



Nketoana Local Municipality

**Service Delivery and
Budget Implementation
Plan 2016/2017**

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SERVICE DELIVERY PERFORMANCE INDICATORS & TARGETS FOR THE PERIOD 1 JULY 2016 – 30 JUNE 2017

BASIC SERVICE DELIVERY AND INFRASTRUCTURE

COMMUNITY SERVICES

Alignment with IDP	
IDP Priority 4:	Urban Planning
Strategic Objective:	To ensure an effective Urban Planning that will promote proper spatial planning to address sustainable development and social cohesion
Outcomes:	<ul style="list-style-type: none"> • Develop the SDF to ensure credibility that will be approved by Council by the closing of the 2016/17 financial year • Review of a housing sector plan that will be approved by Council by the closing of the 2016/17 financial year • New township establishment[s] according to the SDF • Consolidation of erven • Housing demand database
Vote:	Planning and Development
Sub-function:	Not Required

Program me or Project	Key Performance Indicator	Units of Measure	Base- line (2015/ 16 Annu al Repor t)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
To ensure an effective Urban Planning that will promote proper spatial planning to address sustainable developm ent and social cohesion	Review of the SDF to ensure compliance with SPLUMA	Number of compliant SDF's developed and approved	1 (Not compli ant)							1		1 (Compliant)	
	Review of the housing sector plan that complies with the Housing Code	Number of housing sector plans approved. Mashalab a has been appointed to develop the municipal Housing sector plan. First Draft is available & awaiting the second draft that will be taken for public participatio n then finally be tabled to council for approval	1							1P		1	

Program me or Project	Key Performance Indicator	Units of Measure	Base- line (2015/ 16 Annu al Repor t)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	New Township establishment at Port Arlington (Division of farm Port Arlington and the establishment of a new township on the division) Performance Level Agreement: <ul style="list-style-type: none"> Township approval Survey –General approval Environmental Impact Assessment Opening of Township Register 	Number of township establishments established. Progress reports per quarter towards township establishment	New	1 report Basic Assessment report to COGTA		1 report Approval from COGTA		1 report Pegging of Sites		1 Report Registration Town Ship Register		1 4 reports	
	Subdivision of erf 799 In Ntha Lindley to accommodate church and crèches sites	Number of church sites and number of crèche sites	New							3 Church sites		3 Church sites	
										3 Crèches sites		3 Crèches sites	

Program me or Project	Key Performance Indicator	Units of Measure	Base- line (2015/ 16 Annu al Repor t)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Subdivision of Townland for medicinal herbs plantation in Reitz	Number of portions of land subdivided	New							1		1	
	Explanatory Note: The Traditional Healers have approached the Council with a request to obtain a piece of land where a garden could be established to produce medical herbs. The land identified are too big for the intended purpose, and must therefore be subdivided. One piece of appropriate size would then be donated to them.												
	Consolidation of 14 erven in Mamafubedu	Number of erven consolidated (new numbers will be allocated)	Currently 28 erven; there should only be 14					28, consolidated into 14				28, consolidated into 14	
	Explanatory Note: When sites were allocated to beneficiaries, each was allocated two sites, with different number, which must now be consolidated into one. (28 sites were allocated, which must now be consolidated into 14)												
	Housing demand database in all four towns	Number of housing demand databases (Database = Lists of beneficiaries who are applying for housing subsidies) Housing demand database has been developed	New			1 per unit = 4						1 per unit = 4	

Program me or Project	Key Performance Indicator	Units of Measure	Base- line (2015/ 16 Annu al Repor t)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		and both soft & hard copies are available											
	<p>Audit of site allocation allocated to beneficiaries that were on the database of the new township establishments</p> <p>Standard:</p> <p>The audit dealt with the question whether sites were correctly allocated to registered beneficiaries</p>	Number of audits reports per new township establishment	New							1 report per new township establishment (= 3)		1 per new township establishment (= 3)	

Alignment with IDP	
IDP Priority 4:	Urban Planning
Strategic Objective:	To ensure effective implementation of the Spatial Planning and Land Use Management Act (SPLUMA)
Outcomes:	<ul style="list-style-type: none"> • Establishment of Municipal Tribunal • Approved delegations • Training of tribunal members and supporting officials • Approval of by-laws • Tariff structure approved with budget
Vote:	Planning and Development
Sub-function:	Not Required

Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
			Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
			Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Establishment and operationalization of a Municipal Tribunal consisting of 8 members	Number of Municipal Tribunals established	New	1								1	
	Number of delegations approved	New	1								1	
	Number of members and officials trained	New	8								8	
Finalization of the tribunal governance framework	Number of by-laws approved	New	1								1	
	Number of tariff structures, with budget approved	New	1								1	

Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
			Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
			Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Number of budgets for the tribunal finalized	New	1								1	

Alignment with IDP	
IDP Priority 7:	Refuse Removal
Strategic Objective:	To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area
Outcomes:	<ul style="list-style-type: none"> Licensed and registered landfill sites Improving internal capacity for efficiency waste removal Mamafubedu dumping site closed and rehabilitated Mamafubedu development of new Landfill Site
Vote:	Waste Management
Sub-function:	Solid Waste

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Waste Disposal	Purchasing of a waste compactor truck	Number of waste compactor trucks purchased	New			1						1	
Rehabilitation of Mamfubedu disposal site	Rehabilitation of Mamfubedu disposal site according to the requirements of the contract	Number of dumping sites closed and rehabilitated	New					1				1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	documentation and project specifications												
Clearing of illegal dumps	Clearing of illegal dumps on corners or open areas in residential areas.	Number of cleaning campaigns to clear illegal dumping.				1				1			

Alignment with IDP

IDP Priority 7:	Refuse Removal
Strategic Objective:	To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area
Outcomes:	100% of households in formal areas with access to refuse removal services at basic acceptable national standards
Vote:	Waste Management
Sub-function:	Solid Waste

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Waste Removal	Weekly refuse removal to households in formal settlements Standard: Weekly at all residential sites and bi-weekly at	Frequency of waste disposal at residential and business sites	Weekly at residential sites and bi-weekly at business sites (14,000 sites)	Weekly at residential sites and bi-weekly at business sites (14,000 sites)		Weekly at residential sites and bi-weekly at business sites (14,000 sites)		Weekly at residential sites and bi-weekly at business sites (14,000 sites)		Weekly at residential sites and bi-weekly at business sites (14,000 sites)		Weekly at residential sites and bi-weekly at business sites (14,000 sites)	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	business sites (14,000 sites in all)												

Alignment with IDP	
IDP Priority 7:	Refuse Removal
Strategic Objective:	To ensure that all households in urban areas have access to waste removal according to waste removal standards and good waste management in the municipal area
Outcomes:	Refuse bins distributed to all households in urban areas
Vote:	Waste Management
Sub-function:	Solid Waste

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Waste Management	90 liters refuse bins distributed to households in urban areas	Number of refuse bins distributed in Urban Areas	14,000	2,000 (16,000 in total)								2,000 (16,000 in total)	

Alignment with IDP	
IDP Priority 9:	Cemeteries and Parks
Strategic Objective:	To ensure effective management of graveyards and cemeteries in the Nketoana municipal area
Outcomes:	6 operational cemeteries
Vote:	Community and Social Services
Sub-function:	Cemeteries and Crematoriums

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Cemetery operations and maintenance	Routine operation and maintenance of parks and cemeteries Standard: Daily maintenance of parks according to operational schedules. Not all parks are serviced daily, but the maintenance is done according to the maintenance schedule	Frequency of maintenance at parks, according to operational schedule	Daily	Daily, according to schedule		Daily, according to schedule		Daily, according to schedule		Daily, according to schedule		Daily, according to schedule	
	The Maintenance Schedule is used for performance assessment purposes. Due to the extend thereof, it is not included in the SDBIP, but is available from the Community Services Manager												
Purchase of TLB	Purchasing of 1 TLBs	Number of TLBs purchased	New							1		1	

Alignment with IDP	
IDP Priority 9:	Cemeteries and Parks
Strategic Objective:	To ensure effective management of graveyards and cemeteries in the Nketoana municipal area
Outcomes:	Cemeteries well maintained and operational
Vote:	Environmental Protection
Sub-function:	Biodiversity and landscape

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
<i>Greening</i>	Upgrading of parks: <ul style="list-style-type: none"> Planting of trees Grassing Installation of beans, boulders and seating Playground equipment Outdoor gym equipment Phase 1: Ntha	Number of parks upgraded	0	1								1 Ntha	
<i>Establishment of a new cemetery</i>	Establishment of a new Cemetery in Mamafubedu. The project includes: Fencing Parking Area Access Road	Number of cemeteries established								1		1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Pegging of graves Ablution block Guardhouse Store room												
Computerization of graves records	Procure software, install and implement	Number of programs procured	New								1	1	
Explanatory Note in respect of both the above-mentioned indicators: The project documentation is too extensive to include in the SDBIP, but are available from the Community Service's Manager if required													

Alignment with IDP	
IDP Priority 10:	Sport and Recreational Facilities
Strategic Objective:	To ensure access to quality sport and recreational in the Nketoana municipal area
Outcomes:	<ul style="list-style-type: none"> • Upgrade Mamafubedu sport facility • Upgrade Ntha sport facility 2017/2018 • Upgrade Leratswana sport facility 2018/2019 • Petsana-sport facility in 2016/17 • Upgrading of Piekniekdraai in Lindley to cater for caravans 2017/2018
Vote:	Sport and Recreation

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Community Halls and recreational facilities	Upgrading of Petsana Sports Complex according to the requirements of the contract documentation and project specifications.	Provision made to cater for caravans	New							1		1	
	Phase 1: Turf laying Ticket booth Dressing room Ablution block Phase 2: Caretaker house Upgrading of fencing	The target of “1” specifically refers to the upgrading of the Petsana Sports Complex. This will be a multi-year project with Phase 1 to be completed in 2016/2017. Technical performance specifications could be found in the contract and project specification documentation, which is available from the Community Service's Manager											

