 14,332 |
| Service charges - refuse revenue | 867,900 | 869,000 | 966,900 | 979,000 | 1,078,000 | 1,426,059 | 1,295,800 | 1,980,000 | 1,723,700 | 1,964,600 | 1,815,990 | 2,145,468 | 15,557 | 17,112 |
| Rental of facilities and equipment | 36,475 | 20,745 | 24,606 | 45,341 | 13,387 | 92,150 | 24,593 | 81,418 | 47,870 | 93,068 | 46,506 | 57,840 | 557 | 584 |
| Interest earned - external investments | 173,864 | 173,864 | 173,864 | 173,864 | 173,864 | 173,864 | 173,864 | 173,864 | 173,864 | 173,864 | 173,864 | 167,447 | 1,946 | 2,080 |
| Interest earned - outstanding debtors | 1,388,689 | 1,400,359 | 1,186,945 | 835,972 | 955,734 | 1,063,000 | 1,314,428 | 1,259,262 | 954,790 | 1,426,881 | 1,342,753 | 886,431 | 13,211 | 14,015 |
| Fines | 11,019 | 0 | 12,221 | 8,268 | 14,924 | 9,624 | 30,708 | 25,758 | 18,992 | 35,204 | 28,090 | 33,093 | 215 | 228 |
| Transfers recognised - operational | 29,891,554 | 0 | 0 | 0 | 28,527,447 | 0 | 0 | 0 | 27,470,000 | 0 | 0 | -1 | 81,223 | 85,889 |
| Other revenue | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 3,479,000 | 3,313 | 3,479 |
| **Total Revenue (excluding capital transfers and contributions)** | **45,452,406** | **13,281,838** | **16,333,252** | **8,335,749** | **36,033,417** | **8,395,887** | **8,334,659** | **10,676,055** | **35,378,472** | **11,216,388** | **12,015,274** | **13,305,878** | **203,633** | **218,759** |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| **Expenditure By Type** |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Employee related costs | 4,215,403 | 7,006,253 | 4,603,097 | 4,995,513 | 4,693,020 | 4,711,588 | 4,809,109 | 4,412,549 | 4,266,090 | 3,745,000 | 4,480,090 | 4,375,425 | 52,629 | 56,313 |
| Remuneration of councillors | 343,502 | 369,150 | 344,540 | 369,150 | 334,209 | 1,425,240 | 341,105 | 384,273 | 404,481 | 374,869 | 368,080 | 376,745 | 5,080 | 5,435 |
| Debt impairment | 0 | 10,000,000 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 10,000 | 10,000 |
| Depreciation & asset impairment | 64,226,400 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 166 | 61,168 | 64,227 |
| Finance charges | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 90,000 | 1,080 | 1,080 |
| Bulk purchases | 10,167,400 | 1,482,584 | 5,052,960 | 912,456 | 590,092 | 2,226,910 | 2,589,956 | 1,698,096 | 1,145,964 | 377,000 | 479,080 | 120 | 23,037 | 26,723 |
| Contracted services | 544,727 | 1,416,449 | 426,228 | 434,673 | 531,180 | 259,537 | 514,641 | 280,756 | 684,868 | 418,838 | 452,092 | 1,341,531 | 9,227 | 7,306 |
| Other expenditure | 5,013,149 | 3,569,676 | 3,034,563 | 5,147,067 | 1,962,560 | 878,505 | 3,567,492 | 1,976,829 | 1,684,954 | 2,062,449 | 3,034,563 | 1,445,648 | 30,407 | 33,377 |
|  | **84,600,581** | **23,934,113** | **13,551,388** | **11,948,860** | **8,201,061** | **9,591,780** | **11,912,302** | **8,842,505** | **8,276,357** | **7,068,157** | **8,903,905** | **7,629,634** | **192,628** | **204,461** |

