

Nketoana Local Municipality



Municipal Service Delivery and
Budget Implementation Plan
2015/ 2016 Financial Year

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SERVICE DELIVERY PERFORMANCE INDICATORS & TARGETS FOR THE PERIOD 1 JULY 2015 – 30 JUNE 2016

BASIC SERVICE DELIVERY AND INFRASTRUCTURE

COMMUNITY SERVICES

Alignment with IDP	
IDP Priority 4:	Urban Planning
Strategic Objective:	To ensure an effective Urban Planning that will promote proper spatial planning to address sustainable development and social cohesion
Outcomes:	<ul style="list-style-type: none"> • Review the SDF to ensure credibility that will be approved by Council by the closing of the 2015/16 financial year • Compilation of a housing sector plan that will be approved by Council by the closing of the 2015/16 financial year • New township establishment[s] according to the SDF • Consolidation of erven • Housing demand database
Vote:	Planning and Development
Sub-function:	Not Required

Program me or Project	Key Performance Indicator	Units of Measure	Base- line (2014/ 15 Annu al Repor t)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
To ensure an effective Urban Planning that will promote proper spatial planning to address sustainabl e developm ent and social cohesion	Review of the SDF to ensure compliance with SPLUMA	Number of compliant SDF's developed and approved	1 (Not compli ant)							1		1 (Compliant)	
	Compilation of a housing sector plan that complies with the Housing Code	Number of housing sector plans approved. Mashalab a has been appointed to develop the municipal Housing sector plan. First Draft is available & awaiting the second draft that will be taken for public participatio n then finally be tabled to council for approval	0							1P		1	

Program me or Project	Key Performance Indicator	Units of Measure	Base- line (2014/ 15 Annu al Repor t)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	New Township establishment at Port Arlington (Division of farm Port Arlington and the establishment of a new township on the division) Performance Level Agreement: <ul style="list-style-type: none"> Township approval Survey –General approval Environmental Impact Assessment Opening of Township Register 	Number of township establishments established. Progress reports per quarter towards township establishment	New	1 report Basic Assessment report to COGTA		1 report Approval from COGTA		1 report Pegging of Sites		1 Report Registration Township Register		1 4 reports	
	Subdivision of erf 799 In Ntha Lindley to accommodate church and crèches sites	Number of church sites and number of crèche sites	New							3 Church sites		3 Church sites	
										3 Crèches sites		3 Crèches sites	

Program me or Project	Key Performance Indicator	Units of Measure	Base- line (2014/ 15 Annu al Repor t)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Subdivision of Townland for medicinal herbs plantation in Reitz	Number of portions of land subdivided	New							1		1	
	Explanatory Note: The Traditional Healers have approached the Council with a request to obtain a piece of land where a garden could be established to produce medical herbs. The land identified are too big for the intended purpose, and must therefore be subdivided. One piece of appropriate size would then be donated to them.												
	Consolidation of 14 erven in Mamafubedu	Number of erven consolidated (new numbers will be allocated)	Currently 28 erven; there should only be 14					28, consolidated into 14				28, consolidated into 14	
	Explanatory Note: When sites were allocated to beneficiaries, each was allocated two sites, with different number, which must now be consolidated into one. (28 sites were allocated, which must now be consolidated into 14)												
	Housing demand database in all four towns	Number of housing demand databases (Database = Lists of beneficiaries who are applying for housing subsidies) Housing demand database has been developed	New			1 per unit = 4						1 per unit = 4	

Program me or Project	Key Performance Indicator	Units of Measure	Base- line (2014/ 15 Annu al Repor t)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		and both soft & hard copies are available											
	<p>Audit of site allocation allocated to beneficiaries that were on the database of the new township establishments</p> <p>Standard:</p> <p>The audit dealt with the question whether sites were correctly allocated to registered beneficiaries</p>	Number of audits reports per new township establishment	New							1 report per new township establishment (= 3)		1 per new township establishment (= 3)	

Alignment with IDP	
IDP Priority 4:	Urban Planning
Strategic Objective:	To ensure effective implementation of the Spatial Planning and Land Use Management Act (SPLUMA)
Outcomes:	<ul style="list-style-type: none"> • Establishment of Municipal Tribunal • Approved delegations • Training of tribunal members and supporting officials • Approval of by-laws • Tariff structure approved with budget
Vote:	Planning and Development
Sub-function:	Not Required

Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
			Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
			Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Establishment and operationalization of a Municipal Tribunal consisting of 8 members	Number of Municipal Tribunals established	New	1								1	
	Number of delegations approved	New	1								1	
	Number of members and officials trained	New	8								8	
Finalization of the tribunal governance framework	Number of by-laws approved	New	1								1	
	Number of tariff structures, with budget approved	New	1								1	

Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
			Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
			Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Number of budgets for the tribunal finalized	New	1								1	

Alignment with IDP	
IDP Priority 7:	Refuse Removal
Strategic Objective:	To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area
Outcomes:	<ul style="list-style-type: none"> Licensed and registered landfill sites Improving internal capacity for efficiency waste removal Mamafubedu dumping site closed and rehabilitated
Vote:	Waste Management
Sub-function:	Solid Waste

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Waste Disposal	Purchasing of a waste compactor truck	Number of waste compactor trucks purchased	New			1						1	
Rehabilitation of Mamfubedu disposal site	Rehabilitation of Mamfubedu disposal site according to the requirements of the contract documentation	Number of dumping sites closed and rehabilitated	New					1				1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	and project specifications												
Clearing of illegal dumps	Clearing of illegal dumps on corners or open areas in residential areas.	Number of cleaning campaigns to clear illegal dumping.				1				1			

Alignment with IDP	
IDP Priority 7:	Refuse Removal
Strategic Objective:	To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area
Outcomes:	100% of households in formal areas with access to refuse removal services at basic acceptable national standards
Vote:	Waste Management
Sub-function:	Solid Waste

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Waste Removal	Weekly refuse removal to households in formal settlements Standard: Weekly at all residential sites and bi-weekly at business sites	Frequency of waste disposal at residential and business sites	Weekly at residential sites and bi-weekly at business sites (14,000 sites)	Weekly at residential sites and bi-weekly at business sites (14,000 sites)		Weekly at residential sites and bi-weekly at business sites (14,000 sites)		Weekly at residential sites and bi-weekly at business sites (14,000 sites)		Weekly at residential sites and bi-weekly at business sites (14,000 sites)		Weekly at residential sites and bi-weekly at business sites (14,000 sites)	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	(14,000 sites in all)												

Alignment with IDP	
IDP Priority 7:	Refuse Removal
Strategic Objective:	To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area
Outcomes:	Refuse bins distributed to all households in urban areas
Vote:	Waste Management
Sub-function:	Solid Waste

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Waste Management	90 liters refuse bins distributed to households in urban areas	Number of refuse bins distributed in Urban Areas	14,000	2,000 (16,000 in total)								2,000 (16,000 in total)	

Alignment with IDP	
IDP Priority 8:	Cemeteries and Parks
Strategic Objective:	To ensure effective management of graveyards and cemeteries in the Nketoana municipal area
Outcomes:	6 operational cemeteries
Vote:	Community and Social Services
Sub-function:	Cemeteries and Crematoriums

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Cemetery operations and maintenance	Routine operation and maintenance of parks and cemeteries Standard: Daily maintenance of parks according to operational schedules. Not all parks are serviced daily, but the maintenance is done according to the maintenance schedule	Frequency of maintenance at parks, according to operational schedule	Daily	Daily, according to schedule		Daily, according to schedule		Daily, according to schedule		Daily, according to schedule		Daily, according to schedule	
	The Maintenance Schedule is used for performance assessment purposes. Due to the extend thereof, it is not included in the SDBIP, but is available from the Community Services Manager												
Purchase of TLB	Purchasing of 1 TLBs	Number of TLBs purchased	New							1		1	

Alignment with IDP	
IDP Priority 8:	Cemeteries and Parks
Strategic Objective:	To ensure effective management of graveyards and cemeteries in the Nketoana municipal area
Outcomes:	Cemeteries well maintained and operational
Vote:	Environmental Protection
Sub-function:	Biodiversity and landscape

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Greening	Upgrading of parks: <ul style="list-style-type: none"> Planting of trees Grassing Installation of beans, boulders and seating Playground equipment Outdoor gym equipment Phase 1: Ntha	Number of parks upgraded	0							1		1 Ntha	
Computerization of graves records	Procure software, install and implement	Number of programs procured	New								1	1	
Explanatory Note in respect of both the above-mentioned indicators: The project documentation is too extensive to include in the SDBIP, but are available from the Community Service's Manager if required													

Alignment with IDP	
IDP Priority 10:	Sport and Recreational Facilities
Strategic Objective:	To ensure access to quality sport and recreational in the Nketoana municipal area
Outcomes:	<ul style="list-style-type: none"> Upgrade Mamafubedu sport facility Upgrade Ntha sport facility Upgrade Leratswana sport facility Petsana-sport facility in 2015/16 Upgrading of Piekniekdraai in Lindley to cater for caravans
Vote:	Sport and Recreation

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Community halls and recreational facilities	<i>Upgrading of Mamafubedu Sports Complex Phase 2: according to the requirements of the contract documentation and project specifications</i>	Numbers of second phase construction project activities finalised	1 st phase construction completed							1 (Second phase construction)		1	
	Phase description: Construction of a Pavilion; Laying of turf; paving of parking area; ablution block												
	<i>Upgrading of Petsana Sports Complex Phase 1 Construction of a Guard House,</i>	Construction of a Guard House, Fencing of the area		1								1	
	The project include the construction of a Guard house and fencing of the area . However, complete particulars against which the project performance (and that of the service provider) will be measured, is included in the contract specifications, which is available from the Community Service's Manager. The target of "1" implies the successful completion of the project according to contract specifications												