Alignment with IDP	
IDP Priority: 11 & 12	Traffic & Fire
Strategic Objective:	To ensure access to quality Law enforcement and safety in the Nketoana municipal area
Outcomes:	<ul style="list-style-type: none"> Road safety, prevention of loss of lives on Nketoana roads Effective law enforcement
Vote:	Traffic & Fire

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Traffic law enforcement and fire	Provision of safe traffic environment.	Value of traffic fines collected	New	R100,000		R100,000		R100,000		R100,000		R400,000	
Traffic law enforcement and fire	Speed humps constructed in all 4 units	Number of speed humps constructed in Reitz	New							5		5	
		Number of speed humps constructed in Mamafubedu	New							5		5	
		Number of speed humps constructed in Lindley	New							5		5	
		Number of speed humps constructed in Arlington	New							5		5	
Traffic law enforcement and fire	Development of Disaster Management Plan	Number of Disaster Management plans developed/review	1							1		1	
Fleet Management	Effective use and control of Council Fleet by: Review of the Fleet Management Policy	Number of Fleet management Policies developed/reviewed	New							1		1	
	Effective use and control of Council Fleet by: Review and control Logbooks for all vehicles	Monthly review of logbooks through generating reports on logbooks. Targets and actuals defined in terms of the number of reports	New	3 x Reports on logbooks (1 per month)		3 x Reports on logbooks (1 per month)		3 x Reports on logbooks (1 per month)		3 x Reports on logbooks (1 per month)		12 reports (1 per month, 3x per quarter)	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Effective use and control of Council Fleet by: Develop a Policy on Use of Municipal vehicles	Number of policies developed	New							1		1	
	Installation of tracking system in all municipal vehicles	Number of vehicles equipped with tracking systems	New							20		20	

TECHNICAL SERVICES

Alignment with IDP	
IDP Priority 1:	Water
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2017
Outcomes:	All (100% of) households in formal settlements having access to basic level of water by 2017. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana.
Department:	Technical Services
Vote:	Water
Sub-function:	Water Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Water Infrastructure	14 000 households in formal urban areas, as defined in the IDP, have access to at least RDP level of potable water	Number of households with access to at least RDP level of water	14,000							14 000		14 000	
	Boreholes: Equipping new boreholes in Mamafubedu	Number of boreholes to be equipped and fully functional	15					3				3	
	Boreholes: Equipping new boreholes in Arlington/Leratswana	Number of boreholes to be equipped and fully functional	1					5				5	
	Upgrading of Reitz Purification Plant, RBIG	Capacity increase to 17ML/Day	1							1		1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		1 Project											
	The objective of this project is to increase the capacity of the Reitz Purification Plant through the RBIG. The target is measured in terms of the number of capacity improvement projects successfully completed												
	Reitz to Mamafubedu Pipeline, 49km Phase 1 : 5km Phase 2 : 15km Phase 3: 15km Phase 4: 12km	KM completed of 49 km	15km							15km		15km	
	Reitz water Treatment Works: Upgrading of Raw water pump station and high lift pump station	1 Raw water pump station and 1 High lift Pump station to be completed	New							2 1 Raw water pump station and 1 High lift Pump station		2 1 Raw water pump station and 1 High lift Pump station	
Expansion of water services	Fencing of Water Infrastructure Reitz/Petsana	Number of infrastructure facilities fenced	New							3		3	
	Fencing of Water Infrastructure in Mamafubedu	Number of infrastructure facilities fenced	New							3		3	
	Fencing of Water Infrastructure in Lindley	Number of infrastructure facilities fenced	New							1		1	
	Upgrading of water pump stations in Lindley and Arlington	Number of pump stations upgraded	New							4		4	

Alignment with IDP	
IDP Priority 1:	Water
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of water by 2017
Outcomes:	All (100% of) households in formal settlements having access to basic level of water by 2017. This includes 1,331 additional households provided with basic level of water (water connections) in Lindley and Petsana.
Department:	Technical Services
Vote:	Water
Sub-function:	Water Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Water Planning	Completion and adoption of a legislative compliant Water Services Development Plan	Number of WSDPs developed and approved	Review	1								1	
	Development of a Water and Sanitation Operations and Maintenance Plan	Number of Water Operation and Maintenance Plans developed	New							1		1	
Water Quality Management	Improve the blue drop assessment result of the municipality by a minimum of 10%	Percentage assessment score resulting from the blue drop evaluation process	71.4%							80%		80%	

Alignment with IDP	
IDP Priority 1:	Water
Strategic Objective:	To ensure that 30 farms have access to water source by 2017
Outcomes:	30 farms have access to water source by 2017
Vote:	Water
Sub-function:	Water Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Providing water to rural farming communities	Farms provided with clean, potable water when required	Number of farming communities provided with water	4-8							4		4	
	<p>Definitions: Farm name: Pantan Plaas : Reitz ward 6 Farm name: Sterk Spruit plaas : Reitz Ward 8 Farm name: Sunnyside plaas : Mamafubedu Ward 2 Farm name: Kaallaagte plaas : Lindley Ward 4 Explanation: 4-8 farms are currently provided with water, as and when necessary. This is being done continuously, but due to the nature of the initiative difficult to translate into measurable terms. The number of farming communities expressed in the targets refer to the number of farms targeted for 2016/17. These farms are, in average, served 30 times during the scope of the financial year. A logbook is available as evidence.</p>												

Alignment with IDP	
IDP Priority 1:	Water
Strategic Objective:	To ensure that all (100%) of registered indigents have access to free basic water
Outcomes:	5 000 registered indigents have access to free basic water (5000 households)
Vote:	Water
Sub-function:	Water Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Free Basic Water	All registered indigents have access to free basic water	Percentage of registered indigents having access to free basic water	100% (4,600 registered indigents)	100%		100%		100%		100% (5,000 households/ registered indigents)		100% (5,000 households/ registered indigents)	
	To conduct a War-on-Leaks Campaign in each town in the municipality to reduce water losses	Number of campaigns held reduce water losses	New	1		1		1		1		4	

Alignment with IDP	
IDP Priority 2:	Sanitation
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017
Outcomes:	100% of households in formal settlements have access to basic level of sanitation
Vote:	Waste Water Management
Sub-function:	Sewerage

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Access to sanitation	14 000 households have access to at least RDP level of sanitation	Number of households with access to basic level of sanitation	13 000	14 000		14 000		14 000		14 000		14 000	
	Reitz: Upgrade of Waste Water Treatment Works (WWTW) Phase 1: R10 510 442.54 Phase 2: R4 980 350.76 Phase 3: R2 589 456.00	Percentage progress in the project according to indicated milestones in the tender document	New							10%		10%	
	Explanation of the 10%: The project is a multi-year project and done in Phases. The 10% refers to the progress with the project for the 2016/2017 financial year according to specifications and milestones/targets as found in the tender document. The tender document will be submitted as part of the evidence to confirm recorded performance.												

Alignment with IDP	
IDP Priority 2:	Sanitation
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017
Outcomes:	100% of households in formal settlements have access to basic level of sanitation
Vote:	Waste Water Management
Sub-function:	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Sanitation Planning	Completion and adoption of a legislative compliant Water Services Development Plan	Number of WSDPs developed and approved	Review	1								1	
Green Drop	Improvement of the municipality's green drop assessment score template	Improvement in the Percentage(assessment score) as awarded during the assessment by National DWA	18%	40%								40%	

Alignment with IDP	
IDP Priority 2:	Sanitation
Strategic Objective:	To ensure that 100% of households in formal settlements in the Nketoana municipal area have access to basic level of sanitation by 2017
Outcomes:	All (100%) of registered indigents (4,645 persons) receiving free basic sanitation on at least RDP level
Vote:	Waste Water Management
Sub-function:	Sewerage

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Access to free basic sanitation	All registered indigents having access to at least RDP level of free basic sanitation	Percentage of registered indigents having access to free basic level of sanitation during the 2016/2017 financial year	100%	100% of 5 000 registered Indigent households		100% of 5 000 registered Indigent households		100% of 5 000 registered Indigent households		100% of 5 000 registered Indigent house holds		100% of 5 000 registered Indigent households	

Alignment with IDP	
IDP Priority 3:	Municipal Roads and Transport
Strategic Objective:	To ensure that internal roads in the Nketoana municipal area are maintained and/or upgraded to facilitate economic and social activity required for the sustainable development of the municipality; considering the capacity limitations facing the Municipality
Outcomes:	<ul style="list-style-type: none"> Upgrading of 3km of internal roads in Ntha during the 2016/17 financial year Upgrading of 3km of internal roads in Mamafubedu during the 2016/17 financial year Review of 1 Roads and Storm water master plan
Vote:	Road Transport
Sub-function:	Roads

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Road and Storm water infrastructure management	Review of the Roads and Infrastructure Master Plan	Number of Plans reviewed	1			1						1	
<i>Roads and Storm water Repairs and Maintenance</i>	To repair and maintain roads and storm water infrastructure on a continuous basis as required or on demand during the 2016/2017 financial year	Number of potholes repair		Continuously on demand		Continuously on demand		Continuously on demand		Continuously on demand		Continuously on demand	
		Number of square meters re-seal		Continuously on demand		Continuously on demand		Continuously on demand		Continuously on demand		Continuously on demand	
		Number of damaged paved roads repaired		Continuously on demand		Continuously on demand		Continuously on demand		Continuously on demand		Continuously on demand	
		Number of km of streets gravelled		Continuously on demand		Continuously on demand		Continuously on demand		Continuously on demand		Continuously on demand	
		Number of Storm water canals cleaned		Continuously on demand		Continuously on demand		Continuously on demand		Continuously on demand		Continuously on demand	
		Number of km gravel roads maintained		Continuously on demand		Continuously on demand		Continuously on demand		Continuously on demand		Continuously on demand	