**2.3 Cash Flows: Operating Budget: Revenue and Expenditure By Vote**

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **R thousand** | **July** | **August** | **Sept.** | **October** | **November** | **December** | **January** | **February** | **March** | **April** | **May** | **June** | **Budget Year 2012/13** | **Budget Year +1 2013/14** |
| **Revenue by Vote** |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vote 1 - EXECUTIVE AND COUNCIL |  |  |  |  |  |  |  |  |  |  |  |  | – | – |
| Vote 2 - FINANCE AND ADMIN | 30,488 | 2,081 | 3,836 | 1,553 | 29,096 | 1,577 | 1,804 | 2,217 | 28,018 | 2,046 | 2,766 | 13,862 | 110,653 | 119,343 |
| Vote 3 - WASTE MANAGEMENT | 836 | 837 | 932 | 943 | 1,039 | 1,374 | 1,249 | 1,908 | 1,661 | 1,893 | 1,750 | 2,068 | 15,557 | 16,490 |
| Vote 4 - COMMUNITY AND PUBLIC SAFETY | 59 | 26 | 46 | 67 | 35 | 127 | 69 | 133 | 83 | 160 | 93 | 3,615 | 3,448 | 4,512 |
| Vote 5 - ECONOMIC AND ENVIRONMENTAL SERVICES |  |  |  |  |  |  |  |  |  |  |  |  | – | – |
| Vote 6 - ROADS AND STORM WATER |  |  |  |  |  |  |  |  |  |  |  |  | – | – |
| Vote 7 - WATER SERVICES | 3,781 | 2,745 | 2,675 | 1,918 | 1,916 | 1,920 | 2,699 | 3,710 | 1,867 | 2,871 | 3,146 | 2,847 | 30,278 | 32,095 |
| Vote 8 - ELECTRICITY | 3,663 | 6,019 | 7,102 | 2,144 | 1,104 | 1,191 | 1,051 | 1,591 | 1,066 | 2,697 | 2,603 | 2,150 | 30,548 | 32,381 |
| Vote 9 - SEWERAGE | 1,237 | 1,309 | 1,442 | 1,260 | 955 | 1,887 | 796 | 932 | 941 | 1,193 | 1,249 | 738 | 13,149 | 13,938 |
| **Total Revenue by Vote** | **40,062** | **13,152** | **16,172** | **7,951** | **34,092** | **8,133** | **7,726** | **10,568** | **33,585** | **10,939** | **11,697** | **24,683** | **203,633** | **218,759** |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| **Expenditure by Vote to be appropriated** |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Vote 1 - EXECUTIVE AND COUNCIL | 1,027 | 849 | 708 | 1,081 | 474 | 1,412 | 821 | 4,006 | 2,887 | 1,771 | 495 | 800 | 15,407 | 16,331 |
| Vote 2 - FINANCE AND ADMIN | 5,796 | 19,917 | 4,585 | 5,987 | 4,808 | 3,309 | 4,701 | 2,372 | 2,480 | 3,063 | 3,084 | 2,139 | 58,720 | 62,243 |
| Vote 3 - WASTE MANAGEMENT | 1,308 | 943 | 834 | 721 | 363 | 424 | 613 | 670 | 689 | 963 | 486 | 646 | 8,171 | 8,661 |
| Vote 4 - COMMUNITY AND PUBLIC SAFETY | 594 | 613 | 657 | 602 | 580 | 626 | 671 | 636 | 635 | 624 | 484 | 497 | 6,810 | 7,219 |
| Vote 5 - ECONOMIC AND ENVIRONMENTAL SERVICES | 1,070 | 1,070 | 1,092 | 1,070 | 1,188 | 1,335 | 1,263 | 1,339 | 973 | 1,080 | 1,166 | 951 | 12,567 | 13,596 |
| Vote 6 - ROADS AND STORM WATER | 3,781 | 1,887 | 2,733 | 2,721 | 3,317 | 3,189 | 1,685 | 1,909 | 2,497 | 2,311 | 2,727 | 2,301 | 29,300 | 31,058 |
| Vote 7 - WATER SERVICES | 3,412 | 1,309 | 1,530 | 1,190 | 1,070 | 1,314 | 1,694 | 1,260 | 1,309 | 1,391 | 1,249 | 1,632 | 17,321 | 18,360 |
| Vote 8 - ELECTRICITY | 8,131 | 1,981 | 3,720 | 2,320 | 1,640 | 3,526 | 2,000 | 1,331 | 2,363 | 1,230 | 1,774 | 1,676 | 29,898 | 31,692 |
| Vote 9 - SEWERAGE | 1,275 | 1,275 | 1,275 | 1,275 | 1,275 | 1,275 | 1,275 | 1,275 | 1,275 | 1,275 | 1,275 | 1,275 | 14,435 | 15,301 |
| **Total Expenditure by Vote** | **24,880** | **28,134** | **16,143** | **15,987** | **13,858** | **15,457** | **13,865** | **13,936** | **14,235** | **12,911** | **11,997** | **11,225** | **192,628** | **192,628** |