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Fencing of the area												
Upgrading of Lindley Picnic Draai	Upgrading of Lindley Picnic Draai according to the requirements of the contract documentation and project specifications	Provision made to cater for caravans	New							1		1	
	The target of “1” specifically refers to the upgrading of the Lindley Picnic Draai <i>to make provision for caravans</i> . Technical performance specifications could be found in the contract and project specification documentation, which is available from the Community Service's Manager												

Alignment with IDP	
IDP Priority:	Traffic & Fire
Strategic Objective:	To ensure access to quality Law enforcement and safety in the Nketoana municipal area
Outcomes:	<ul style="list-style-type: none"> Road safety, prevention of loss of lives on Nketoana roads Effective law enforcement
Vote:	Traffic & Fire

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Traffic law enforcement and fire	Provision of safe traffic environment.	Value of traffic fines collected	New	R50,000		R50,000		R50,000		R50,000		R200,000	
Traffic law enforcement and fire	Speed humps constructed in all 4 units	Number of speed humps constructed in Reitz	New							20		20	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		Number of speed humps constructed in Mamafubedu	New							15		15	
		Number of speed humps constructed in Lindley	New							15		15	
		Number of speed humps constructed in Arlington	New							15		15	
Traffic law enforcement and fire	Development of Disaster Management Plan	Number of Disaster Management plans developed	New							1		1	
Fleet Management	Effective use and control of Council Fleet by: Review of the Fleet Management Policy	Number of Fleet management Policies reviewed	New							1		1	
	Effective use and control of Council Fleet by: Review and control Logbooks for all vehicles	Monthly review of logbooks through generating reports on logbooks. Targets and actuals defined in	New	3 x Reports on logbooks (1 per month)		3 x Reports on logbooks (1 per month)		3 x Reports on logbooks (1 per month)		3 x Reports on logbooks (1 per month)		12 reports (1 per month, 3x per quarter)	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		terms of the number of reports											
	Effective use and control of Council Fleet by: Develop a Policy on Use of Municipal vehicles	Number of policies developed	New							1		1	
	Installation of tracking system in all municipal vehicles	Number of vehicles equipped with tracking systems	New							20		20	

Alignment with IDP	
IDP Priority:	Tourism
Strategic Objective:	To ensure responsible tourism in the Nketoana municipal area
Outcomes:	Tourism Promotion
Vote:	Tourism

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY000									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Implementation of responsible tourism in Nketoana Local Municipality	Review and update of a database for places of attraction in the municipality	Number of database reviewed and updated	1	1								1	
		The standard for 'update' is the particulars of places of attraction in the municipality added to the database to ensure an accurate reflection of the municipality's places of attraction											
	Put Tourism signage at strategic areas <i>Explanation:</i> Clearly defined municipal borders	Number of Tourism signage erected	New							14		14	
		Tourism signs constructed to clearly define municipal borders and strategic tourist attractions in the municipal area											
	Conduct a local community awareness campaign about local township tourism	Number of local community awareness campaign conducted	New			1						1	
	Improve marketing of Tourism in Nketoana by the installation of Visual Tour	Number of Installations of Visual Tour	New							1		1	
The Visual Tour is an electronic piece of equipment that is constructed to guide direction to popular sites and tourist attractions in the municipal area. It also include directions on how to get to these destinations, etc.													

TECHNICAL SERVICES

Alignment with IDP	
IDP Priority 1:	Water
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014
Outcomes:	All (100% of) households in formal settlements having access to basic level of water by 2014. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana.
Department:	Technical Services
Vote:	Water
Sub-function:	Water Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Water Infrastructure	15,331 households in formal urban areas, as defined in the IDP, have access to at least RDP level of potable water	Number of households with access to at least RDP level of water	14,000							15 331		15 331	
Water	Ntha / Lindley New Water Purification Works	1 Project				1						1	
Expansion of Water Infrastructure	Boreholes: Equipping new boreholes in Lindley/Ntha	Number of boreholes to be equipped and fully functional	5			5						5	
	Boreholes: Equipping new boreholes in Mamafubedu	Number of boreholes to be equipped and fully functional	New	5		10						15	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Boreholes: Equipping new boreholes in Arlington/Leratswana	Number of boreholes to be equipped and fully functional	1	1								1	
	Upgrading of Reitz Purification Plant, RBIG	Capacity increase 1 Project	1			1						1	
	The objective of this project is to increase the capacity of the Reitz Purification Plant through the RBIG. The target is measured in terms of the number of capacity improvement projects successfully completed												
	Reitz to Mamafubedu Pipeline, 49km Phase 1 : 5km Phase 2 : 15km	15 km of 49 km	5km							Phase 2: 15km		Phase 2: 15km	
	Reitz water Treatment Works: Upgrading of Raw water pump station and high lift pump station	1 Raw water pump station and 1 High lift Pump station to be completed	New							2 1 Raw water pump station and 1 High lift Pump station		2 1 Raw water pump station and 1 High lift Pump station	
	Refurbishment of raw water pump station at Middelpunt Dam to ensure maximum abstraction capacity	Number of pump stations refurbished according to standards as specified in the tender document	New			2						2	
Expansion of water services	Install 13 Communal taps in Petsana	Number of communal taps installed	20			5		5		3		13	
	Install 15 Communal taps in Mamafubedu ward 2	Number of communal taps installed	15			10				5		15	
	Installation of water meters in Petsana to enable	Number of meters installed	New	350						150		500	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	accurate billing for services provided												

Alignment with IDP	
IDP Priority 1:	Water
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014
Outcomes:	All (100% of) households in formal settlements having access to basic level of water by 2014. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana.
Department:	Technical Services
Vote:	Water
Sub-function:	Water Storage

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
<i>Enhance the storage capacity for clean water in Mamfubedu</i>	Construction of a 4Ml reservoir in Mamfubedu	Number of reservoirs constructed	New							1		1	

Alignment with IDP	
IDP Priority 1:	Water
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2014
Outcomes:	All (100% of) households in formal settlements having access to basic level of water by 2014. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana.
Department:	Technical Services
Vote:	Water Distribution
Sub-function:	No Split Total

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Water Planning	Completion and adoption of a legislative compliant Water Services Development Plan	Number of WSDPs developed and approved	Review	1								1	
	Development of a Water and Sanitation Operations and Maintenance Plan	Number of Water Operation and Maintenance Plans developed	New							1		1	
Water Quality Management	Improve the blue drop assessment result of the municipality by a minimum of 10%	Percentage assessment score resulting from the blue drop evaluation process	18,79%	70%						70%		70%	

Alignment with IDP	
IDP Priority 1:	Water
Strategic Objective:	To ensure that 30 farms have access to water source by 2017
Outcomes:	30 farms have access to water source by 2017
Vote:	Water
Sub-function:	Water Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Providing water to rural farming communities	Farms provided with clean, potable water when required	Number of farming communities provided with water	4-8							4		4	
	<p>Definitions: Farm name: Pantan Plaas : Reitz ward 6 Farm name: Stek Spruit plaas : Reitz Ward 8 Farm name: Sunnyside plaas : Mamafubedu Ward 2 Farm name: Klagte plaas : Lindley Ward 4</p> <p>Explanation: 4-8 farms are currently provided with water, as and when necessary. This is being done continuously, but due to the nature of the initiative difficult to translate into measurable terms. The number of farming communities expressed in the targets refer to the number of farms targeted for 2015/16. These farms are, in average, served 30 times during the scope of the financial year. A logbook is available as evidence.</p>												

Alignment with IDP	
IDP Priority 1:	Water
Strategic Objective:	To ensure that all (100%) of registered indigents have access to free basic water
Outcomes:	13,983 registered indigents have access to free basic water (5000 households)
Vote:	Water
Sub-function:	Water Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Free Basic Water	All registered indigents have access to free basic water	Percentage of registered indigents having access to free basic water	100% (3,000 registered indigents)	100%		100%		100%		100% (6,000 households/ registered indigents)		100% (6,000 households/ registered indigents)	
	To conduct a War-on-Leaks Campaign in each town in the municipality to reduce water losses	Number of campaigns held reduce water losses	New	1		1		1		1		4	

Alignment with IDP	
IDP Priority 2:	Sanitation
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017
Outcomes:	100% of households in formal settlements have access to basic level of sanitation
Vote:	Waste Water Management
Sub-function:	Sewerage

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Access to sanitation	15,331 households have access to at least RDP level of sanitation	Number of households with access to basic level of sanitation	15, 331	15 331		15 331		15 331		15 331		15 331	
	Petsana: Provision for Sanitation and Toilet brick structures	Number of stands served with sanitation and toilet structures	Additions to existing access levels	320								320	

Alignment with IDP	
IDP Priority 2:	Sanitation
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017
Outcomes:	100% of households in formal settlements have access to basic level of sanitation
Vote:	Waste Water Management
Sub-function:	Not Split Total

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Sanitation Planning	Completion and adoption of a legislative compliant Water Services Development Plan	Number of WSDPs developed and approved	Review	1								1	
Green Drop	Improvement of the municipality's green drop assessment score template	Improvement in the Percentage(assessment score) as awarded during the assessment by National DWA	18%	40%								40%	

Alignment with IDP	
IDP Priority 2:	Sanitation
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017
Outcomes:	All (100%) of registered indigents (4,645 persons) receiving free basic sanitation on at least RDP level
Vote:	Waste Water Management
Sub-function:	Sewerage