Alignment with IDP	
IDP Priority 8:	Electricity Reticulation
Strategic Objective:	To ensure that 100% of formal households in the Nketoana municipal area have access to electricity by 2017
Outcomes:	<ul style="list-style-type: none"> 100% of households in formal areas with access to electricity /y

	<ul style="list-style-type: none"> Alternative energy solutions (long-term strategy): 2016/17 Feasibility study to explore alternative sources of energy. Repair and maintenance of infrastructure.
Vote:	Electricity
Sub-function:	Electricity Distribution

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
<i>Installation of Smart meters</i>	<i>Installation of 5800 Smart meters in all areas in Nketoana that receive electricity from the Municipality according to the requirements of the contract documentation and project specification</i>	Number Smart meters installed according to quality and quantity specifications in the project documentation	New							5 800		5 800	
<i>Development of an Energy Masterplan</i>	<i>Development of 1 Energy Master plan to include alternative energy solutions for the long-term for Nketoana</i>	1 Energy Master Plan	New			1						1	

<i>Infrastructure Repairs & Maintenance</i>	Maintenance Project Substations: Reitz Main Substation: 1 Mamafubedu: Main Substation 1	1 Projects to maintain specific sub stations according to specifications in the tender document.	New			1						1 Projects to maintain in specific sub station	
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		Maintenance report to be submitted by the service provider.										s according to specifications in the tender document	
	Maintenance Project of Transformers: Reitz: 2 Mamafubedu: 2 Lindley: 1	1 Projects to maintain specific transformers according to specifications in the tender document. Maintenance report to be submitted by the service provider.	New			1							
	1 Projects to maintain specific sub-stations and transformers according to specifications in the tender document. Maintenance report to be submitted by the service provider after completion of project												
	Repairs & Maintenance of street lights and other infrastructure according to the weekly plan	Frequency of repairs and maintenance	New	Daily according to weekly plan		Daily according to weekly plan		Daily according to weekly plan		Daily according to weekly plan		Daily according to weekly plan	
	Maintenance Plans are finalised on a weekly basis, with repairs and maintenance being performed on a daily basis. These Plans serve as the performance records for repairs and maintenance street lights infrastructure. These plans are available from the Director Technical Services												

LOCAL ECONOMIC DEVELOPMENT

COMMUNITY SERVICES

Alignment with IDP	
IDP Priority 5:	Local Economic Development
Strategic Objective:	To create employment opportunities in the Nketoana municipal area
Outcomes:	<ul style="list-style-type: none"> 800 employment opportunities created through targeted IDP and LED projects – including learner ships - by the closing of the 2016/17 financial year 200 employment opportunities created through EPWP initiatives by the closing of the 2016/17 financial year
GFS Function:	Planning and Development

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Job creation	Create at least 100 employment opportunities created through targeted IDP and LED projects – including learner ships	Number of job opportunities created		25		25		25		25		100	
	Create a minimum of 200 job	Number of job								120		120	

	opportunities through EPWP initiatives	opportunities created											
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Alignment with IDP

IDP Priority 5:	Local Economic Development
Strategic Objective:	To create an environment conducive for investment and increased economic activity in the Nketoana municipal area
Outcomes:	<ul style="list-style-type: none"> Review of the LED Strategy by the closing of the 2016/17 financial year; Train all 4 business forums in the areas of Nketoana during the scope of the 2016/17 financial year
GFS Function:	Planning and Development

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Planning for economic development (LED Strategy)	Review of the LED Strategy before the end of the 3 rd quarter of the financial year	Number of LED Strategies reviewed	1					1					
	Support for LED projects in all four units	Number of credible LED projects supported	New							4		4	
	Support for the Biele Miellie fees by holding a JAZZ Festival to promote local upcoming artists	Number of Jazz Festivals held	New					1				1	
BBBEE and SMME development	Training of 4 business forums	Number of business forums trained	4	1		1		1		1		4	
	Economic Seminar on Economic	Number of seminars conducted	New	1								1	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Empowerment of Women												
Establishment of cooperatives	Establishment of cooperatives that target women and the youth for job creation (2 per unit (2x Reitz, 2x Mamafubedu, 2x Arlington, 2x Lindley))	Number of cooperatives established	10					(2 per unit (2x Reitz, 2x Mamafubedu, 2x Arlington, 2x Lindley))=8		8		8	
		Reitz						2					
		Mamafubedu						2					
		Arlington						2					
		Lindley						2					

Alignment with IDP

IDP Priority: 5	Tourism under Local Economic Development
Strategic Objective:	To ensure responsible tourism in the Nketoana municipal area
Outcomes:	<ul style="list-style-type: none"> Review 1 Tourism Strategy/Plan before the closing of the 2016/17 financial yea Promotion of Tourism
Vote:	Tourism

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY000									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Planning for responsible Tourism in Nketoana	Review the Tourism Strategy/Plan of Nketoana before the end of the 3 rd quarter of the financial year.					1							

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY000									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Implementation of responsible tourism in Nketoana Local Municipality	Review and update of a database for places of attraction in the municipality	Number of database reviewed and updated	1	1								1	
		The standard for 'update' is the particulars of places of attraction in the municipality added to the database to ensure an accurate reflection of the municipality's places of attraction											
	Put Tourism signage at strategic areas <i>Explanation:</i> Clearly defined municipal borders	Number of Tourism signage erected	New							14		14	
		Tourism signs constructed to clearly define municipal borders and strategic tourist attractions in the municipal area											
	Conduct a local community awareness campaign about local township tourism	Number of local community awareness campaign conducted	New			1						1	
	Improve marketing of Tourism in Nketoana by the installation of Visual Tour	Number of Installations of Visual Tour	New							1		1	
The Visual Tour is an electronic piece of equipment that is constructed to guide direction to popular sites and tourist attractions in the municipal area. It also include directions on how to get to these destinations, etc.													

MUNICIPAL INSTITUTIONAL MANAGEMENT AND ORGANISATIONAL DEVELOPMENT

CORPORATE SERVICES

Alignment with IDP	
IDP Priority 6:	Institution Building
Strategic Objective:	To facilitate institutional transformation and development in the Nketoana local municipality
Outcomes:	<ul style="list-style-type: none"> • The number of people from employment equity target groups employed in the three highest levels of management in compliance with a municipality's approved employment equity plan; • Annual review of the organizational structure; and • Skills development targets in the municipal Skills Development Plan • Compilation of an HR Strategy and an Integrated Institutional Plan • Employee Wellness Day event for all employees
Vote:	Finance and Admin
Sun-function:	Human Resources and Other Admin

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Human Resource Management	Number of people from employment equity target groups employed in the three highest levels of management	Compliance with the targets in the Employment Equity Plan	Please consult the EQP, available from the Corporate Services Manager									Refer to targets from the EQP for 2016/17 below	
	Senior Managers: AF: 1; WF: 1; Professional Qualified: AF: 1, WM: 1, WF: 1; Skilled Technical and Academically Qualified Workers: AF: 3, WM: 2, WF: 3, CM: 2; CF: 3, PWD: 2; Semi Skilled: AF: 4, WM: 3, WF: 4, CM: 3, CF: 3; Unskilled and defined decisions: AF: 9, WM: 8, WF 9, CM 3. Targets are expressed in annual numeric, and not broken down into quarterly targets												
	An HR Strategy developed	Number of HR Strategies developed	New							1		1	
Human Resource Development	465 officials and councillors to be trained	Number of people trained	132							145		145	
	Particulars of type of training to be provided are contained in the Workplace Skills Plan, which is available from the Corporate service's Manager												
	1 employee satisfaction survey conducted	Number of employee satisfaction surveys conducted	0					1				1	
	1 Review of the Skills Development Plan	Number of Skills Development Plans reviewed annually	1					1				1	
	Manage records effectively and efficiently	System migration from manual to electronic recordkeeping	New							1		1	
	This target outcome is defined in terms of the completion of the data migration process												
	Employee medical surveillance programme	Number of employee medical surveillance	New			1				1		2	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		programmes conducted											
Organisational Development	Annual review of the organizational structure	Number of organisational structures reviewed	1							1		1	
Employee wellness	<i>To plan, organize and execute and Employee wellness Day event for all employees</i>	Number of event successfully planned, organized and executed	New					1				1	
<i>Upgrading of municipal offices</i>	<i>Upgrading of municipal offices in Leratswana</i>	Number of projects completed according to quality and quantity specifications	New							1		1	

MUNICIPAL FINANCIAL VIABILITY & MANAGEMENT

FINANCIAL SERVICES

Alignment with IDP	
IDP Priority 6:	Institution Building
Strategic Objective:	To monitor, evaluate and improve the financial viability of the Nketoana local municipality as measured in terms of the key indicators of the Municipal Planning and Performance Management Regulations, 2001
Outcomes:	<ul style="list-style-type: none"> • 100% of the municipality's capital budget actually spent on capital projects by the closing of the 2016/17 financial year; • Not exceeding the operating budget • No unauthorized, fruitless, irregular, wasteful or fruitless expenditure by the closing of the 2016/17 financial year • 2% of a municipality's budget actually spent on implementing its workplace skills plan (Target of 2% of the operating budget include formal skills training to staff and Councillors, learner ships and bursaries to members of the public); and • financial viability as expressed by the following ratios: <ol style="list-style-type: none"> 1. Debt coverage 2. Outstanding service debtors to revenue 3. Cost coverage
Vote:	Finance and Admin
Sun-function:	Finance