## 2.4 Projected Cash Flows: Capital Budget

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Single-year expenditure *to be appropriated*** | **July** | **August** | **September** | **October** | **November** | **December** | **January** | **February** | **March** | **April** | **May** | **June** | Y2012/13 | Y2013/14 |
| Vote 2 - FINANCE AND ADMIN | 500 | 0 | 57 | 343 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 0 | 900 | 958 |
| Vote 3 - WASTE MANAGEMENT | 250 | 0 | 400 | 0 | 1,500 | 1,500 | 1,500 | 672 | 0 | 215 | 0 | -1 | 6,036 | 6,425 |
| Vote 6 - ROADS AND STORM WATER | 2,500 | 0 | 1,500 | 0 | 0 | 1,500 | 870 | 0 | 0 | 310 | 0 | 0 | 6,680 | 7,110 |
| Vote 7 - WATER SERVICES | 2,345 | 3,434 | 0 | 4,342 | 1,230 | 1,350 | 5,432 | 3,450 | 1,350 | 1,350 | 1,529 | 2,235 | 28,047 | 29,854 |
| Vote 8 - ELECTRICITY | 1,460 | 0 | 840 | 0 | 620 | 0 | 0 | 0 | 630 | 0 | 0 | 0 | 3,550 | 3,779 |
| Vote 9 - SEWERAGE | 1,500 | 2,800 | 0 | 2,891 | 0 | 1,600 | 0 | 0 | 1,600 | 0 | 1,803 | 0 | 12,194 | 12,980 |

## 2.5 Consolidated Project Cash Flows

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
| **Vote** | **July** | | | **August** | | | **September** | | | **October** | | | **November** | | | **December** | | |
| **Revenue** | **OPEX** | **CAPEX** | **Revenue** | **OPEX** | **CAPEX** | **Revenue** | **OPEX** | **CAPEX** | **Revenue** | **OPEX** | **CAPEX** | **Revenue** | **OPEX** | **CAPEX** | **Revenue** | **OPEX** | **CAPEX** |
| Vote 1 - EXECUTIVE AND COUNCIL | 0 | 1,027,172 |  | 0 | 849,378 | 0 | 0 | 707,762 |  | 0 | 1,081,200 | 0 | 0 | 473,751 | 0 | 0 | 1,411,920 | 0 |
| Vote 2 - FINANCE AND ADMIN | 30,487,604 | 5,795,963 | 500,000 | 2,081,316 | 19,917,400 | 0 | 3,836,013 | 4,585,136 | 57,000 | 1,552,574 | 5,986,668 | 343,000 | 29,096,296 | 4,808,160 | 0 | 1,576,979 | 3,309,320 | 0 |
| Vote 3 - WASTE MANAGEMENT | 836,340 | 1,308,040 | 250,000 | 837,400 | 943,400 | 0 | 931,740 | 834,114 | 400,000 | 943,400 | 720,800 | 0 | 1,038,800 | 363,474 | 1,500,000 | 1,374,202 | 424,000 | 1,500,000 |
| Vote 4 - COMMUNITY AND PUBLIC SAFETY | 59,126 | 593,600 |  | 25,891 | 612,680 | 0 | 45,795 | 657,200 | 0 | 66,795 | 602,080 | 0 | 35,131 | 579,703 | 0 | 126,889 | 626,248 | 0 |
| Vote 5 - ECONOMIC AND ENVIRONMENTAL SERVICES | 0 | 1,069,981 |  | 0 | 1,069,982 | 0 | 0 | 1,091,620 | 0 | 0 | 1,069,982 | 0 | 0 | 1,187,907 | 0 | 0 | 1,335,042 | 0 |
| Vote 6 - ROADS AND STORM WATER | 0 | 3,781,020 | 2,500,000 | 0 | 1,886,800 | 0 | 0 | 2,732,680 | 1,500,000 | 0 | 2,721,020 | 0 | 0 | 3,316,528 | 0 | 0 | 3,189,434 | 1,500,000 |
| Vote 7 - WATER SERVICES | 3,781,020 | 3,412,140 | 2,345,000 | 2,745,400 | 1,308,570 | 3,434,000 | 2,674,557 | 1,530,022 | 0 | 1,917,540 | 1,190,380 | 4,342,000 | 1,916,374 | 1,069,540 | 1,230,000 | 1,919,554 | 1,314,400 | 1,350,000 |
| Vote 8 - ELECTRICITY | 3,663,360 | 8,131,260 | 1,460,000 | 6,018,680 | 1,980,557 | 0 | 7,102,000 | 3,720,388 | 840,000 | 2,144,274 | 2,320,340 | 0 | 1,103,702 | 1,639,502 | 620,000 | 1,191,334 | 3,525,560 | 0 |
| Vote 9 - SEWERAGE | 1,237,020 | 1,275,092 | 1,500,000 | 1,309,100 | 1,275,092 | 2,800,000 | 1,441,600 | 1,275,092 | 0 | 1,260,340 | 1,275,092 | 2,891 | 954,848 | 1,275,092 | 0 | 1,886,800 | 1,275,092 | 1,600,000 |
|  | **40,064,469** | **26,394,268** | **8,555,000** | **13,017,787** | **29,843,859** | **6,234,000** | **16,031,705** | **17,134,014** | **2,797,000** | **7,884,923** | **16,967,562** | **4,687,891** | **34,145,151** | **14,713,658** | **3,350,000** | **8,075,758** | **16,411,016** | **5,950,000** |