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Access to free basic sanitation	All registered indigents having access to at least RDP level of free basic sanitation	Percentage of registered indigents having access to free basic level of sanitation	100%	100% of 6,000 registered Indigent households		100% of 6,000 registered Indigent households		100% of 6,000 registered Indigent households		100% of 6,000 registered Indigent house holds		100% of 6,000 registered Indigent households	

Alignment with IDP	
IDP Priority 3:	Municipal Roads and Transport
Strategic Objective:	To ensure that internal roads in the Nketoana municipal area are maintained and/or upgraded to facilitate economic and social activity required for the sustainable development of the municipality; considering the capacity limitations facing the Municipality
Outcomes:	<ul style="list-style-type: none"> Upgrading of 3km of internal roads in Ntha during the 2013/14 financial year Upgrading of 3km of internal roads in Mamafubedu during the 2013/14 financial year
Vote:	Road Transport
Sub-function:	Roads

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Road and Storm water infrastructure management	Review of the Roads and Infrastructure Master Plan	Number of Plans reviewed	1							1		1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Roads	Upgrading of Roads in Petsana by paving 3 km. Phase 1 : 1km for the 2014/2015 financial year Phase 2: 2.2 km for the 2015/2016 financial year	Km completed by the end of the financial year	1km			2,2km						2,2km	

Alignment with IDP	
IDP Priority 8:	Electricity Reticulation
Strategic Objective:	To ensure that 100% of households in the Nketoana municipal area have access to electricity by 2014
Outcomes:	<ul style="list-style-type: none"> 100% of households in formal areas with access to electricity (2013/14: 1,001 to be connected in Lindley) 11 high mast lights constructed Alternative energy solutions (long-term strategy): 2015/16 Feasibility study to explore alternative sources of energy
Vote:	Electricity
Sub-function:	Electricity Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Connection of 145 sites in Ntha	Connection of 145 sites in Ntha in the new extension	Number of site connections to the electricity grit	New							145		145	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	according to the requirements of the contract documentation and project specifications	completed according to quality and quantity specifications											
<i>Development of an Energy Masterplan</i>	<i>Development of 1 Energy Master plan to include alternative energy solutions for the long-term for Nketoana</i>	1 Energy Master Plan	New							1		1	

Alignment with IDP	
IDP Priority 8:	Electricity Reticulation
Strategic Objective:	To ensure that 100% of households in the Nketoana municipal area have access to electricity by 2014
Outcomes:	<ul style="list-style-type: none"> 100% of households in formal areas with access to electricity (2013/14: 1,001 to be connected in Lindley) 11 high mast lights constructed Alternative energy solutions (long-term strategy): 2015/16 Feasibility study to explore alternative sources of energy
Vote:	Electricity
Sub-function:	Street Lighting

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Refurbishment of Reitz Main Substation	Installation of protection on Switch gear by installing 2 relays	Number of relays installed to protect Switch gear	New							2		2 relays	
		The target is to install 2 relays to protect Switch gear, which represents 100% of the number of Switch gear											
Refurbishment of Reitz Sports Ground Substation	Replacement of 5 Oil Circuit Breakers with Vacuum Creakers	Number of Oil Circuit Breakers replaced with Vacuum Creakers	New							5		5	
	The target of 5 oil circuit breakers to be replaced with vacuum creekers represent 100% of the total number of 5												
	Replacement of 2 Auto-enclosures	Number of auto-enclosures replaced	New							2		2	
Refurbishment of Lindley and Ntha MV Supply Lines	Ntha Extension 5 Refurbishment of Lindley and Ntha MV Supply Lines by installing 2 auto-enclosures	Number of auto-enclosures installed on the Lindley and Ntha MV supply lines respectively	New							2		2	
Refurbishment of Lindley substation	Replacement of 4 Oil Circuit Breakers with vacuum breakers and replaced 150m of 70mm ² XPLPE cable	Number of Oil Circuit Breakers replaced with vacuum breakers	New							4		4	
		The number of planned replacements (4) represent all (the total number of OCB's) replacements to be done											
		Distance of 70mm ² XPLPE cable replaced	New							150m		150m	
Refurbishment of 02 11Kv supply lines to Reitz Main substation and 1 on 11Kv supply line to Grain field Chickens	Replacement of 2 auto-enclosures on 11Kv supply lines to Reitz main substation	Number of auto-enclosures on 11Kv supply lines replaced	New							2		2	
	Replace 1 11Kv supply line to Grain field Chickens	Number of auto-enclosures on 11Kv supply line to Grain field Chickens replaced	New							1		1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Infrastructure Repairs & Maintenance	Repairs & Maintenance of electricity infrastructure according to the weekly plan	Frequency of repairs and maintenance	New	Daily according to weekly plan		Daily according to weekly plan		Daily according to weekly plan		Daily according to weekly plan		Daily according to weekly plan	
	Maintenance Plans are finalised on a weekly basis, with repairs and maintenance being performed on a daily basis. These Plans serve as the performance records for repairs and maintenance on electricity infrastructure. These plans are available from the Director Technical Services												
	Repairs & Maintenance of street lights according to the weekly plan	Frequency of repairs and maintenance	New	Daily according to weekly plan		Daily according to weekly plan		Daily according to weekly plan		Daily according to weekly plan		Daily according to weekly plan	
	Maintenance Plans are finalised on a weekly basis, with repairs and maintenance being performed on a daily basis. These Plans serve as the performance records for repairs and maintenance street lights infrastructure. These plans are available from the Director Technical Services												

LOCAL ECONOMIC DEVELOPMENT

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COMMUNITY SERVICES

Alignment with IDP	
IDP Priority 5:	Local Economic Development
Strategic Objective:	To create employment opportunities in the Nketoana municipal area
Outcomes:	<ul style="list-style-type: none"> 800 employment opportunities created through targeted IDP and LED projects – including learner ships - by the closing of the 2014/15 financial year 200 employment opportunities created through EPWP initiatives by the closing of the 2014/15 financial year
GFS Function:	Planning and Development

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Job creation	Create at least 1000 employment opportunities created through targeted IDP and LED projects – including learner ships	Number of job opportunities created		250		250		250		250		1000	
	Create a minimum of 200 job opportunities through EPWP initiatives	Number of job opportunities created								200		200	

Alignment with IDP	
IDP Priority 5:	Local Economic Development
Strategic Objective:	To create an environment conducive for investment and increased economic activity in the Nketoana municipal area
Outcomes:	<ul style="list-style-type: none"> Review of the LED Strategy by the closing of the 2014/15 financial year; Compilation and approval of 1 Tourism Strategy before the closing of the 2014/15 financial year Train all 4 business forums in the areas of Nketoana during the scope of the 2014/15 financial year
GFS Function:	Planning and Development

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Planning for economic development (LED Strategy)	Support for LED projects in all four units	Number of credible LED projects supported	New							4		4	
	Particulars of the LED projects to be supported could be obtained from the Community Services Manager												
	Support for the Biellie Miellie fees by holding a JAZZ Festival to promote local upcoming artists	Number of Jazz Festivals held	New					1					1
BBBEE and SMME development	Training of 4 business forums	Number of business forums trained	4	1		1		1		1		4	
	Economic Seminar on Economic Empowerment of Women	Number of seminars conducted	New	1								1	
Establishment of cooperatives	Establishment of cooperatives that target women and the youth for job creation	Number of cooperatives established	10					(2 per unit (2x Reitz, 2x Mamafubedu, 2x Arlington, 2x Lindley)=8		8		8	
	(2 per unit (2x Reitz, 2x Mamafubedu, 2x Arlington, 2x Lindley)	Reitz						2					
		Mamafubedu						2					
		Arlington						2					
		Lindley						2					

MUNICIPAL INSTITUTIONAL MANAGEMENT AND ORGANISATIONAL DEVELOPMENT

CORPORATE SERVICES

Alignment with IDP	
IDP Priority 6:	Institution Building
Strategic Objective:	To facilitate institutional transformation and development in the Nketoana local municipality
Outcomes:	<ul style="list-style-type: none"> • The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan; • Annual review of the organizational structure; and • Skills development targets in the municipal Skills Development Plan • Compilation of an HR Strategy and an Integrated Institutional Plan • Wellness center for employees
Vote:	Finance and Admin
Sun-function:	Human Resources and Other Admin

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Human Resource Management	Number of people from employment equity target groups employed in the three highest levels of management	Compliance with the targets in the Employment Equity Plan	Please consult the EQP, available from the Corporate Services Manager									Refer to targets from the EQP for 2015/16 below	
	Senior Managers: AF: 1; WF: 1; Professional Qualified: AF: 1, WM: 1, WF: 1; Skilled Technical and Academically Qualified Workers: AF: 3, WM: 2, WF: 3, CM: 2; CF: 3, PWD: 2; Semi Skilled: AF: 4, WM: 3, WF: 4, CM: 3, CF: 3; Unskilled and defined decisions: AF: 9, WM: 8, WF 9, CM 3. Targets are expressed in annual numeric, and not broken down into quarterly targets												
	An HR Strategy developed	Number of HR Strategies developed	New							1		1	
Human Resource Development	465 officials and councillors to be trained	Number of people trained	132							145		145	
	Particulars of type of training to be provided are contained in the Workplace Skills Plan, which is available from the Corporate service's Manager												
	1 employee satisfaction survey conducted	Number of employee satisfaction surveys conducted	0					1				1	
	1 Review of the Skills Development Plan	Number of Skills Development Plans reviewed annually	1					1				1	
	Manage records effectively and efficiently	System migration from manual to electronic recordkeeping	New							1		1	
	This target outcome is defined in terms of the completion of the data migration process												
	Employee medical surveillance programme	Number of employee medical surveillance	New			1				1		2	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		programmes conducted											
Organisational Development	Annual review of the organizational structure	Number of organisational structures reviewed	1							1		1	
Employee wellness	<i>Employee wellness center renovated and equipped</i> according to the requirements of the contract documentation and project specifications	Number of projects completed according to quality and quantity specifications	New			1						1	
<i>Upgrading of municipal offices</i>	<i>Upgrading of municipal offices in Leratswana</i>	Number of projects completed according to quality and quantity specifications	New							1		1	

MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT

FINANCIAL SERVICES

Alignment with IDP	
IDP Priority 6:	Institution Building
Strategic Objective:	To monitor, evaluate and improve the financial viability of the Nketoana local municipality as measured in terms of the key indicators of the Municipal Planning and Performance Management Regulations, 2001
Outcomes:	<ul style="list-style-type: none"> • 100% of the municipality's capital budget actually spent on capital projects by the closing of the 2013/14 financial year; • Not exceeding the operating budget • No unauthorized, fruitless, irregular, wasteful or fruitless expenditure by the closing of the 2013/14 financial year • 2% of a municipality's budget actually spent on implementing its workplace skills plan (Target of 2% of the operating budget include formal skills training to staff and Councillors, learner ships and bursaries to members of the public); and • financial viability as expressed by the following ratios: <ol style="list-style-type: none"> 1. Debt coverage 2. Outstanding service debtors to revenue 3. Cost coverage
Vote:	Finance and Admin
Sun-function:	Finance

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY										
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual		
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Revenue Enhancement	Review of the Revenue Enhancement Strategy	Number of Revenue Enhancement Strategies reviewed	1							1		1		
	Value of debtors outstanding by the closing of the financial year	Amount of arrears at the closing of the FY	R450 Million							R250 million		R250 million		
	Update of indigent register	Number of Indigent registers updated	1							1		1 register, 4,000 beneficiaries		
	The target is defined in terms of the number of indigent registers updated (with clear evidence of such updates being performed, based on the forecast that there will be approximately 4,000 beneficiaries on the register by the closing of the 2015/16 financial year. Due to deviating poverty levels in the community, it is impossible to forecast with pin-point accuracy how many indigents will be registered at any given time; therefore the expression of the primary target in terms of the number of registers													
	Review of the credit control and debt collection policy	Number of policies reviewed	1							1		1		
	Financial Viability, as measured in terms of Regulation 10 of the Planning and Performance Management Regulations, 2001	Cash/Cost Coverage Ratio (Excluding Unspent Conditional Grants)	New								1 - 3 Months		1 - 3 Months	
		Defined in terms of MFMA Circular No 71, dated January 2014: (Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)												
		Current Ratio	New								1.5 - 2:1		1.5 - 2:1	
		Defined in terms of MFMA Circular No 71, dated January 2014: Current Assets / Current Liabilities												
		Outstanding service debtors to revenue: Collection rate	New								95%		95%	
Defined in terms of MFMA Circular No 71, dated January 2014: (Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue x 100														
Bad Debts Written-off as % of Provision for Bad Debt										100%		100%		
Defined in terms of MFMA Circular No 71, dated January 2014: Bad Debts Written-off /Provision for Bad Debt x 100														

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		Net Debtors Days								30 days		30 days	
		Defined in terms of MFMA Circular No 71, dated January 2014: ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue) × 365											
		Cost coverage											
		Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure								6-8%		6-8%	
		Defined in terms of MFMA Circular No 71, dated January 2014: Capital Cost(Interest Paid and Redemption) / Total Operating Expenditure x100											
		Debt (Total Borrowings) / Revenue									45%	45%	
		Defined in terms of MFMA Circular No 71, dated January 2014: (Overdraft + Current Finance Lease Obligation + Non Finance Lease Obligation + Short Term Borrowings + Long Term Borrowings) / Total Operating Revenue											
	Merging between the Financial System and the prepaid electricity system	Number of merging processes finalized	Status quo							1		1	
	Ensure regular billings (before or on the 25 th of each month) (according to Revenue Collection policy)	Date on which billings are done each month	25 th of each month	25 th of each month		25 th of each month		25 th of each month		25 th of each month		25 th of each month	
	Billings must be done on the 25 th of each month, with specific targets being linked to projected revenue collections (R3million per month)												
	Amount of revenue collected per month	Amount collected	R5 million per month billing (75% collection)	R3,5m illion per month collect ed		R3,5m illion per month collect ed		R3,5m illion per month collect ed		R3,5million per month collected		R3,5million per month collected	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Collection of grants in terms of the allocation in DoRA	Percentage of grants received	100%	100%		100%		100%		100%		100%	
	Particulars of DoRA grants are available from the Office of the CFO. Grants vary and are paid at different periods, and are controlled as such. Quantitative performance planning and feedback could be obtained from the CFO (and are reported as part of the quarterly and annual performance evaluations)												
	Revenue Report	Number of revenue reports	12	3		3		3		3		12	
Budget and Treasury Management	Monthly budget reports compiled and submitted in terms of section 71 of the MFMA	Number of monthly budget reports	1 per month	3		3		3		3		12	
	Timely compilation and approval of the annual budget	Annual budget approved by May	1							1		1	
	Timely compilation and approval of the annual adjustment budget	Annual adjustment budget approved by February	1							1		1	
	100% of the municipality's capital budget actually spent on capital projects	Percentage of the capital budget spent	100%							100%		100%	
	No over-expenditure on the operating budget	Percentage of the operating budget spent	Over-expenditure							90-100%		90-100%	
	No unauthorized, irregular, fruitless or wasteful expenditure	Amount of unauthorized, irregular, fruitless or wasteful expenditure	R21,430,022							R0		R0	
	2% of a municipality's budget actually spent on implementing its workplace skills plan	Percentage of municipality's budget actually spent on implementing its workplace skills plan	1%							2%		2%	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Investment reconciliation report	Number of reports	12	3		3		3		3		12	
Supply Chain and Asset Management	Supply Chain Management reports	Number of SCM reports to Council	12	3		3		3		3		12	
	Annual stock-takes	Number of monthly reconciliations	12	3		3		3		3		12	
		Annual stock-takes	1	1								1	
	Pay all creditors within 30 days	Percentage of creditors paid within 30 days	100%	100%		100%		100%		100%		100%	
	Committees: Bid Adjudication, Bid, Evaluation, Bid Specification	Period lapsed after closing of a bid to awarding of the tender	60 days	60 days		60 days		60 days		60 days		60 days	
	Verification of moveable and immoveable assets	Number of verifications	1							1		1	
	Update of asset register	Regularity of updates on the Asset Register	12 (monthly)	3 (monthly)		3 (monthly)		3 (monthly)		3 (monthly)		12 (monthly)	
Financial Management	Review of key financial management policies	Number of financial management policies reviewed	8							8		8	
	Reconcile the VAT Control Account	Number of reconciliations	12	3		3		3		3		12	
	Submission of VAT returns to SARS	Number of returns before or on the 25 th of each month for the previous month	12	3		3		3		3		12	
	Expenditure	Clearance and reconciliation of	12	3		3		3		3		12	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		the salary suspense account											
	Suspense Accounts	Monthly Clearance of Suspense Accounts	New	3		3		3		3		12	
	Salary and expenditure reports	Salary reports Creditors reports	12 Salary reports 12 creditors reports	3 salary, 3 creditors		3 salary, 3 creditors		3 salary, 3 creditors		3 salary, 3 creditors		3 salary, 3 creditors	
	Period of payment of creditors	Payment of creditor within 30 days	30 days	30 days		30 days		30 days		30 days		30 days	
	Bank reconciliation	Number of bank reconciliations	12	3		3		3		3		12	
	Reconciliation of loans	Number of reconciliations	12	3		3		3		3		12	

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

OFFICE OF THE MUNICIPAL MANAGER

Alignment with IDP	
IDP Priority 6:	Institution Building
Strategic Objective:	To ensure good governance and public participation in the Nketoana local municipality
Outcomes:	<ul style="list-style-type: none"> • To ensure that the communities of Nketoana have access to structures and processes that promote engagement of the population in decisions that affect their access to basic services. • A proper functioning Council that determine the policy framework for development for the municipality; • Involving all sections of the Nketoana communities in the affairs of the municipality; • Arrangements to facilitate adequate accountability, communication and oversight by Council over the affairs of Management. • Mainstreaming of HIV/Aids, and attempts to create awareness in this regard, is an important element of the municipality's agenda. • Promote the interests of transversal groups • Consolidated attempts to improve the Auditor-General's opinion regarding the municipality's annual report; and • Compliance with legislation impacting on local government.
Vote:	<p>Executive and Council</p> <p>Finance and Admin</p>