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY										
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual		
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual	
Revenue Enhancement	Review of the Revenue Enhancement Strategy	Number of Revenue Enhancement Strategies reviewed	1							1		1		
	Value of debtors outstanding by the closing of the financial year	Amount of arrears at the closing of the FY	R450 Million							R350 million		R350 million		
	Update of indigent register	Number of Indigent registers updated	1							1		1 register, 4,900 beneficiaries		
	The target is defined in terms of the number of indigent registers updated (with clear evidence of such updates being performed, based on the forecast that there will be approximately 4,900 beneficiaries on the register by the closing of the 2016/17 financial year. Due to deviating poverty levels in the community, it is impossible to forecast with pin-point accuracy how many indigents will be registered at any given time; therefore the expression of the primary target in terms of the number of registers													
	Review of the credit control and debt collection policy	Number of policies reviewed	1							1		1		
	Financial Viability, as measured in terms of Regulation 10 of the Planning and Performance Management Regulations, 2001	Cash/Cost Coverage Ratio (Excluding Unspent Conditional Grants)	New								1 - 3 Months		1 - 3 Months	
		Defined in terms of MFMA Circular No 71, dated January 2014: (Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)												
		Current Ratio	New								1.5 - 2:1		1.5 - 2:1	
		Defined in terms of MFMA Circular No 71, dated January 2014: Current Assets / Current Liabilities												
		Outstanding service debtors to revenue: Collection rate	New								95%		95%	
Defined in terms of MFMA Circular No 71, dated January 2014: (Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance + Bad Debts Written Off)/Billed Revenue x 100														
Bad Debts Written-off as % of Provision for Bad Debt										100%		100%		
Defined in terms of MFMA Circular No 71, dated January 2014: Bad Debts Written-off /Provision for Bad Debt x 100														

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		Net Debtors Days								30 days		30 days	
		Defined in terms of MFMA Circular No 71, dated January 2014: ((Gross Debtors - Bad debt Provision)/ Actual Billed Revenue) × 365											
		Cost coverage											
		Capital Cost(Interest Paid and Redemption) as a % of Total Operating Expenditure								6-8%		6-8%	
		Defined in terms of MFMA Circular No 71, dated January 2014: Capital Cost(Interest Paid and Redemption) / Total Operating Expenditure x100											
		Debt (Total Borrowings) / Revenue									45%	45%	
		Defined in terms of MFMA Circular No 71, dated January 2014: (Overdraft + Current Finance Lease Obligation + Non Finance Lease Obligation + Short Term Borrowings + Long Term Borrowings) / Total Operating Revenue											
	Merging between the Financial System and the prepaid electricity system	Number of merging processes finalized	Status quo			1						1	
	Ensure regular billings (before or on the 25 th of each month) (according to Revenue Collection policy)	Date on which billings are done each month	25 th of each month	25 th of each month		25 th of each month		25 th of each month		25 th of each month		25 th of each month	
	Billings must be done by the 25 th of each month, with specific targets being linked to projected revenue collections (R3million per month)												
	Amount of revenue collected per month	Amount collected	R5 million per month billing (75% collection)	R3,75 million per month collected		R3,75 million per month collected		R3,75 million per month collected		R3,75million per month collected		R3,75million per month collected	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Collection of grants in terms of the allocation in DoRA	Percentage of grants received	100%	100%		100%		100%		100%		100%	
	Particulars of DoRA grants are available from the Office of the CFO. Grants vary and are paid at different periods, and are controlled as such. Quantitative performance planning and feedback could be obtained from the CFO (and are reported as part of the quarterly and annual performance evaluations)												
	Revenue Report	Number of revenue reports	12	3		3		3		3		12	
Budget and Treasury Management	Monthly budget reports compiled and submitted in terms of section 71 of the MFMA	Number of monthly budget reports	1 per month	3		3		3		3		12	
	Timely compilation and approval of the annual budget	Annual budget approved by May	1							1		1	
	Timely compilation and approval of the annual adjustment budget	Annual adjustment budget approved by February	1							1		1	
	100% of the municipality's capital budget actually spent on capital projects	Percentage of the capital budget spent	100%							100%		100%	
	No over-expenditure on the operating budget	Percentage of the operating budget spent	Over-expenditure							90-100%		90-100%	
	No unauthorized, irregular, fruitless or wasteful expenditure	Amount of unauthorized, irregular, fruitless or wasteful expenditure	R21,430,022							R0		R0	
	2% of a municipality's budget actually spent on implementing its workplace skills plan	Percentage of municipality's budget actually spent on implementing its workplace skills plan	1%							2%		2%	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Investment reconciliation report	Number of reports	12	3		3		3		3		12	
	Successful implementation of mSCOA by 30 June 2017	Project Implementation Team Meetings, 4 meetings per month	New	12		12		12		12		48	
		Preparation of 1 project implementation plan	New	1								1	
		Preparation and maintenance of a project risk register	New	1		1		1		1		1	
		Ensure organisational awareness of mSCOA by conducting departmental workshops	New	5								5	
		Table a mSCOA progress report quarterly to the municipal council	New	1		1		1		1		4	
Supply Chain and Asset Management	Supply Chain Management reports	Number of SCM reports to Council	12	3		3		3		3		12	
	Annual stock-takes	Number of monthly reconciliations	12	3		3		3		3		12	
		Annual stock-takes	1	1								1	
	Pay all creditors within 30 days	Percentage of creditors paid within 30 days	100%	100%		100%		100%		100%		100%	
	Committees:	Period lapsed after closing of a	60 days	60 days		60 days		60 days		60 days		60 days	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Asset Registers	Bid Adjudication, Bid, Evaluation, Bid Specification	bid to awarding of the tender											
	Verification of moveable and immoveable assets	Number of verifications	1							1		1	
	Update of asset register	Regularity of updates on the Asset Register	12 (monthly)	3 (monthly)		3 (monthly)		3 (monthly)		3 (monthly)		12 (monthly)	
Financial Management	Review of key financial management policies	Number of financial management policies reviewed	8							8		8	
	Reconcile the VAT Control Account	Number of reconciliations	12	3		3		3		3		12	
	Submission of VAT returns to SARS	Number of returns before or on the 25 th of each month for the previous month	12	3		3		3		3		12	
	Expenditure	Clearance and reconciliation of the salary suspense account	12	3		3		3		3		12	
	Suspense Accounts	Monthly Clearance of Suspense Accounts	New	3		3		3		3		12	
	Salary and expenditure reports	Salary reports Creditors reports	12 Salary reports 12 creditors reports	3 salary, 3 creditors		3 salary, 3 creditors		3 salary, 3 creditors		3 salary, 3 creditors		3 salary, 3 creditors	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
	Period of payment of creditors	Payment of creditor within 30 days	30 days	30 days		30 days		30 days		30 days		30 days	
	Bank reconciliation	Number of bank reconciliations	12	3		3		3		3		12	
	Reconciliation of loans	Number of reconciliations	12	3		3		3		3		12	

GOOD GOVERNANCE AND PUBLIC PARTICIPATION

OFFICE OF THE MUNICIPAL MANAGER

Alignment with IDP	
IDP Priority 6:	Institution Building
Strategic Objective:	To ensure good governance and public participation in the Nketoana local municipality
Outcomes:	<ul style="list-style-type: none"> • To ensure that the communities of Nketoana have access to structures and processes that promote engagement of the population in decisions that affect their access to basic services. • A proper functioning Council that determine the policy framework for development for the municipality; • Involving all sections of the Nketoana communities in the affairs of the municipality; • Arrangements to facilitate adequate accountability, communication and oversight by Council over the affairs of Management. • To ensure the successful implementation of mSCOA by 30 June 2017 as per prescription by National Treasury. • Mainstreaming of HIV/Aids, and attempts to create awareness in this regard, is an important element of the municipality's agenda. • Promote the interests of transversal groups • Consolidated attempts to improve the Auditor-General's opinion regarding the municipality's annual report; and • Compliance with legislation impacting on local government.
Vote:	Executive and Council Finance and Admin

Key Performance Area	IDP Priority	Function	Key Performance Indicator			Baseline	Annual Target	Targets			
			Objective	Indicator	Unit of measurement			July- Sept 2013	Oct-Dec 2013	Jan-March 2014	April-June 2014
Good Governance and Public Participation	Internal Audit	Audit Committee		Audit Committee established	Number of fully functional Audit Committees	1 (quarterly meetings)	1 Committee, 12 meetings	1 Committee, 3 meetings	1 Committee, 3 meetings	1 Committee, 3 meetings	1 Committee, 3 meetings
	Institution Building	Oversight and Accountability	To ensure good governance and public participation in the Nketoana local municipality	Evaluation of the performance of Directors	Number of evaluations performed	0	10		5		5
				Annual report compiled according to Treasury requirement	Number of annual reports compiled	1			1		
		Council and Governance	To ensure good governance and public participation in the Nketoana local municipality	Monthly ward committee meetings in all wards	Number of ward committee meetings per month per ward	1	1	1 = 27	1 = 27	1 = 27	1 = 27
		Ward plans		Review of ward plans	Number of ward plans reviewed	9	9				9
		Community engagements		Number of IDP and Budget road shows	Number of road shows	2	2				2
		Risk Management		Establishment of a risk committee	Number of risk committees and number of meetings	New	1 Risk Committee 1 meeting per quarter	1 Risk Committee , 3 meeting	3 meetings	3 meetings	3 meetings