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- | --- |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| **Vote** | **January** | | | **February** | | | **March** | | | **April** | | | **May** | | | **June** | | |
| **Revenue** | **OPEX** | **CAPEX** | **Revenue** | **OPEX** | **CAPEX** | **Revenue** | **OPEX** | **CAPEX** | **Revenue** | **OPEX** | **CAPEX** | **Revenue** | **OPEX** | **CAPEX** | **Revenue** | **OPEX** | **CAPEX** |
| Vote 1 - EXECUTIVE AND COUNCIL | 0 | 821,277 | 0 | 0 | 4,005,882 | 0 | 0 | 2,887,461 | 0 | 0 | 1,770,566 | 0 | 0 | 495,020 | 0 | 0 | 799,954 | 0 |
| Vote 2 - FINANCE AND ADMIN | 1,803,660 | 4,701,100 | 0 | 2,216,553 | 2,372,280 | 0 | 28,017,764 | 2,480,400 | 0 | 2,046,014 | 3,063,400 | 0 | 2,766,113 | 3,083,540 | 0 | 13,861,995 | 2,139,472 | 0 |
| Vote 3 - WASTE MANAGEMENT | 1,248,680 | 612,680 | 1,500,000 | 1,908,000 | 669,920 | 672,000 | 1,661,020 | 689,000 | 0 | 1,893,160 | 963,317 | 215,000 | 1,749,954 | 486,434 | 0 | 2,067,724 | 646,081 | 0 |
| Vote 4 - COMMUNITY AND PUBLIC SAFETY | 68,602 | 670,980 | 0 | 133,412 | 636,000 | 0 | 83,190 | 634,940 | 0 | 159,612 | 624,340 | 0 | 92,719 | 484,313 | 0 | 3,614,720 | 496,516 | 0 |
| Vote 5 - ECONOMIC AND ENVIRONMENTAL SERVICES | 0 | 1,262,557 | 0 | 0 | 1,339,371 | 0 | 0 | 972,613 | 0 | 0 | 1,079,719 | 0 | 0 | 1,166,270 | 0 | 0 | 950,977 | 0 |
| Vote 6 - ROADS AND STORM WATER | 0 | 1,685,400 | 870,000 | 0 | 1,908,954 | 0 | 0 | 2,497,360 | 0 | 0 | 2,310,800 | 310,000 | 0 | 2,726,585 | 0 | 0 | 2,301,419 | 0 |
| Vote 7 - WATER SERVICES | 2,698,760 | 1,693,880 | 5,432,000 | 3,710,244 | 1,260,340 | 3,450,000 | 1,866,554 | 1,309,100 | 1,350,000 | 2,871,434 | 1,390,720 | 1,350,000 | 3,146,080 | 1,248,680 | 1,529,000 | 2,847,163 | 1,632,488 | 2,235,000 |
| Vote 8 - ELECTRICITY | 1,051,202 | 1,999,902 | 0 | 1,590,742 | 1,331,360 | 0 | 1,066,010 | 2,362,634 | 630,000 | 2,696,534 | 1,229,600 | 0 | 2,603,360 | 1,774,440 | 0 | 2,149,682 | 1,676,019 | 0 |
| Vote 9 - SEWERAGE | 795,943 | 1,275,092 | 0 | 931,740 | 1,275,092 | 0 | 941,280 | 1,275,092 | 1,600,000 | 1,192,500 | 1,275,092 | 0 | 1,248,680 | 1,275,092 | 1,803,000 | 738,089 | 1,275,088 | 0 |
|  | **7,666,848** | **14,722,869** | **7,802,000** | **10,490,691** | **14,799,199** | **4,122,000** | **33,635,818** | **15,108,600** | **3,580,000** | **10,859,254** | **13,707,554** | **1,875,000** | **11,606,905** | **12,740,374** | **3,332,000** | **25,279,373** | **11,918,014** | **2,235,000** |