Key Performance Area	IDP Priority	Function	Key Performance Indicator			Baseline	Annual Target	Targets			
			Objective	Indicator	Unit of measurement			July- Sept 2013	Oct-Dec 2013	Jan-March 2014	April-June 2014
Good Governance and Public Participation	Internal Audit	Audit Committee		Audit Committee established	Number of fully functional Audit Committees	1 (quarterly meetings)	1 Committee, 12 meetings	1 Committee, 3 meetings	1 Committee, 3 meetings	1 Committee, 3 meetings	1 Committee, 3 meetings
	Institution Building	Oversight and Accountability	To ensure good governance and public participation in the Nketoana local municipality	Evaluation of the performance of Directors	Number of evaluations performed	0	10		5		5
				Annual report compiled according to Treasury requirement	Number of annual reports compiled	1			1		
		Council and Governance	To ensure good governance and public participation in the Nketoana local municipality	Monthly ward committee meetings in all wards	Number of ward committee meetings per month per ward	1	1	1 = 27	1 = 27	1 = 27	1 = 27
		Ward plans		Review of ward plans	Number of ward plans reviewed	9	9				9
		Community engagements		Number of IDP and Budget road shows	Number of road shows	2	2				2
		Risk Management		Establishment of a risk committee	Number of risk committees and number of meetings	New	1 Risk Committee 1 meeting per quarter	1 Risk Committee, 3 meeting	3 meetings	3 meetings	3 meetings
		Back to Basics / Outcome		Back to Basics / Outcome	Number of Back to Basics /	4	12	3	3	3	3

Key Performance Area	IDP Priority	Function	Key Performance Indicator			Baseline	Annual Target	Targets			
			Objective	Indicator	Unit of measurement			July- Sept 2013	Oct-Dec 2013	Jan-March 2014	April-June 2014
					Outcome reports						
		IDP Review	To review the IDP annually	IDPs reviewed	Number of IDPs reviewed	1	1			1	
		Compilation of SDBIPs	To compile a Municipal and Departmental SDBIPs	SDBIPs compiled	Number of Municipal SDBIPs compiled	1	1				1
					Number of Departmental SDBIPs compiled	5	5				4
		Review of Performance Agreements and Plans of Individual Section 57 and 56 Managers	To review the Performance Plans of Individual Section 57 and 56 Managers	Review of Performance Agreements and Plans of senior managers	Number of Performance Agreements / Plans reviewed	5	5				5

CORPORATE SERVICES

Alignment with IDP	
IDP Priority 6:	Institution Building
Strategic Objective:	To ensure good governance and public participation in the Nketoana local municipality
Outcomes:	<ul style="list-style-type: none"> • Monthly ward committee meetings with duly recorded minutes that are submitted to Council at regular intervals for consideration • Target transversal groups for support (medium term outcome, not yet refined) • An organizational and individual Performance Management and Monitoring and Evaluation Systems that facilitate quarterly, mid-year and annual performance and financial reports. • Own audit committee • Audit arrangements (including an operational internal audit unit and audit committee) to manage risks facing the municipality and ensure adequate internal controls to prevent fraud and irregularities. • By-laws and policies to enable the effective governance of the municipality • Ten by-laws • 1 Communication Strategy • A fully functional Complaints Management System (Customer Care Charter and Protocol-Batho Pele) • Compilation of a Business Continuity and Disaster Recovery Plan (medium term, 2nd outer year)
Vote:	Executive and Council

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Council and Governance	Effective management of ward committees	Number of ward committee meetings per month per ward	1	1 = 27		1 = 27		1 = 27		1 = 27		108	
		9 wards, 1 ward committee meeting per month per ward = 27 per quarter and 108 per year											
		Number of ward plans reviewed and updated	9							9 (one per ward)		9 (one per ward)	
	Promulgate 5 by-laws	Number of by-laws promulgated								5		5	
	By-laws: 1.Keeping of animals, poultry and bees. 2. Waste management. 3. Dumping and littering. 4. Refuse removal. 5. Property Rates												
	7 Policies approved	Number of policies	13							7 Reviewed		7	
	Policies: 1. Occupational Health & Safety Policy. 2. Induction Policy. 3. Incapacity due to ill health/Injury policy. 4. HIV & Life threatening disease Policy. 5. Sexual, Racial & Ethnic Harassment Policy. 6. Records Management Policy 7. Mayoral Vehicle Policy												
	Effective administrative management and internal controls	Number of departmental meetings conducted as scheduled (section 79 meetings)	12	3		3		3		3		12	
	Compliance with timeframes in respect of the delivery of notices for meetings	Hours before a meeting for Agendas to be delivered; in...	48 hours	48 hours		48 hours		48 hours		48 hours		48 hours	
		100% of instances of Council and Exco meetings	100% (1 scheduled meeting, and unscheduled ones when and as required)	(1 scheduled meeting, and unscheduled ones when and as required)		(1 scheduled meeting, and unscheduled ones when and as required)		(1 scheduled meeting, and unscheduled ones when and as required)		(1 scheduled meeting, and unscheduled ones when and as required)		(1 scheduled meeting, and unscheduled ones when and as required)	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
								required)					
Office space	Additional office space for personnel	Number of additional buildings obtained	New							1		1	
Fencing of municipal land	Number of municipal farms to be fenced (Ntha and Brandhoek farm – 1,5kms; Langspruit border in the east of Reitz: 2kms)	Number of farms and kms of fencing	New			Ntha and Brandhoek farm – 1,5kms				Langspruit border in the east of Reitz: 2kms		Ntha and Brandhoek farm – 1,5kms; Langspruit border in the east of Reitz: 2kms	

FINANCIAL SERVICES

Alignment with IDP	
IDP Priority 6:	Institution Building
Strategic Objective:	To ensure good governance and public participation in the Nketoana local municipality
Outcomes:	<ul style="list-style-type: none"> • Own audit committee • Audit arrangements (including an operational internal audit unit and audit committee) to manage risks facing the municipality and ensure adequate internal controls to prevent fraud and irregularities. • By-laws and policies to enable the effective governance of the municipality
Vote:	Executive and Council

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2014/15 Annual Report)	2015/16 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Council and Governance	Effective administrative management and internal controls	Number of departmental meetings conducted as scheduled (section 79 meetings)	12	3		3		3		3		12	
Oversight and Accountability	Audit Committee	Number of fully functional Audit Committees	1	1		1		1		1		1	
		Number of meetings of the Audit Committee	--	1		1		1		1		4	

BUDGET ESTIMATES FOR THE PERIOD 1 JULY 2015 – 30 JUNE 2016

Budget Summary: 2015/16 and MTREF forecast

Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousands							
Financial Performance							
Property rates	23 320	36 557	36 557	36 557	18 796	19 078	19 364
Service charges	116 698	132 066	132 036	132 036	142 869	145 012	147 187
Investment revenue	425	500	500	500	644	654	655
Transfers recognised - operational	82 649	82 649	82 649	82 649	84 163	85 425	86 707
Other own revenue	20 249	33 811	33 811	33 811	64 456	54 673	54 893
Total Revenue (excluding capital transfers and contributions)	243 341	285 583	285 553	285 553	310 928	304 842	308 806
Employee costs	60 352	59 101	59 101	59 100	71 987	73 067	74 163
Remuneration of councillors	6 243	6 161	6 161	6 161	6 530	6 628	6 728
Depreciation & asset impairment	70 995	70 995	70 995	70 995	64 000	66 560	69 222
Finance charges	2 800	2 800	2 800	2 800	1 200	1 218	1 236
Materials and bulk purchases	47 554	51 050	51 050	51 050	61 332	62 252	63 186
Transfers and grants	17 903	–	17 903	17 903	22 499	24 841	27 429
Other expenditure	74 987	132 946	122 855	132 946	86 224	88 383	89 740
Total Expenditure	280 834	323 053	330 865	340 955	313 772	322 949	331 705
Surplus/(Deficit)	(37 493)	(37 470)	(45 312)	(55 402)	(2 844)	(18 107)	(22 899)
Transfers recognised - capital	61 022	56 022	56 022	56 022	62 773	63 715	64 670
Surplus/(Deficit) after capital transfers & contributions	23 529	18 552	10 710	620	59 929	45 608	41 772

Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousands	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Surplus/(Deficit) for the year	23 529	18 552	10 710	620	59 929	45 608	41 772
<u>Capital expenditure & funds sources</u>							
Capital expenditure	61 022	56 022	56 022	56 022	67 597	80 167	86 809
Transfers recognised - capital	56 872	51 872	51 872	51 872	62 773	72 280	76 750
Internally generated funds	4 150	4 150	4 150	4 150	4 824	7 887	10 059
Total sources of capital funds	61 022	56 022	56 022	56 022	67 597	80 167	86 809
<u>Financial position</u>							
Total current assets	189 046	145 812	145 812	145 812	143 743	145 899	148 087
Total non-current assets	592 901	579 656	579 656	579 656	605 697	614 783	624 004
Total current liabilities	28 677	28 677	28 677	28 677	94 800	95 805	97 242
Total noncurrent liabilities	28 169	28 169	28 169	28 169	25 292	25 671	26 056
Community wealth/Equity	725 100	575 669	–	719 900	669 664	680 126	692 328
<u>Cash flows</u>							
Net cash from (used) operating	25 246	133 537	133 537	133 537	135 460	137 491	139 554
Net cash from (used) investing	(56 740)	(56 740)	(56 740)	(56 740)	(67 597)	(68 611)	(69 640)
Net cash from (used) financing	(1 429)	1 429	(1 429)	(1 429)	(8 637)	(8 766)	(8 898)
Cash/cash equivalents at the year end	(21 649)	89 500	86 642	86 642	145 868	205 982	266 998
<u>Cash backing/surplus reconciliation</u>							
Cash and investments available	13 456	13 456	13 456	13 456	1 867	1 895	1 924
Application of cash and investments	(64 855)	(85 188)	(85 202)	(85 202)	(57 306)	(65 254)	(66 629)
Balance - surplus (shortfall)	78 311	98 644	98 658	98 658	59 173	67 149	68 553
<u>Asset management</u>							
Asset register summary (WDV)	669 127	669 127	669 127	685 167	685 167	99 271 419	100 760 491
Depreciation & asset impairment	70 995	70 995	70 995	64 000	64 000	66 560	69 222
Repairs and Maintenance	10 831	10 831	10 831	10 898	10 898	11 061	11 227

Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousands	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Free services</u>							
Cost of Free Basic Services provided	20 379	20 379	20 379	22 499	22 499	24 841	27 429
Revenue cost of free services provided	38 526	38 526	38 526	41 736	41 736	45 232	49 043
<u>Households below minimum service level</u>							
Water:	8	8	8	8	8	8	8
Sanitation/sewerage:	4	4	4	4	4	4	4
Energy:	14	14	14	14	14	14	14
Refuse:	5	5	5	5	5	5	5

Budgeted Financial Performance: Revenue and Expenditure by standard classification, 2015/16 and MTREF forecast

Standard Classification Description	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
<u>Revenue - Standard</u>						
<i>Governance and administration</i>	80 679	74 660	74 660	107 205	108 813	109 396
Executive and council	17 375	16 269	16 269	20 028	20 329	20 634
Budget and treasury office	42 596	57 722	57 722	68 913	69 947	69 947
Corporate services	20 708	669	669	18 264	18 538	18 816
<i>Community and public safety</i>	13 213	8 898	8 898	20 395	20 700	21 011
Community and social services	8 612	2 227	2 227	15 856	16 094	16 336
Sport and recreation	505	6 527	6 527	4 358	4 424	4 490
Public safety	4 096	144	144	180	183	185
<i>Economic and environmental services</i>	22 602	14 638	14 638	14 630	14 850	15 073
Planning and development	4 525	3 920	3 920	6 629	6 728	6 829
Road transport	18 077	10 718	10 718	8 001	8 121	8 243
<i>Trading services</i>	126 847	186 117	186 117	166 996	169 501	172 043
Electricity	49 710	64 581	64 581	66 494	67 491	68 504
Water	39 236	68 514	68 514	48 760	49 491	50 234
Waste water management	18 432	27 699	27 699	24 971	25 346	25 726
Waste management	19 469	25 323	25 323	26 771	27 172	27 580
<i>Other</i>	–	1 270	1 270	1 702	1 727	1 753
Total Revenue - Standard	243 341	285 583	285 583	310 928	315 592	319 276
<u>Expenditure - Standard</u>						

Standard Classification Description	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Governance and administration	64 670	87 007	87 007	76 542	77 690	78 855
Executive and council	15 110	19 985	19 985	22 061	22 392	22 728
Budget and treasury office	30 141	54 199	54 199	35 233	35 761	36 298
Corporate services	19 419	12 823	12 823	19 248	19 537	19 830
Community and public safety	11 718	14 473	14 473	16 686	16 936	17 190
Community and social services	8 117	10 432	10 432	10 323	10 477	10 635
Sport and recreation	505	476	476	368	373	379
Public safety	3 096	3 565	3 565	5 996	6 086	6 177
Economic and environmental services	63 736	65 548	65 548	62 632	63 572	64 525
Planning and development	3 753	2 246	2 246	3 610	3 664	3 719
Road transport	59 983	63 302	63 302	59 022	59 907	60 806
Trading services	139 940	155 450	155 450	157 088	159 445	161 836
Electricity	58 515	61 367	61 367	39 909	40 508	41 115
Water	33 559	41 255	41 255	59 472	60 364	61 270
Waste water management	28 707	16 418	16 418	33 206	33 704	34 209
Waste management	19 159	36 410	36 410	24 501	24 869	25 242
Other	771	576	576	823	836	848
Total Expenditure - Standard	280 835	323 054	323 054	313 772	318 478	323 255
Surplus/(Deficit) for the year	(37 494)	(37 471)	(37 471)	(2 844)	(2 887)	(3 979)

Financial Performance (revenue and expenditure by vote), 2015/16 and MTREF forecast

Vote Description	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue by Vote						
Vote 1 - EXECUTIVE AND COUNCIL	17 375	21 273	–	20 028	20 329	20 634
Vote 2 - FINANCE AND ADMINISTRATION	63 305	67 860	–	89 598	90 942	92 306
Vote 3 - COMMUNITY SERVICES	13 212	22 618	–	20 395	20 700	21 011
Vote 4 - WASTE MANAGEMENT	19 469	28 443	–	24 350	24 715	25 086
Vote 5 - LOCAL ECONOMIC DEVELOPMENT	2 677	7 555	–	4 460	4 527	4 595
Vote 6 - ROADS TRANSPORT	18 077	18 975	–	8 001	8 121	8 243
Vote 7 – WATER	39 236	39 901	–	48 760	49 491	50 234
Vote 8 - ELECTRICITY	49 710	55 604	–	66 494	67 491	68 504
Vote 9 - WASTE WATER	18 432	21 506	–	24 971	25 346	25 726
Vote 10 – HOUSING	1 848	1 848	–	3 871	3 929	3 988
Total Revenue by Vote	243 341	285 583	–	310 928	315 592	320 326
Expenditure by Vote to be appropriated						
Vote 1 - EXECUTIVE AND COUNCIL	15 110	17 532	–	22 061	22 392	22 728
Vote 2 - FINANCE AND ADMINISTRATION	49 560	64 105	–	54 480	55 297	56 126
Vote 3 - COMMUNITY SERVICES	11 718	13 523	–	16 686	16 936	17 190
Vote 4 - WASTE MANAGEMENT	19 159	20 672	–	24 501	24 869	25 242
Vote 5 - LOCAL ECONOMIC DEVELOPMENT	2 676	3 266	–	2 386	2 421	2 458
Vote 6 - ROADS TRANSPORT	59 983	68 277	–	59 022	59 907	60 806
Vote 7 – WATER	33 559	42 508	–	59 473	60 365	61 271
Vote 8 - ELECTRICITY	58 515	60 271	–	39 909	40 508	41 115
Vote 9 - WASTE WATER	28 707	29 205	–	33 206	33 704	34 209
Vote 10 – HOUSING	1 848	3 692	–	2 048	2 079	2 110
Total Expenditure by Vote	280 835	323 053	–	313 772	318 479	323 256
Surplus/(Deficit) for the year	(37 494)	(37 470)	–	(2 844)	(2 887)	(2 930)

Budgeted Financial Performance (revenue and expenditure control), 2015/16 and MTREF estimates

Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source							
Property rates	23 320	36 557	36 557	36 557	18 796	19 078	19 364
Service charges - electricity revenue	40 500	40 500	40 500	40 500	44 788	45 460	46 142
Service charges - water revenue	39 220	46 588	46 558	46 558	48 760	49 491	50 234
Service charges - sanitation revenue	18 020	22 020	22 020	22 020	24 971	25 346	25 726
Service charges - refuse revenue	18 958	22 958	22 958	22 958	24 350	24 715	25 086
Rental of facilities and equipment	403	–		–	409	415	421
Interest earned - external investments	425	500	500	500	644	654	655
Interest earned - outstanding debtors	18 762	20 600	20 600	20 600	12 000	12 180	12 363
Fines	180	–		–	180	183	185
Transfers recognised - operational	82 649	82 649	82 649	82 649	84 163	85 425	86 707
Other revenue	904	13 211	13 211	13 211	51 867	41 895	41 924
Gains on disposal of PPE							
Total Revenue (excluding capital transfers and contributions)	243 341	285 583	285 553	285 553	310 928	304 842	308 806
Expenditure By Type							
Employee related costs	60 352	59 101	59 101	59 100	71 987	73 067	74 163
Remuneration of councillors	6 243	6 161	6 161	6 161	6 530	6 628	6 728
Debt impairment	33 020	43 234	43 234	43 234	40 316	41 929	42 590
Depreciation & asset impairment	70 995	70 995	70 995	70 995	64 000	66 560	69 222
Finance charges	2 800	2 800	2 800	2 800	1 200	1 218	1 236
Bulk purchases	36 723	39 723	39 723	39 723	50 434	51 191	51 959
Other materials	10 832	11 327	11 327	11 327	10 898	11 061	11 227
Contracted services	10 091	10 091	–	10 091	6 930	6 892	6 995
Transfers and grants	17 903	–	17 903	17 903	22 499	24 841	27 429
Other expenditure	31 876	79 621	79 621	79 621	38 978	39 562	40 156
Loss on disposal of PPE							

Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Total Expenditure	280 834	323 053	330 865	340 955	313 772	322 949	331 705
Surplus/(Deficit)	(37 493)	(37 470)	(45 312)	(55 402)	(2 844)	(18 107)	(22 899)
Transfers recognised - capital	61 022	56 022	56 022	56 022	62 773	63 715	64 670
Surplus/(Deficit) after capital transfers & contributions	23 529	18 552	10 710	620	59 929	45 608	41 772
Surplus/(Deficit) after taxation	23 529	18 552	10 710	620	59 929	45 608	41 772
Attributable to minorities							
Surplus/(Deficit) attributable to municipality	23 529	18 552	10 710	620	59 929	45 608	41 772
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	23 529	18 552	10 710	620	59 929	45 608	41 772

Budgeted Capital Expenditure by Vote, 2015/16 and MTREF estimates

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Vote Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Single-year expenditure to be appropriated							
Vote 1 - EXECUTIVE AND COUNCIL	15	15	–	–	–	–	–
Vote 2 - FINANCE AND ADMINISTRATION	835	835	–	–	1 224	1 460	1 600
Vote 3 - COMMUNITY SERVICES	10 280	6 022	–	–	12 994	6 105	11 842
Vote 4 - WASTE MANAGEMENT	2 164	1 689	–	–	2 773	15 015	6 095
Vote 6 - ROADS TRANSPORT	9 463	12 031	–	–	12 309	4 625	4 311
Vote 7 - WATER	25 378	24 614	–	–	19 490	30 535	46 519