Key Performance Area	IDP Priority	Function	Key Performance Indicator			Baseline	Annual Target	Targets			
			Objective	Indicator	Unit of measurement			July- Sept 2013	Oct-Dec 2013	Jan-March 2014	April-June 2014
		Back to Basics / Outcome		Back to Basics / Outcome	Number of Back to Basics / Outcome reports	4	12	3	3	3	3
		IDP	To develop a compliant IDP or the next 5 year cycle 2017/2022	Number of compliant DP's developed	Number of IDPs developed	1	1			1	
		Compilation of SDBIPs	To compile a Municipal and Departmental SDBIPs	SDBIPs compiled	Number of Municipal SDBIPs compiled	1	1				1
					Number of Departmental SDBIPs compiled	5	5				4
		Review of Performance Agreements and Plans of Individual Section 57 and 56 Managers	To review the Performance Plans of Individual Section 57 and 56 Managers	Review of Performance Agreements and Plans of senior managers	Number of Performance Agreements / Plans reviewed	5	5				5
Financial Management	Successful implementation of mSCOA by 30 June 2017	Appointment of mSCOA Steering Committee	New								
		Appointment of mSCOA Project Implementation Team	New								

Key Performance Area	IDP Priority	Function	Key Performance Indicator			Baseline	Annual Target	Targets			
			Objective	Indicator	Unit of measurement			July- Sept 2013	Oct-Dec 2013	Jan-March 2014	April-June 2014
		Monthly Steering Committee meetings	New	3		3	12	3		3	
		Table quarterly mSCOA to Council	New	1		1	4	1		1	

CORPORATE SERVICES

Alignment with IDP	
IDP Priority 6:	Institution Building
Strategic Objective:	To ensure good governance and public participation in the Nketoana local municipality
Outcomes:	<ul style="list-style-type: none"> Monthly ward committee meetings with duly recorded minutes that are submitted to Council at regular intervals for consideration Target transversal groups for support (medium term outcome, not yet refined) An organizational and individual Performance Management and Monitoring and Evaluation Systems that facilitate quarterly, mid-year and annual performance and financial reports. Own audit committee Audit arrangements (including an operational internal audit unit and audit committee) to manage risks facing the municipality and ensure adequate internal controls to prevent fraud and irregularities. By-laws and policies to enable the effective governance of the municipality Five by-laws

	<ul style="list-style-type: none"> • 1 Communication Strategy • A fully functional Complaints Management System (Customer Care Charter • Protocol-Batho Pele implementation by development of Service Standards • Compilation of a Business Continuity and Disaster Recovery Plan (medium term, 2nd outer year)
Vote:	Executive and Council

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Council and Governance	Effective management of ward committees	Number of ward committee meetings per month per ward	1	1 = 27		1 = 27		1 = 27		1 = 27		108	
		9 wards, 1 ward committee meeting per month per ward = 27 per quarter and 108 per year											
		Number of ward plans reviewed and updated	9							9 (one per ward)		9 (one per ward)	
	Promulgate 5 by-laws	Number of by-laws promulgated								5		5	
	By-laws: 1.Keeping of animals, poultry and bees. 2. Waste management. 3. Dumping and littering. 4. Refuse removal. 5. Property Rates												
	7 Policies approved	Number of policies	13							7 Reviewed		7	
	Policies: 1. Occupational Health & Safety Policy. 2. Induction Policy. 3. Incapacity due to ill health/Injury policy. 4. HIV & Life threatening disease Policy. 5. Sexual, Racial & Ethnic Harassment Policy. 6. Records Management Policy 7. Mayoral Vehicle Policy												
	Effective administrative management and internal controls	Number of departmental meetings conducted as scheduled	12	3		3		3		3		12	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
		(section 79 meetings)											
		Hours before a meeting for Agendas to be delivered; in...	48 hours	48 hours		48 hours		48 hours		48 hours		48 hours	
	Compliance with timeframes in respect of the delivery of notices for meetings	100% of instances of Council and Exco meetings	100% (1 scheduled meeting, and unscheduled ones when and as required)	(1 scheduled meeting, and unscheduled ones when and as required)		(1 scheduled meeting, and unscheduled ones when and as required)		(1 scheduled meeting, and unscheduled ones when and as required)		(1 scheduled meeting, and unscheduled ones when and as required)		(1 scheduled meeting, and unscheduled ones when and as required)	
Office space	Additional office space for personnel	Number of additional buildings obtained	New							1		1	
Fencing of municipal land	Number of municipal farms to be fenced (Ntha and Brandhoek farm – 1,5kms; Langspruit border in the east of Reitz: 2kms)	Number of farms and kms of fencing	New			Ntha and Brandhoek farm – 1,5kms				Langspruit border in the east of Reitz: 2kms		Ntha and Brandhoek farm – 1,5kms; Langspruit border in the east of Reitz: 2kms	

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Implementation of Batho Pele Principles	Develop Service Standards for Nketoana per department	Number of departments with developed and approved service standards	New			5						5	
	Identification of all staff members by providing a name tag to each	Number of staff members with identification tags	New							400		400	
	To ensure user a friendly environment in Nketoana by installing Direction giving signage in the Municipality	Number of direction signage installed	New			10						10	

FINANCIAL SERVICES

Alignment with IDP	
IDP Priority 6:	Institution Building
Strategic Objective:	To ensure good governance and public participation in the Nketoana local municipality
Outcomes:	<ul style="list-style-type: none"> • Own audit committee • Audit arrangements (including an operational internal audit unit and audit committee) to manage risks facing the municipality and ensure adequate internal controls to prevent fraud and irregularities. • By-laws and policies to enable the effective governance of the municipality

Vote:	Executive and Council

Programme or Project	Key Performance Indicator	Units of Measure	Base-line (2015/16 Annual Report)	2016/17 FY									
				Quarter 1		Quarter 2		Quarter 3		Quarter 4		Annual	
				Target	Actual	Target	Actual	Target	Actual	Target	Actual	Target	Actual
Council and Governance	Effective administrative management and internal controls	Number of departmental meetings conducted as scheduled (section 79 meetings)	12	3		3		3		3		12	
Oversight and Accountability	Audit Committee	Number of fully functional Audit Committees	1	1								1	
		Appointment of new Audit Committee with a term of 3 years			1							1	
		The present Audit Committee's term is done and a new Audit Committee must be appointed. The process of filling the post will be concluded in the 2 nd Quarter. The committee will have 3 members and the committee will again serve also as the Performance Audit Committee of the municipality.											
		Number of meetings of the Audit Committee	4	1		1		1		1		4	

BUDGET ESTIMATES FOR THE PERIOD 1 JULY 2016 – 30 JUNE 2017

Budget Summary: 2016/17 and MTREF forecast

Description	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousands	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Financial Performance							
Property rates	18 796	18 531	18 531	18 531	18 429	19 166	19 932
Service charges	120 370	125 807	125 807	142 869	138 498	144 038	149 800
Investment revenue	644	600	600	600	400	416	433
Transfers recognized - operational	84 163	84 163	84 163	84 163	83 002	82 721	88 956
Other own revenue	64 456	55 353	55 353	55 353	51 183	53 230	55 359
Total Revenue (excluding capital transfers and contributions)	288 429	284 453	284 453	301 515	291 511	299 571	314 480
Employee costs	71 987	70 879	70 879	70 879	75 196	78 204	81 332
Remuneration of councilors	6 530	6 663	6 663	6 663	7 063	7 345	7 639
Depreciation & asset impairment	64 000	67 200	67 200	67 200	68 544	71 286	74 137
Finance charges	1 200	1 200	1 200	1 200	1 200	1 248	1 298
Materials and bulk purchases	47 554	51 050	51 050	51 050	61 332	62 252	63 186
Transfers and grants	–	–	–	–	–	–	–
Other expenditure	147 556	142 184	142 184	142 184	143 720	149 469	155 488
Total Expenditure	291 273	288 127	130 216	130 216	295 723	307 552	319 854

Description	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousands	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Surplus/(Deficit)	(2 844)	(3 674)	130 544	130 544	(4 211)	(7 981)	(5 374)
Transfers recognized - capital	62 773	62 773	62 773	62 773	64 218	25 899	82 194
Surplus/(Deficit) after capital transfers & contributions	59 929	59 099	193 317	193 317	60 007	17 918	76 820
Surplus/(Deficit) for the year	23 529	18 552	10 710	620	59 929	45 608	41 772
Capital expenditure & funds sources							
Capital expenditure	67 597	67 767	67 767	67 767	64 218	31 389	89 860
Transfers recognized - capital	62 773	62 773	62 773	62 773	64 218	25 899	82 194
Internally generated funds	4 824	4 994	4 994	4 994	–	5 490	7 666
Total sources of capital funds	67 597	67 767	67 767	67 767	64 218	31 389	89 860
Financial position							
Total current assets	113 989	70 262	70 262	70 262	80 044	83 246	86 576
Total non-current assets	605 697	588 234	588 234	588 234	611 763	636 233	661 683
Total current liabilities	94 800	135 066	135 066	135 066	140 468	146 087	151 931
Total noncurrent liabilities	25 292	22 667	22 667	22 667	23 574	24 517	25 498
Community wealth/Equity	599 595	500 763	500 763	500 763	527 765	548 875	570 830
Cash flows							
Net cash from (used) operating	(5 336)	(39 182)	(39 182)	(39 182)	35 224	(7 855)	50 016
Net cash from (used) investing	(67 597)	(67 767)	(67 767)	(67 767)	(64 218)	(31 389)	(89 860)
Net cash from (used) financing	(8 500)	(8 500)	(8 500)	(8 500)	(8 490)	(8 413)	(8 339)
Cash/cash equivalents at the year end	5 209	(28 807)	(28 807)	(28 807)	(30 214)	(77 871)	(126 054)
Cash backing/surplus reconciliation							