## 2.6 Alignment Between the IDP and Budget Allocations, 2013/14

#### **Vote: Executive & Council**

|  |  |  |
| --- | --- | --- |
| **Objective** | **Strategy** | **Programmes** |
| To ensure good governance and public participation in the Nketoana local municipality | *Good Governance* | * Council and Governance * Oversight and Accountability |
| *Transversal Groups* | Transversal groups |

*Overhead management and operating cost for the Programme:* Revenue = --; Expenditure = R15,407,000

#### **Vote: Finance and Admin**

| **Objective** | **Strategy** | **Programmes** | **Projects** | **Project Cost** |
| --- | --- | --- | --- | --- |
| To monitor, evaluate and improve the financial viability of the Nketoana local municipality as measured in terms of the key indicators of the Municipal Planning and Performance Management Regulations, 2001 | Outcome 9  Revenue Enhancement  Asset Management  Financial Controls | * Revenue Enhancement * Budget and Treasury Management * Supply Chain and Asset Management * Financial Management | Servers, UPS and Equipment | 500,000 |
| Equipment | 200,000 |
| To facilitate institutional transformation and development in the Nketoana local municipality | Development and Implementation of skills development programmes | Human Resource Development. |  |  |
| Create a caring municipal workforce and develop a culture of discipline within the workforce | * Labour Relations. * Human Resource Management. | Leratswana: Upgrading of municipal offices | 500,000 |
| Employee wellness center: Renovation, equipment, etc | 500,000 |

*Overhead management and operating cost for the Programme:* Revenue = R110,653,000; Expenditure = R58,720,000

#### **Vote: Water Services**

| **Objective** | **Strategy** | **Programmes** | **Projects** | **Project Cost** |
| --- | --- | --- | --- | --- |
| To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014 | Maintenance, operation and expansion of water-related infrastructure that enable the municipality to ensure access to the defined level of service | Water operations and maintenance | Upgrading of Reitz Purification Plant, RBIG | 3,800,000 |
| Ensure high quality clean, potable water to consumers | Water Quality Management |  |  |
| Expand access to new human settlements in formal urban areas | Water Infrastructure Management | Boreholes: Petrus Steyn and Arlington | 2,000,000 |
| Ntha / Lindley pipeline, New Water Purification Works | 7,814,450 |
| Lindley to Arlington Pipeline | 4,356,714 |
| Reitz to Mamafubedu Pipeline | 10,000,000 |
| To ensure that 30 farms have access to water source by 2017 | *Clean, potable water to rural farming communities.* | Providing water to rural farming communities | Supply of Water in Farms | 1,500,000 |
| To ensure that all (100%) of registered indigents have access to free basic water | *6 kiloliter of free basic water to registered indigents* | Free Basic Services: Water |  |  |

*Overhead management and operating cost for the Programme:* Revenue = R30,278,000; Expenditure = R17,321,000

#### **Vote: Sewerage**

| **Objective** | **Strategy** | **Programmes** | **Projects** | **Project Cost** |
| --- | --- | --- | --- | --- |
| To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017 | Provision of at least RDP standard of sanitation facilities in formal urban areas | Sanitation infrastructure: Operation and maintenance of sanitation | Upgrading of Reitz WWTW | 5,600,000 |
| Petsana: Provision for Sanitation and Toilet Structures at 502 stands | 482,340 |

*Overhead management and operating cost for the Programme:* Revenue = 13,149; Expenditure = R17,321,000