Vote Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Vote 8 - ELECTRICITY	6 100	7 123	–	–	3 240	5 442	8 893
Vote 9 - WASTE WATER	6 787	3 694	–	–	15 567	18 230	9 049
Capital single-year expenditure sub-total	61 022	56 022	–	–	67 597	81 412	88 309
Total Capital Expenditure - Vote	61 022	56 022	–	–	67 597	81 412	88 309
Capital Expenditure - Standard							
Governance and administration	850	850	850	850	1 224	1 460	1 600
Executive and council	15	15	15	15			
Budget and treasury office	835	835	835	835	1 224	1 460	1 600
Corporate services							
Community and public safety	5 280	6 022	6 022	6 022	12 994	6 105	11 842
Community and social services	–				6 084	1 325	6 842
Sport and recreation	5 280	6 022	6 022	6 022	6 910	4 781	5 000
Economic and environmental services	13 135	12 031	12 031	12 031	12 309	4 625	4 311
Planning and development	–						
Road transport	8 135	12 031	12 031	12 031	12 309	4 625	4 311
Environmental protection	5 000						
Trading services	40 429	37 119	37 119	37 119	41 070	67 977	69 056
Electricity	6 100	7 123	7 123	7 123	3 240	4 197	7 393
Water	25 378	24 614	24 614	24 614	19 490	30 535	46 519
Waste water management	6 787	3 694	3 694	3 694	15 567	18 230	9 049
Waste management	2 164	1 689	1 689	1 689	2 773	15 015	6 095
Other	1 329						
Total Capital Expenditure - Standard	61 022	56 022	56 022	56 022	67 597	80 167	86 809
Funded by:							

Vote Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
National Government	51 872	51 872	51 872	51 872	62 773	72 280	76 750
Provincial Government	5 000						
Transfers recognised - capital	56 872	51 872	51 872	51 872	62 773	72 280	76 750
Internally generated funds	4 150	4 150	4 150	4 150	4 824	7 887	10 059
Total Capital Funding	61 022	56 022	56 022	56 022	67 597	80 167	86 809

Budgeted Financial Position, 2015/16 and MTREF forecast

Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
ASSETS							
Current assets							
Cash					789	801	813
Call investment deposits	13 456	13 456	13 456	13 456	1 078	1 094	1 111
Consumer debtors	141 355	98 121	98 121	98 121	138 977	141 062	143 178
Other debtors	23 357	23 357	23 357	23 357	1 679	1 704	1 730
Current portion of long-term receivables	10 480	10 480	10 480	10 480	442	449	456
Inventory	398	398	398	398	777	788	800
Total current assets	189 046	145 812	145 812	145 812	143 743	145 899	148 087

Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Non current assets							
Long-term receivables					2 019	2 049	2 080
Investment property	2 089	2 089	2 089	2 089	8 264	8 388	8 513
Investment in Associate					4 582	4 651	4 721
Property, plant and equipment	577 379	577 379	577 379	577 379	589 187	598 025	606 995
Agricultural							
Biological	12	12	12	12	23	23	23
Intangible	176	176	176	176	28	28	29
Other non-current assets	13 245				1 595	1 619	1 643
Total non current assets	592 901	579 656	579 656	579 656	605 697	614 783	624 004
TOTAL ASSETS	781 947	725 468	725 468	725 468	749 440	760 682	772 092
LIABILITIES							
Current liabilities							
Borrowing	–	–	–	–	906	920	934
Consumer deposits	1 322	1 322	1 322	1 322	1 251	1 270	1 289
Trade and other payables	27 355	27 355	27 355	27 355	92 642	93 615	95 019
Provisions					–		
Total current liabilities	28 677	28 677	28 677	28 677	94 800	95 805	97 242
Non current liabilities							
Borrowing	–	–	–	–	10 411	10 567	10 725
Provisions	28 169	28 169	28 169	28 169	14 881	15 104	15 331
Total non current liabilities	28 169	28 169	28 169	28 169	25 292	25 671	26 056
TOTAL LIABILITIES	56 846	56 846	56 846	56 846	120 092	121 476	123 298

Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
NET ASSETS	725 101	668 622	668 622	668 622	629 348	639 205	648 794
COMMUNITY WEALTH/EQUITY							
Accumulated Surplus/(Deficit)	725 100	575 669		719 900	669 664	680 126	692 328
Minorities' interests							
TOTAL COMMUNITY WEALTH/EQUITY	725 100	575 669	–	719 900	669 664	680 126	692 328

Transfers and Grants, 2015/15 and MTREF estimates

Description	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
R thousand						
RECEIPTS:						
<u>Operating Transfers and Grants</u>						
National Government:	82 649	82 649	–	84 163	81 729	79 954
Local Government Equitable Share	79 011	79 011		80 525	77 945	76 015
Finance Management	1 600	1 600		1 600	1 625	1 700
Municipal Systems Improvement	934	934		930	957	1 033
EPWP Incentive	1 104	1 104		1 108	1 202	1 206
Total Operating Transfers and Grants	82 649	82 649	–	84 163	81 729	79 954
<u>Capital Transfers and Grants</u>						
National Government:	–	–	–	68 161	47 280	66 750
Municipal Infrastructure Grant (MIG)				24 633	25 480	26 750
Regional Bulk Infrastructure				30 000	20 000	35 000
Integrated National Electrification Programme				3 240	1 800	5 000
DOE Grant				10 288		
Total Capital Transfers and Grants	–	–	–	68 161	47 280	66 750
TOTAL RECEIPTS OF TRANSFERS & GRANTS	82 649	82 649	–	152 324	129 009	146 704

Monthly Cash Flows, 2015/16 and MTREF forecast

Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Revenue By Source															
Property rates	2 200	2 300	2 344	2 377	2 356	2 345	2 345	2 455	2 356	2 499	2 456	(7 237)	18 796	19 078	19 364
Property rates - penalties & collection charges												-	-	-	-
Service charges - electricity revenue	2 566	2 599	2 789	3 011	3 011	3 300	3 622	3 645	3 125	3 500	3 622	9 996	44 788	45 460	46 142
Service charges - water revenue	2 156	2 222	2 345	2 649	2 656	2 899	2 899	3 655	3 655	3 522	3 922	16 179	48 760	49 491	50 234
Service charges - sanitation revenue	1 256	1 334	1 456	1 524	1 556	1 589	1 570	1 564	1 565	1 524	1 562	8 471	24 971	25 346	25 726
Service charges - refuse revenue	1 589	1 589	1 256	1 356	1 698	1 665	1 667	1 690	1 589	1 542	1 456	7 252	24 350	24 715	25 086
Service charges - other												-	-	-	-
Rental of facilities and equipment	27	22	33	45	33	15	24	31	32	30	25	93	409	415	421
Interest earned - external investments	55	62	64	51	50	79	69	55	44	56	15	44	644	654	655
Interest earned - outstanding debtors	1 352	1 355	1 466	1 557	1 593	1 497	1 589	1 558	1 659	1 690	1 470	(4 786)	12 000	12 180	12 363
Dividends received												-	-	-	-
Fines	9	10	13	12	12	15	16	18	16	20	18	25	180	183	185
Licences and permits												-	-	-	-
Agency services												-	-	-	-
Transfers recognised - operational	21 033			21 033			21 033			21 033		30	84 163	85 425	86 707
Other revenue	152	178	143	149	169	170	120	235	145	142	136	50 129	51 867	41 895	41 924
Gains on disposal of PPE												-	-	-	-
Total Revenue (excluding capital transfers and contributions)	32 395	11 670	11 909	33 764	13 134	13 574	34 954	14 907	14 186	35 557	14 682	80 197	310 928	304 842	308 806
Expenditure By Type															
Employee related costs	4 896	4 985	5 289	5 301	5 144	5 522	5 422	5 644	5 644	5 645	5 689	12 807	71 987	73 067	74 163

Description	Budget Year 2015/16												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Remuneration of councillors	520	531	534	540	550	556	557	558	559	559	560	505	6 530	6 628	6 728
Debt impairment	3 360	3 360	3 360	3 360	3 360	3 360	3 360	3 360	3 360	3 360	3 360	3 360	40 316	41 929	42 590
Depreciation & asset impairment	4 855	4 856	4 855	4 958	5 014	5 125	5 249	5 322	5 242	5 215	6 585	6 724	64 000	66 560	69 222
Finance charges	100	100	100	100	100	100	100	100	100	100	100	100	1 200	1 218	1 236
Bulk purchases	2 533	3 700	3 501	4 855	3 945	4 123	3 989	3 256	5 588	4 855	4 989	5 102	50 434	51 191	51 959
Other materials	895	987	1 006	1 058	855	895	896	690	785	1 026	897	908	10 898	11 061	11 227
Contracted services	590	490	690	488	100	856	789	590	589	548	659	543	6 930	6 892	6 995
Transfers and grants	1 790	1 895	1 896	1 895	1 799	1 895	1 790	1 790	1 895	1 985	1 986	1 884	22 499	24 841	27 429
Other expenditure	3 570	3 458	3 895	3 149	4 182	3 589	3 486	3 485	2 016	3 582	3 049	1 516	38 978	39 562	40 156
Loss on disposal of PPE													–	–	–
Total Expenditure	23 108	24 360	25 124	25 703	25 049	26 021	25 637	24 795	25 779	26 875	27 874	33 447	313 772	322 949	331 705
Surplus/(Deficit)	9 287	(12 691)	(13 215)	8 061	(11 915)	(12 447)	9 317	(9 889)	(11 593)	8 682	(13 192)	46 750	(2 844)	(18 107)	(22 899)
Transfers recognised - capital	15 693			15 693			15 693			15 693		–	62 773	63 715	64 670
Contributions recognised - capital												–	–	–	–
Contributed assets												–	–	–	–
Surplus/(Deficit) after capital transfers & contributions	24 980	(12 691)	(13 215)	23 754	(11 915)	(12 447)	25 010	(9 889)	(11 593)	24 375	(13 192)	46 750	59 929	45 608	41 772
Taxation												–	–	–	–
Attributable to minorities												–	–	–	–
Share of surplus/ (deficit) of associate												–	–	–	–
Surplus/(Deficit)	24 980	(12 691)	(13 215)	23 754	(11 915)	(12 447)	25 010	(9 889)	(11 593)	24 375	(13 192)	46 750	59 929	45 608	41 772