Description	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousands	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Cash and investments available	12 430	10 986	10 986	10 986	18 274	19 005	19 765
Application of cash and investments	47 296	102 365	102 365	103 459	100 492	104 511	108 692
Balance - surplus (shortfall)	(34 866)	(91 379)	(91 379)	(92 473)	(82 218)	(85 506)	(88 927)
Asset management							
Asset register summary (WDV)	597 501	581 909	581 909	605 186	629 393	654 569	597 501
Depreciation & asset impairment	64 000	67 200	67 200	68 544	71 286	74 137	64 000
Repairs and Maintenance	10 898	11 158	11 158	8 157	8 483	8 822	10 898
Free services							
Cost of Free Basic Services provided	22 499	17 062	17 062	17 062	16 467	17 126	17 811
Revenue cost of free services provided	19 468	19 733	19 733	19 733	22 526	23 411	24 324
Households below minimum service level							
Water:	86.76	86.76	86.76	7.6%	93.39	99.00	104.94
Sanitation/sewerage:	112.84	112.84	112.84	6.0%	119.61	126.78	134.39
Energy:	129.17	129.17	129.17	10.0%	142.09	150.61	159.65
Refuse:	134.32	134.32	134.32	6.0%	142.38	150.92	159.98

Budgeted Financial Performance: Revenue and Expenditure by standard classification, 2016/17 and MTREF forecast

Standard Classification Description	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue - Standard						
Governance and administration	166 926	94 454	94 454	77 582	80 685	83 913
Executive and council	20 028	20 028	20 028	20 253	21 063	21 906
Budget and treasury office	146 320	73 981	73 981	57 016	59 296	61 668
Corporate services	578	444	444	313	325	338
Community and public safety	20 389	32 499	32 499	35 445	36 862	38 337
Community and social services	15 850	21 051	21 051	26 788	27 859	28 973
Sport and recreation	4 358	11 268	11 268	8 457	8 795	9 147
Public safety	180	180	180	200	208	216
Economic and environmental services	–	–	–	–	–	–
Planning and development	–	–	–	–	–	–
Road transport	17 430	30 845	30 845	22 351	23 245	24 175
Trading services	6 629	6 629	6 629	6 631	6 896	7 172
Electricity	10 801	24 216	24 216	15 720	16 349	17 003
Water	–	–	–	–	–	–
Waste water management	144 756	187 726	187 726	218 650	182 907	248 408
Waste management	46 327	48 724	48 724	65 499	68 119	70 843
Other	49 096	64 624	64 624	93 742	53 003	113 308
Total Revenue - Standard	24 982	44 917	44 917	28 949	30 107	31 311

Expenditure - Standard						
Governance and administration	64 046	59 102	59 102	65 055	67 657	70 364
Executive and council	20 506	25 188	25 188	23 466	24 405	25 381
Budget and treasury office	23 670	16 219	16 219	23 507	24 447	25 425
Corporate services	19 870	17 694	17 694	18 082	18 805	19 558
Community and public safety	20 081	27 216	27 216	20 454	21 273	22 123
Community and social services	12 688	15 226	15 226	12 500	13 000	13 520
Sport and recreation	378	4 624	4 624	466	484	504
Public safety	7 016	7 366	7 366	7 488	7 788	8 099
Housing	–	–	–	–	–	–
Health	–	–	–	–	–	–
Economic and environmental services	53 296	80 164	80 164	57 617	59 922	62 319
Planning and development	3 784	3 871	3 871	3 250	3 380	3 515
Road transport	49 512	76 293	76 293	54 367	56 542	58 803
Environmental protection	–	–	–	–	–	–
Trading services	153 280	188 543	188 543	151 845	157 919	164 235
Electricity	64 587	63 152	63 152	64 024	66 585	69 249
Water	45 320	66 958	66 958	40 990	42 630	44 335
Waste water management	26 614	38 160	38 160	29 247	30 417	31 634
Waste management	16 759	20 273	20 273	17 584	18 287	19 018
Other	569	870	870	751	781	812
Total Expenditure - Standard	291 273	355 895	355 895	295 723	307 552	319 854
Surplus/(Deficit) for the year	59 929	(8 669)	(8 669)	60 007	17 918	76 820

Financial Performance (revenue and expenditure by vote), 2016/17 and MTREF forecast

Vote Description	Current Year 2015/16			2016/17 Medium Term Revenue & Expenditure Framework		
	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue by Vote						
Vote 1 - EXECUTIVE AND COUNCIL	20 028	20 028	20 028	20 253	21 063	21 906
Vote 2 - FINANCE AND ADMINISTRATION	146 898	74 426	74 426	57 329	59 622	62 007
Vote 3 - COMMUNITY SERVICES	20 389	32 499	32 499	35 445	36 862	38 337
Vote 4 - WASTE MANAGEMENT	24 350	29 462	29 462	30 460	31 678	32 945
Vote 5 - LOCAL ECONOMIC DEVELOPMENT	4 460	4 460	4 460	4 460	4 639	4 824
Vote 6 - ROADS TRANSPORT	10 801	24 216	24 216	15 720	16 349	17 003
Vote 7 - WATER	49 096	64 624	64 624	93 742	53 003	113 308
Vote 8 - ELECTRICITY	46 327	48 724	48 724	65 499	68 119	70 843
Vote 9 - WASTE WATER	24 982	44 917	44 917	28 949	30 107	31 311
Vote 10 - HOUSING	3 871	3 871	3 871	3 872	4 027	4 188
Total Revenue by Vote	351 202	347 226	347 226	355 729	325 470	396 674
Expenditure by Vote to be appropriated						
Vote 1 - EXECUTIVE AND COUNCIL	20 507	25 188	25 188	23 466	24 405	25 381
Vote 2 - FINANCE AND ADMINISTRATION	43 540	32 609	32 609	41 589	43 253	44 983
Vote 3 - COMMUNITY SERVICES	20 081	19 088	19 088	20 454	21 273	22 123

Vote 4 - WASTE MANAGEMENT	16 759	17 500	17 500	17 584	18 287	19 018
Vote 5 - LOCAL ECONOMIC DEVELOPMENT	2 295	2 599	2 599	2 446	2 544	2 646
Vote 6 - ROADS TRANSPORT	49 512	60 512	60 512	54 367	56 542	58 803
Vote 7 - WATER	45 320	41 400	41 400	40 990	42 630	44 335
Vote 8 - ELECTRICITY	64 587	59 912	59 912	64 024	66 585	69 249
Vote 9 - WASTE WATER	26 614	27 176	27 176	29 247	30 417	31 634
Vote 10 - HOUSING	2 058	2 141	2 141	1 555	1 617	1 682
Total Expenditure by Vote	291 273	288 127	288 127	295 723	307 552	319 854
Surplus/(Deficit) for the year	59 929	59 099	59 099	60 007	17 918	76 820

Budgeted Financial Performance (revenue and expenditure control), 2016/17 and MTREF estimates

Description	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source							
Property rates	18 796	18 531	18 531	18 531	18 429	19 166	19 932
Service charges - electricity revenue							
Service charges - water revenue	41 207	41 207	41 207	44 788	47 973	49 892	51 887
Service charges - sanitation revenue	47 399	43 437	43 437	48 760	49 940	51 937	54 015
Service charges - refuse revenue	16 833	21 193	21 193	24 971	20 512	21 333	22 186
Rental of facilities and equipment	14 930	19 969	19 969	24 350	20 073	20 876	21 711

Interest earned - external investments							
Interest earned - outstanding debtors	409	367	367	367	326	339	353
Fines	644	600	600	600	400	416	433
Transfers recognized - operational	12 000	22 577	22 577	22 577	35 727	37 156	38 643
Other revenue	51 867	32 228	32 228	32 228	14 929	15 526	16 147
Gains on disposal of PPE							
Total Revenue (excluding capital transfers and contributions)	288 429	284 453	284 453	301 515	291 511	299 571	314 480
Expenditure By Type							
Employee related costs	71 987	70 879	70 879	70 879	75 196	78 204	81 332
Remuneration of councilors	6 530	6 663	6 663	6 663	7 063	7 345	7 639
Debt impairment	40 316	40 316	40 316	40 316	41 806	43 478	45 217
Depreciation & asset impairment	64 000	67 200	67 200	67 200	68 544	71 286	74 137
Finance charges	1 200	1 200	1 200	1 200	1 200	1 248	1 298
Bulk purchases	50 434	39 034	39 034	39 034	45 971	47 810	49 723
Other materials	10 898	11 158	11 158	11 158	6 857	7 131	7 416
Contracted services	6 930	7 893	7 893	7 893	7 285	7 576	7 880
Transfers and grants	–	–	–	–	–	–	–
Other expenditure	38 978	43 784	43 784	43 784	41 801	43 473	45 212
Loss on disposal of PPE		–					
Total Expenditure	291 273	288 127	130 216	130 216	295 723	307 552	319 854
Surplus/(Deficit)	(2 844)	(3 674)	130 544	130 544	(4 211)	(7 981)	(5 374)
Transfers recognized - capital	62 773	62 773	62 773	62 773	64 218	25 899	82 194
Surplus/(Deficit) after capital transfers & contributions	59 929	59 099	193 317	193 317	60 007	17 918	76 820

Surplus/(Deficit) after taxation	59 929	59 099	193 317	193 317	60 007	17 918	76 820
Attributable to minorities							
Surplus/(Deficit) attributable to municipality	59 929	59 099	193 317	193 317	60 007	17 918	76 820
Share of surplus/ (deficit) of associate							
Surplus/(Deficit) for the year	59 929	59 099	193 317	193 317	60 007	17 918	76 820