#### **Vote: Roads and Storm water**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Objective** | **Strategy** | **Programmes** | **Projects** | **Project Cost** |
| To ensure that internal roads in the Nketoana municipal area are maintained and/or upgraded to facilitate economic and social activity required for the sustainable development of the municipality; considering the capacity limitations facing the Municipality | Upgrading of road types | Programme for the upgrading, repair and maintenance of internal roads | Ntha Upgrading of Roads | 5,411,295 |
| Mamafubedu Road Upgrading | 4,500,000 |
| Rehabilitation of roads |  |  |
| Storm water infrastructure maintenance, upgrading and expansion | Programme aimed at the maintenance, upgrading and extension of storm water infrastructure |  |  |

*Overhead management and operating cost for the Programme:* Revenue: --; Expenditure = R29,300,00

#### **Vote: Waste Management**

|  |  |  |  |  |
| --- | --- | --- | --- | --- |
| **Objective** | **Strategy** | **Programmes** | **Projects** | **Project Cost** |
| To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area by June 2014 | Maintain waste management infrastructure and capacity. | Waste Removal | Waste Compactor Truck | 1,500,000 |
| To formalize and legalize all landfill sites under the control of the municipality and to make sure that landfill sites are managed in line with license standards and requirements | Waste Disposal | Rehabilitation of Mamafubedu Disposal Site | 2,000,000 |

*Overhead management and operating cost for the Programme:* Revenue = R15,557,000; Expenditure = R8,171,000

#### **Vote: Electricity**

| **Objective** | **Strategy** | **Programmes** | **Projects** | **Project Cost** |
| --- | --- | --- | --- | --- |
| To ensure that 100% of households in the Nketoana municipal area have access to electricity by 2014 | Operations, maintenance and expansion of the electricity network | Operation and Maintenance of electricity infrastructure | Upgrade Electricity Supply | 1,000,000 |
| Expansion of access to electricity | Connection of 1,001 sites in Ntha | 5,000,000 |
| Street and high mast lighting | Petsana: 4 High mast Lights | 1,529,750 |
| Ntha: 3 High mast Lights | 717,400 |
| Mamafubedu: 3 High mast Lights | 1,192,150 |

*Overhead management and operating cost for the Programme:* Revenue: R30,458,000; Expenditure = R29,898,000

#### **Vote: Economic and Environmental Services**

| **Objective** | **Strategy** | **Programmes** | **Projects** | **Project Cost** |
| --- | --- | --- | --- | --- |
| To ensure effective management of graveyards and cemeteries in the Nketoana municipal area | *Maintenance and upgrading of cemeteries* | Cemeteries | Purchase 2x TLB | 800,000 |
| To ensure access to quality sport and recreational in the Nketoana municipal area | *Safe and well maintained sport and recreational facilities* | Sporting facilities and programmes | Upgrading of Mamafubedu Sports Complex | 7,500,000 |
| To create employment opportunities in the Nketoana municipal area | Job creation | EPWP  Job creation through LED and IDP projects | None directly funded | -- |
| To create an environment conducive for investment and increased economic activity in the Nketoana municipal area | * Identify and develop economic development landmarks * Develop Reitz as an economic development hub for manufacturing (industrial zones) * To create a business environment conducive for investment, with specific reference to ensuring that basic services are available to support such expansion   Promotion of targeted economic sectors, such as BBBEEs, SMMEs and local purchasing. | * Planning for economic development (LED Strategy) * BBBEE and SMME development * Tourism Promotion * Establishment of cooperatives | None funded | -- |

*Overhead management and operating cost for the Programme:* Revenue: R--; Expenditure = R12,567,000

#### **Vote: Community and Public Safety**

|  |  |  |
| --- | --- | --- |
| **Objective** | **Strategy** | **Programmes** |
| To ensure effective traffic management and parking in the Nketoana municipal area | Adequate provision for traffic management and parking | Traffic control |
| To ensure effective firefighting in the Nketoana municipal area | Firefighting | Upgrading of equipment to render an efficient service regarding Disaster Management |

*Overhead management and operating cost for the Programme:* Revenue = R3,448,000; Expenditure = R6,810,000