Capital (Project) List, 2015/16 and MTREF forecast

IDP Priority	Source of Funding	2013/2014	BUDGET 2014/15	2015/2016	2016/2017	2016/2017
FINANCE AND ADMIN	SORCES OF FUNDING	2013/2014	BUDGET 2014/15	2015/2016	2016/2017	2016/2017
SERVICES UPS AND EQUIPMENTS	OWN FUNDING	1 000 000.00	750 000.00	1 154 000.00	800 000.00	700 000.00
Equipment	OWN FUNDING	500 000.00	85 000.00	70 000.00	660 000.00	900 000.00
Tourism Signages	OWN FUNDING	-	15 000.00	-		
		1 500 000.00	850 000.00	1 224 000.00	1 460 000.00	1 600 000.00
ROADS AND TRANSPORT	SORCES OF FUNDING	2013/2014	BUDGET 2014/15	2015/2016	2016/2017	2016/2017
PMU	MIG	1 614 850.00	1 328 600.00	1 231 650.00	1 289 700.00	1 351 897.00
Paving :Mamafubedu	MIG	1 923 996.00	580 676.00	-	1 651 017.84	1 789 456.00
Paving : Ntha	MIG	11 729 256.00	840 241.00	-	597 715.95	600 789.00
Paving; Petsana	MIG	-	9 281 694.00	11 077 614.31	1 086 344.18	568 945.00
		15 268 102.00	12 031 211.00	12 309 264.31	4 624 777.97	4 311 087.00
WASTE WATER MANAGEMENT	SORCES OF FUNDING	2013/2014	BUDGET 2014/15	2015/2016	2016/2017	2016/2017
Mamafubedu Recycle water	MIG		-			
Upgrading of Reitz Waste Water Treatment Works(WWTW)	RBIG	1 500 000.00		10 510 442.54	4 980 350.76	2 589 456.00
Leratswana Sewer Network	MIG			-	13 250 000.00	1 459 856.00
Petsana provision of sanitation and toilets 502 stands	MIG	449 350.00	3 693 941.00	156 709.03		5 000 000.00
Infrastructure projects						
UPGRADING OF Lindley and Reitz Sewer Pump Station	ACIP			4 900 000.00	-	-
		1 949 350.00	3 693 941.00	15 567 151.57	18 230 350.76	9 049 312.00
WATER	SORCES OF FUNDING	2013/2014	BUDGET 2014/15	2015/2016	2016/2017	2016/2017
Upgrading of Pumps/machinery and motors	OWN FUNDING	-		-	1 230 000.00	1 500 000.00
Upgrading of Reitz Purification plant	RBIG	8 000 000.00	3 272 778.81	-		
Reitz Bulk Water Pipe Line to Petrus Steyn	RBIG	4 000 000.00	12 145 883.59	16 627 392.46	8 019 649.24	19 865 444.00
Mamafubedu to Lindley Pipeline	RBIG	-		-	12 000 000.00	17 000 000.00
Lindley to Arlington Pipeline	MIG	500 000.00		-	-	-
Ntha/ Lindley New Water Purification Works	RBIG	7 810 649.00	1 581 337.60	-		
Ntha/ Lindley New Water Purification Works	MIG	-	2 817 364.00	-	1 500 000.00	2 564 111.00
Supply of Water in Farms	OWN FUNDING	1 500 000.00	1 000 000.00	-	1 000 000.00	2 000 000.00
Water Meters: Petsana	MIG	-	796 190.00			

IDP Priority	Source of Funding	2013/2014	BUDGET 2014/15	2015/2016	2016/2017	2016/2017
Water Meters: Ntha	MIG	-	-			
Water Meters: Mamafubedu	MIG	-	-			
Water Meters: Leratswana		-				
Connection of Water 1301 new sites	OWN FUNDING			-		
Boreholes- Petrus Steyn and Arlington	RBIG	-	3 000 000.00	2 862 165.00	6 785 090.00	3 588 999.00
Telemetry System	OWN FUNDING	-				
Plant and Equipment						
		21 810 649.00	24 613 554.00	19 489 557.46	30 534 739.24	46 518 554.00
ELECTRICITY	SORCES OF FUNDING	2013/2014	BUDGET 2014/15	2015/2016	2016/2017	2016/2017
Connection of 1001 new sites in Ntha	INEG	5 000 000.00	5 300 000.00	3 240 000.00	1 800 000.00	5 000 000.00
Departmental Electricity Meters	OWN FUNDING	-	-			
HIGHMAST LIGHTS;	OWN FUNDING	96 000.00	350 000.00			
Petsana: 4 Highmast Lights	OWN FUNDING	-		-	1 358 900.00	564 222.00
Ntha: 3 Highmast Lights	OWN FUNDING	-		-	345 890.00	1 354 888.00
Mamafubedu: 3 Highmast Lights	OWN FUNDING	-		-	345 890.00	236 944.00
Arlington: 2 Highmast Lights	OWN FUNDING	-		-	345 890.00	236 944.00
		5 096 000.00	5 650 000.00	3 240 000.00	4 196 570.00	7 392 998.00
SOLID WASTE MANAGEMENT	SORCES OF FUNDING	2013/2014	BUDGET 2014/15	2015/2016	2016/2017	2016/2017
Reitz: Construction of a new solid waste disposal	MIG	2 039 086.00	262 787.00	73 112.61	-	1 230 000.00
Arlington: Construction of transfer station	MIG	1 595 750.00	948 969.00		-	342 890.00
Waste Compactor Truck	OWN FUNDING	-		1 200 000.00		
Front Loader	OWN FUNDING			-		
Plant and Equipment	OWN FUNDING	-				
Leratswan Sewer Network	RBIG			-	13 214 910.00	1 956 101.00
Rehabilitation of Mamafubedu Disposal sites	OWN FUNDING	500 000.00	476 911.10	1 500 000.00	1 800 000.00	2 566 111.00
		4 134 836.00	1 688 667.10	2 773 112.61	15 014 910.00	6 095 102.00
SPORTS	SORCES OF FUNDING	2013/2014	BUDGET 2014/15	2015/2016	2016/2017	2016/2017
Upgrading of Mamafubedu Sports Complex	MIG	5 134 063.00	6 021 538.00	1 843 841.67	4 780 644.03	5 000 000.00
Ntha: Sports Facilities	MIG	-		-		
Petsana: Provision of sports facility	MIG			5 065 749.11		
		5 134 063.00	6 021 538.00	6 909 590.78	4 780 644.03	5 000 000.00
PARKS AND CEMETERY	SORCES OF FUNDING	2013/2014	BUDGET 2014/15	2015/2016	2016/2017	2016/2017
Upgradig of Lindley Picnic Draai	MIG			-	1 324 578.00	5 607 166.00
Mamafubedu: Development of new Cemetery	MIG			5 184 323.27	-	1 234 890.00

IDP Priority	Source of Funding	2013/2014	BUDGET 2014/15	2015/2016	2016/2017	2016/2017
Purchases of TLB	OWN FUNDING	400 000.00		800 000.00		
Parks : Ntha	DOA		-			
Parks: Mamafubedu	DOA		-			
Parks: Petsana	OWN FUNDING			100 000.00		
TOTAL CAPITAL		400 000.00	-	6 084 323.27	1 324 578.00	6 842 056.00
FUNDING OF CAPITAL PROJECTS						
Restructuring Bulk Infrastructure Grant (RBIG)		12 000 000.00	20 000 000.00	30 000 000.00	45 000 000.00	45 000 000.00
Municipal Infrastructure Grant (MIG)		32 297 000.00	26 572 000.00	24 633 000.00	25 480 000.00	26 750 000.00
Intergrated National Electrification Programme (municipal)Grant (INEG)		5 000 000.00	5 300 000.00	3 240 000.00	1 800 000.00	5 000 000.00
ACIP				4 900 000.00		
Own Revenue		5 996 000.00	4 150 000.00	4 824 000.00	7 886 570.00	10 059 109.00
TOTAL FUNDING		55 293 000.00	56 022 000.00	67 597 000.00	80 166 570.00	86 809 109.00

APPROVAL OF THE SDBIP 2015/2016

Submission to the Municipal Manger

_____LI Mokgatlhe
Municipal Manager
Nketoana Local Municipality

Date:_____

_____S.Venter
Manager IDP & PMS
Nketoana Local Municipality

Date:_____

Submission to and Approval by the Mayor

_____MD Molapisi
Mayor
Nketoana Local Municipality

Date:_____

_____LI Mokgatlhe
Municipal Manager
Nketoana Local Municipality

Date:_____

Table to Council

Exco Meeting
Council meeting

Date:_____

Date:_____