Budgeted Capital Expenditure by Vote, 2016/17 and MTREF estimates

Vote Description	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Single-year expenditure to be appropriated							
Vote 1 - EXECUTIVE AND COUNCIL	–	–	–	–	–	–	–
Vote 2 - FINANCE AND ADMINISTRATION	1 224	1 304	1 304	1 304	–	1 460	1 600
Vote 3 - COMMUNITY SERVICES	12 994	8 128	8 128	8 128	15 509	6 105	11 842
Vote 4 - WASTE MANAGEMENT	2 773	2 773	2 773	2 773	1 415	1 800	6 539
Vote 6 - ROADS TRANSPORT	12 309	15 780	15 780	15 780	4 919	5 044	4 311
Vote 7 - WATER	19 490	25 558	25 558	25 558	42 096	3 730	56 519
Vote 8 - ELECTRICITY	3 240	3 240	3 240	3 240	–	–	–
Vote 9 - WASTE WATER	15 567	10 983	10 983	10 983	279	13 250	9 049
Capital single-year expenditure sub-total	67 597	67 767	67 767	67 767	64 218	31 389	89 860
Total Capital Expenditure - Vote	67 597	67 767	67 767	67 767	64 218	31 389	89 860
Capital Expenditure - Standard							
<i>Governance and administration</i>	1 224	1 304	1 304	1 304	–	1 460	1 600

Vote Description	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Executive and council		–			–		
Budget and treasury office	1 224	1 304	1 304	1 304	–	1 460	1 600
Corporate services							
Community and public safety	12 994	8 128	8 128	8 128	15 509	6 105	11 842
Community and social services	6 084	4 008	4 008	4 008	11 410	1 325	6 842
Sport and recreation	6 910	4 120	4 120	4 120	4 099	4 781	5 000
Economic and environmental services	12 309	15 780	15 780	15 780	4 919	5 044	4 311
Planning and development							
Road transport	12 309	15 780	15 780	15 780	4 919	5 044	4 311
Environmental protection							
Trading services	41 070	42 555	42 555	42 555	43 790	18 780	72 107
Electricity	3 240	3 240	3 240	3 240	–	–	–
Water	19 490	25 558	25 558	25 558	42 096	3 730	56 519
Waste water management	15 567	10 983	10 983	10 983	279	13 250	9 049
Waste management	2 773	2 773	2 773	2 773	1 415	1 800	6 539
Other	–						
Total Capital Expenditure - Standard	67 597	67 767	67 767	67 767	64 218	31 389	89 860
Funded by:							
National Government	62 773	62 773	62 773	62 773	64 218	25 899	82 194
Provincial Government							
Transfers recognized - capital	62 773	62 773	62 773	62 773	64 218	25 899	82 194

Vote Description	Current Year 2015/16				2016/17 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Public contributions & donations							
Borrowing							
Internally generated funds	4 824	4 994	4 994	4 994	–	5 490	7 666
Total Capital Funding	67 597	67 767	67 767	67 767	64 218	31 389	89 860

Budgeted Financial Position, 2016/17 and MTREF forecast

Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
ASSETS							
Current assets							
Cash					789	801	813
Call investment deposits	13 456	13 456	13 456	13 456	1 078	1 094	1 111
Consumer debtors	141 355	98 121	98 121	98 121	138 977	141 062	143 178
Other debtors	23 357	23 357	23 357	23 357	1 679	1 704	1 730
Current portion of long-term receivables	10 480	10 480	10 480	10 480	442	449	456
Inventory	398	398	398	398	777	788	800
Total current assets	189 046	145 812	145 812	145 812	143 743	145 899	148 087
Non current assets							

Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
Long-term receivables					2 019	2 049	2 080
Investment property	2 089	2 089	2 089	2 089	8 264	8 388	8 513
Investment in Associate					4 582	4 651	4 721
Property, plant and equipment	577 379	577 379	577 379	577 379	589 187	598 025	606 995
Agricultural							
Biological	12	12	12	12	23	23	23
Intangible	176	176	176	176	28	28	29
Other non-current assets	13 245				1 595	1 619	1 643
Total non current assets	592 901	579 656	579 656	579 656	605 697	614 783	624 004
TOTAL ASSETS	781 947	725 468	725 468	725 468	749 440	760 682	772 092
LIABILITIES							
Current liabilities							
Borrowing	–	–	–	–	906	920	934
Consumer deposits	1 322	1 322	1 322	1 322	1 251	1 270	1 289
Trade and other payables	27 355	27 355	27 355	27 355	92 642	93 615	95 019
Provisions					–		
Total current liabilities	28 677	28 677	28 677	28 677	94 800	95 805	97 242
Non current liabilities							
Borrowing	–	–	–	–	10 411	10 567	10 725
Provisions	28 169	28 169	28 169	28 169	14 881	15 104	15 331
Total non current liabilities	28 169	28 169	28 169	28 169	25 292	25 671	26 056
TOTAL LIABILITIES	56 846	56 846	56 846	56 846	120 092	121 476	123 298
NET ASSETS	725 101	668 622	668 622	668 622	629 348	639 205	648 794

Description	Current Year 2014/15				2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2015/16	Budget Year +1 2016/17	Budget Year +2 2017/18
COMMUNITY WEALTH/EQUITY							
Accumulated Surplus/(Deficit)	725 100	575 669		719 900	669 664	680 126	692 328
Minorities' interests							
TOTAL COMMUNITY WEALTH/EQUITY	725 100	575 669	–	719 900	669 664	680 126	692 328

Transfers and Grants, 2016/17 and MTREF estimates

Description	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
RECEIPTS:						
<u>Operating Transfers and Grants</u>						
National Government:	84 163	84 163	84 163	83 002	82 721	88 956
Local Government Equitable Share	80 525	80 525	80 525	79 054	79 656	85 568
Finance Management	1 600	1 600	1 600	1 625	1 700	1 955
Municipal Systems Improvement	930	930	930	1 300	1 365	1 433
EPWP Incentive	1 108	1 108	1 108	1 023	–	–
Total Operating Transfers and Grants	84 163	84 163	84 163	83 002	82 721	88 956
<u>Capital Transfers and Grants</u>						
National Government:	62 773	62 773	62 773	64 218	25 899	82 194
Municipal Infrastructure Grant (MIG)	24 633	24 633	24 633	24 218	25 899	27 194
Regional Bulk Infrastructure	30 000	30 000	30 000	40 000	–	55 000
Integrated National Electrification Programme	3 240	3 240	3 240	–	–	–

Description	Current Year 2014/15			2015/16 Medium Term Revenue & Expenditure Framework		
R thousand	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
ACIP	4 900	4 900	4 900			
Total Capital Transfers and Grants	62 773	62 773	62 773	64 218	25 899	82 194
TOTAL RECEIPTS OF TRANSFERS & GRANTS	146 936	146 936	146 936	147 220	108 620	171 150

Monthly Cash Flows, 2016/17 and MTREF forecast

Description	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue By Source															
Property rates	595	618	859	630	675	672	802	832	805	786	795	712	8 780	9 131	9 497
Property rates - penalties & collection charges	–	–	–	–	–	–	–	–	–	–		–		–	–
Service charges - electricity revenue	2 786	2 745	3 415	3 786	3 855	3 762	3 808	2 543	2 851	2 148	2 356	3 766	37 821	39 334	40 907
Service charges - water revenue	843	1 209	1 355	1 065	669	587	1 433	690	1 458	1 310	1 651	1 015	13 285	13 816	14 369
Service charges - sanitation revenue	279	231	293	573	231	570	717	760	837	857	858	798	7 005	7 285	7 577
Service charges - refuse revenue	271	244	287	300	436	423	456	473	541	507	511	617	5 067	5 270	5 481
Service charges - other												–		–	–
Rental of facilities and equipment	17	12	33	25	13	30	24	31	32	44	48	17	326	339	353

Description	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Interest earned - external investments	30	87	131	64	74	50	178	72	74	96	85	147	1 088	1 132	1 177
Interest earned - outstanding debtors	40	27	57	41	55	24	28	58	34	37	50	59	511	531	552
Dividends received												-		-	-
Fines	9	10	13	12	12	15	16	18	16	20	18	45	200	208	216
Licenses and permits												-			
Agency services												-			
Transfers recognized - operational	20 751			20 751			20 751			20 751		-	83 002	82 721	88 956
Other revenue	726	813	859	940	1 267	1 258	1 288	1 390	1 355	1 345	1 400	4 006	16 646	17 312	18 004
Gains on disposal of PPE												-	-	-	-
Total Revenue (excluding capital transfers and contributions)	26 345	5 996	7 301	28 185	7 287	7 390	29 501	6 867	8 004	27 901	7 773	11 182	173 732	177 080	187 089
Transfer receipts - capital	16 055			16 055			16 055			16 055		-	64 218	25 899	82 194
Increase (decrease) in consumer deposits	6	14	9	14	8	8	9	11	22	13	17	17	147	153	159
Total Cash Receipts by Source	42 405	6 010	7 310	44 254	7 294	7 399	45 564	6 878	8 026	43 968	7 790	11 198	238 097	203 132	269 442
Expenditure By Type															
Employee related costs	5 753	5 988	7 155	6 231	7 102	7 115	6 410	6 353	6 592	6 827	9 899	7 924	83 350	86 684	90 151
Remuneration of councilors	633	619	659	621	119	81	766	644	647	647	597	882	6 913	7 190	7 477
Debt impairment															
Depreciation & asset impairment															
Finance charges	100	100	100	100	100	100	100	100	100	100	100	100	1 200	1 248	1 298