## 2.7 Councilor and Staff Benefits

| **Summary of Employee and Councilor remuneration** | **Current Year 2012/13** | | | **2013/14 Medium Term Revenue & Expenditure Framework** | | |
| --- | --- | --- | --- | --- | --- | --- |
| **R thousand** | **Original Budget** | **Adjusted Budget** | **Full Year Forecast** | **Budget Year 2013/14** | **Budget Year +1 2014/15** | **Budget Year +2 2015/16** |
|  | D | E | F | G | H | I |
| **Councillors (Political Office Bearers plus Other)** |  |  |  |  |  |  |
| Basic Salaries and Wages | 3 773 | 5 080 | 5 080 | 4 106 | 4 311 | 4 527 |
| Pension and UIF Contributions |  |  |  |  |  |  |
| Medical Aid Contributions |  |  |  |  |  |  |
| Motor Vehicle Allowance | 1 253 |  |  | 1 041 | 1 093 | 1 148 |
| Cellphone Allowance |  |  |  | 238 | 250 | 262 |
| Housing Allowances |  |  |  |  |  |  |
| Other benefits and allowances | 54 |  |  |  |  |  |
| **Sub Total - Councillors** | **5 080** | **5 080** | **5 080** | **5 385** | **5 654** | **5 937** |
| **% increase** | **5.2%** | **0.0%** | **–** | **6.0%** | **5.0%** | **5.0%** |
|  |  |  |  |  |  |  |
| **Senior Managers of the Municipality** |  |  |  |  |  |  |
| Basic Salaries and Wages | 3 565 | 3 565 | 3 565 | 10 677 | 11 211 | 11 772 |
| Pension and UIF Contributions |  |  |  | 594 | 624 | 655 |
| Medical Aid Contributions | 51 | 51 | 51 | 239 | 251 | 264 |
| Overtime |  |  |  | – | – | – |
| Performance Bonus |  |  |  |  | – | – |
| Motor Vehicle Allowance |  |  |  | 972 | 1 021 | 1 072 |
| Cellphone Allowance |  |  |  | 50 | 52 | 55 |
| Housing Allowances |  |  |  | 15 | 16 | 16 |
| Other benefits and allowances | 823 | 823 | 823 | 2 031 | 2 133 | 2 240 |
| Payments in lieu of leave |  |  |  |  |  |  |
| Long service awards |  |  |  |  |  |  |
| Post-retirement benefit obligations |  |  |  |  |  |  |
| **Sub Total - Senior Managers of Municipality** | **4 439** | **4 439** | **4 439** | **14 579** | **15 308** | **16 073** |
| **% increase** | **23.8%** | **–** | **–** | **228.4%** | **5.0%** | **5.0%** |
|  |  |  |  |  |  |  |
| **Other Municipal Staff** |  |  |  |  |  |  |
| Basic Salaries and Wages | 25 581 | 25 581 | 25 581 | 25 627 | 26 908 | 28 253 |
| Pension and UIF Contributions | 5 694 | 5 694 | 5 694 | 5 340 | 5 607 | 5 887 |
| Medical Aid Contributions | 1 621 | 1 621 | 1 621 | 1 632 | 1 714 | 1 800 |
| Overtime | 2 170 | 2 170 | 2 170 | 2 132 | 2 238 | 2 350 |
| Performance Bonus | 2 303 | 2 303 | 2 303 | – | – | – |
| Motor Vehicle Allowance | 3 482 | 3 482 | 3 482 | 1 303 | 1 368 | 1 436 |
| Cellphone Allowance | 475 | 475 | 475 | 626 | 657 | 690 |
| Housing Allowances | 156 | 156 | 156 | 46 | 48 | 50 |
| Other benefits and allowances | 6 708 | 6 708 | 6 708 | 3 557 | 3 735 | 3 922 |
| Payments in lieu of leave |  |  |  |  |  |  |
| Long service awards |  |  |  |  |  |  |
| Post-retirement benefit obligations |  |  |  |  |  |  |
| **Sub Total - Other Municipal Staff** | **48 190** | **48 190** | **48 190** | **40 263** | **42 276** | **44 389** |
| **% increase** | **27.8%** | **0.0%** | **–** | **(16.5%)** | **5.0%** | **5.0%** |
|  |  |  |  |  |  |  |
| **Total Parent Municipality** | **57 709** | **57 709** | **57 709** | **60 227** | **63 238** | **66 400** |
|  | **25.1%** | **0.0%** | **–** | **4.4%** | **5.0%** | **5.0%** |