Description	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
R thousand	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Bulk purchases	1 325	1 443	2 459	2 649	1 638	1 879	1 890	1 955	1 338	1 389	1 687	2 170	21 822	22 694	23 602
Other materials	1 589	1 156	650	408	869	1 886	433	939	1 763	796	1 525	1 328	13 340	13 874	14 429
Contracted services	30	30	30	30	30	30	30	30	30	30	30	30	357	371	386
Transfers and grants												–			
Other expenditure	2 058	1 569	5 896	1 258	5 896	2 895	2 985	1 570	6 153	4 790	4 258	36 416	75 743	78 773	81 924
Loss on disposal of PPE												–	–	–	–
Cash Payments by Type	11 488	10 904	16 948	11 297	15 753	13 986	12 614	11 590	16 623	14 578	18 096	48 848	202 725	210 834	219 267
Capital Assets	6 825	4 853	6 921	3 095	6 997	5 732	2 870	4 652	5 113	4 683	8 345	4 132	64 218	31 389	89 860
Repayment of borrowing	717	717	717	717	717	717	717	717	717	717	717	753	8 637	8 566	8 498
Contributed assets												–	–	–	–
Total Cash Payments by Type	19 030	16 474	24 586	15 108	23 467	20 434	16 201	16 959	22 452	19 978	27 158	53 733	275 580	250 789	317 625
Surplus/(Deficit)	23 375	(10 464)	(17 276)	29 146	(16 172)	(13 035)	29 364	(10 080)	(14 426)	23 990	(19 367)	(42 535)	(37 483)	(47 658)	(48 183)

Capital (Project) List, 2016/17 and MTREF forecast

IDP Priority	Source of Funding	2014/2015	2015/16	BUDGET 2016/2017	2017/2018	2018/2019
FINANCE AND ADMIN	SOURCES OF FUNDING	2014/2015	2015/16	BUDGET 2016/2017	2017/2018	2018/2019
SERVICES UPS AND EQUIPMENTS	OWN FUNDING	1 000 000.00	750 000.00	1 154 000.00	800 000.00	700 000.00
Equipment	OWN FUNDING	500 000.00	85 000.00	70 000.00	660 000.00	900 000.00
Tourism Signage	OWN FUNDING	-	15 000.00	-		
		1 500 000.00	850 000.00	1 224 000.00	1 460 000.00	1 600 000.00
ROADS AND TRANSPORT	SOURCES OF FUNDING	2013/2014	BUDGET 2015/16	2015/2016	2016/2017	2016/2017
PMU	MIG	1 614 850.00	1 328 600.00	1 231 650.00	1 289 700.00	1 351 897.00
Paving :Mamafubedu	MIG	1 923 996.00	580 676.00	-	1 651 017.84	1 789 456.00
Paving : Ntha	MIG	11 729 256.00	840 241.00	-	597 715.95	600 789.00
Paving; Petsana	MIG	-	9 281 694.00	11 077 614.31	1 086 344.18	568 945.00
		15 268 102.00	12 031 211.00	12 309 264.31	4 624 777.97	4 311 087.00
WASTE WATER MANAGEMENT	SOURCES OF FUNDING	2013/2014	BUDGET 2015/16	2015/2016	2016/2017	2016/2017
Mamafubedu Recycle water	MIG		-			
Upgrading of Reitz Waste Water Treatment Works(WWTW)	RBIG	1 500 000.00		10 510 442.54	4 980 350.76	2 589 456.00
Leratswana Sewer Network	MIG			-	13 250 000.00	1 459 856.00
Petsana provision of sanitation and toilets 502 stands	MIG	449 350.00	3 693 941.00	156 709.03		5 000 000.00
Infrastrustructure projects						
UPGRADING OF Lindley and Reitz Sewer Pump Station	ACIP			4 900 000.00	-	-
		1 949 350.00	3 693 941.00	15 567 151.57	18 230 350.76	9 049 312.00
WATER	SOURCES OF FUNDING	2013/2014	BUDGET 2015/16	2015/2016	2016/2017	2016/2017
Upgrading of Pumps/machinery and motors	OWN FUNDING	-		-	1 230 000.00	1 500 000.00
Upgrading of Reitz Purification plant	RBIG	8 000 000.00	3 272 778.81	-		
Reitz Bulk Water Pipe Line to Petrus Steyn	RBIG	4 000 000.00	12 145 883.59	16 627 392.46	8 019 649.24	19 865 444.00
Mamafubedu to Lindley Pipeline	RBIG	-		-	12 000 000.00	17 000 000.00
Lindley to Arlington Pipeline	MIG	500 000.00		-	-	-
Ntha/ Lindley New Water Purification Works	RBIG	7 810 649.00	1 581 337.60	-		
Ntha/ Lindley New Water Purification Works	MIG	-	2 817 364.00	-	1 500 000.00	2 564 111.00

IDP Priority	Source of Funding	2014/2015	2015/16	BUDGET 2016/2017	2017/2018	2018/2019
Supply of Water in Farms	OWN FUNDING	1 500 000.00	1 000 000.00	-	1 000 000.00	2 000 000.00
Water Meters: Petsana	MIG	-	796 190.00			
Water Meters: Ntha	MIG	-	-			
Water Meters: Mamafubedu	MIG	-	-			
Water Meters: Leratswana		-				
Connection of Water 1301 new sites	OWN FUNDING			-		
Boreholes- Petrus Steyn and Arlington	RBIG	-	3 000 000.00	2 862 165.00	6 785 090.00	3 588 999.00
Telemetry System	OWN FUNDING	-				
Plant and Equipment						
		21 810 649.00	24 613 554.00	19 489 557.46	30 534 739.24	46 518 554.00
ELECTRICITY	SOURCES OF FUNDING	2013/2014	BUDGET 2015/16	2015/2016	2016/2017	2016/2017
Connection of 1001 new sites in Ntha	INEG	5 000 000.00	5 300 000.00	3 240 000.00	1 800 000.00	5 000 000.00
Departmental Electricity Meters	OWN FUNDING	-	-			
HIGHMAST LIGHTS;	OWN FUNDING	96 000.00	350 000.00			
Petsana: 4 High mast Lights	OWN FUNDING	-		-	1 358 900.00	564 222.00
Ntha: 3 High mast Lights	OWN FUNDING	-		-	345 890.00	1 354 888.00
Mamafubedu: 3 High mast Lights	OWN FUNDING	-		-	345 890.00	236 944.00
Arlington: 2 High mast Lights	OWN FUNDING	-		-	345 890.00	236 944.00
		5 096 000.00	5 650 000.00	3 240 000.00	4 196 570.00	7 392 998.00
SOLID WASTE MANAGEMENT	SOURCES OF FUNDING	2013/2014	BUDGET 2015/16	2015/2016	2016/2017	2016/2017
Reitz: Construction of a new solid waste disposal	MIG	2 039 086.00	262 787.00	73 112.61	-	1 230 000.00
Arlington: Construction of transfer station	MIG	1 595 750.00	948 969.00		-	342 890.00
Waste Compactor Truck	OWN FUNDING	-		1 200 000.00		
Front Loader	OWN FUNDING			-		
Plant and Equipment	OWN FUNDING	-				
Leratswana Sewer Network	RBIG			-	13 214 910.00	1 956 101.00
Rehabilitation of Mamafubedu Disposal sites	OWN FUNDING	500 000.00	476 911.10	1 500 000.00	1 800 000.00	2 566 111.00
		4 134 836.00	1 688 667.10	2 773 112.61	15 014 910.00	6 095 102.00
SPORTS	SOURCES OF FUNDING	2013/2014	BUDGET 2015/16	2015/2016	2016/2017	2016/2017
Upgrading of Mamafubedu Sports Complex	MIG	5 134 063.00	6 021 538.00	1 843 841.67	4 780 644.03	5 000 000.00
Ntha: Sports Facilities	MIG	-		-		
Petsana: Provision of sports facility	MIG			5 065 749.11		
		5 134 063.00	6 021 538.00	6 909 590.78	4 780 644.03	5 000 000.00
PARKS AND CEMETERY	SOURCES OF FUNDING	2013/2014	BUDGET 2015/16	2015/2016	2016/2017	2016/2017

IDP Priority	Source of Funding	2014/2015	2015/16	BUDGET 2016/2017	2017/2018	2018/2019
Upgrading of Lindley Picnic Draai	MIG			-	1 324 578.00	5 607 166.00
Mamafubedu: Development of new Cemetery	MIG			5 184 323.27	-	1 234 890.00
Purchases of TLB	OWN FUNDING	400 000.00		800 000.00		
Parks : Ntha	DOA		-			
Parks: Mamafubedu	DOA		-			
Parks: Petsana	OWN FUNDING			100 000.00		
TOTAL CAPITAL		400 000.00	-	6 084 323.27	1 324 578.00	6 842 056.00
FUNDING OF CAPITAL PROJECTS						
Restructuring Bulk Infrastructure Grant (RBIG)		12 000 000.00	20 000 000.00	30 000 000.00	45 000 000.00	45 000 000.00
Municipal Infrastructure Grant (MIG)		32 297 000.00	26 572 000.00	24 633 000.00	25 480 000.00	26 750 000.00
Integrated National Electrification Programme (municipal)Grant (INEG)		5 000 000.00	5 300 000.00	3 240 000.00	1 800 000.00	5 000 000.00
ACIP				4 900 000.00		
Own Revenue		5 996 000.00	4 150 000.00	4 824 000.00	7 886 570.00	10 059 109.00
TOTAL FUNDING		55 293 000.00	56 022 000.00	67 597 000.00	80 166 570.00	86 809 109.00

APPROVAL OF THE SDBIP 2015/2016

Submission to the Municipal Manger

_____ LI Mokgatlhe
Municipal Manager
Nketoana Local Municipality

Date: _____

_____ S.Venter
Manager IDP & PMS
Nketoana Local Municipality

Date: _____

Submission to and Approval by the Mayor

_____ MD Molapisi
Mayor
Nketoana Local Municipality

Date: _____

_____ LI Mokgatlhe
Municipal Manager
Nketoana Local Municipality

Date: _____

Table to Council

Council meeting

Date: _____

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